

Russia's economic prospects start to improve

By John Lloyd in Moscow

The Russian economy posted a drop in inflation, stability in industrial output and a rise in real wages and prices during the last quarter of 1993, according to figures released yesterday by the Centre for Economic Reforms.

Wages are now estimated to have averaged \$105 month in December, with prices at about 30 per cent of those in the US.

Mr Andrei Illarionov, the centre's deputy director, said yesterday that the level of inflation, down to around 12 per cent last month, would drop to about 10 per cent in the first quarter of this year.

But he warned that a rise in the budget deficit this quarter would mean a further surge of inflation from April.

On present policies, unemployment would rise from its present level of about 1m to around 3m during this year.

The squeeze on inflation, running at nearly 30 per cent in August, has been accomplished by a drop in credits issued to commercial banks and to the other former Soviet states which had enjoyed credits and subsidies from Russia since the collapse of the Soviet Union.

Figures from the centre show no credits were advanced to neighbouring states from October, after a rate of advance which in July reached nearly 5 per cent of Russian GDP.

Mr Illarionov said the drop in inflation meant the central bank's interest rates, now at some 17 per cent a month, were strongly positive for the first time. If these trends continued, interest rates would be brought down in line with international practice.

The rate of the rouble against the dollar has stabilised since September, at just over 1,200 to \$1. However the real exchange rate against the dollar has dropped to about 10 per cent of its level two years ago.

Mr Illarionov said the growing price levels were putting increasing pressure on Russian exporters.

One of the "sharpest political questions" in the next few months would be the demand for protection and increased import tariffs.

President Boris Yeltsin yesterday appointed Mr Yuri Buturin, 44, a lawyer who has helped to draft Yeltsin's decrees, to the powerful new post of national security adviser to oversee Russian intelligence and counter-intelligence. Reuter reports from Moscow.

Polish share deals tax mooted

By Christopher Bobinski in Warsaw

The Polish finance ministry is considering imposing a tax on share dealings on the Warsaw Stock Exchange, to head off criticism of the ministry's budget proposals, presented to parliament yesterday.

The move came as the new centre-left government braced for criticism of its budget from its own parliamentary supporters. The budget constituted a concession to left-wingers in the Left Democratic Alliance (SLD) parliamentary group.

The exchange enjoys a general tax holiday, due to run until the end of 1995. Mr Leszek Miller, labour minister, argues his ministry's budget should be increased and has threatened to call for a capital gains tax if his demand is refused.

The draft budget's spending and deficit targets are within International Monetary Fund guidelines. Mr Marek Borowski, finance minister, yesterday urged his coalition deputies, who enjoy a majority in parliament, not to change it when it goes into the committee stage.

The proposed budget assumes revenues will reach 610,000bn zlotys (£19.3bn) this year while the 83,000bn zloty deficit will correspond to 4.1 per cent of GDP. The mooted 1 per cent share deals tax would raise 2,500bn zlotys this year, but could cause a crash when the government hopes a series of flotation will advance its privatisation programme.

Germany's ministries in Nato accord

By Judy Dempsey in Berlin

In the run-up to the Nato summit on Monday, Germany's foreign and defence ministries, have put aside their differences about the alliance's relationship with eastern Europe.

However, the government consensus is being overshadowed by a debate in the media and between deputies in Chancellor Helmut Kohl's governing Christian Democrats who want the summit to offer eastern European countries either a concrete timetable for eventual membership, or security guarantees for the region.

The differences between the foreign and defence ministries are two-fold.

Mr Volker Rühe, the defence minister, has argued that eastern Europe should be brought quickly under Nato's security umbrella, leading eventually to membership.

Mr Klaus Kinkel, the foreign minister, prompted by his Russian desk, advises more caution, fearing that any commitment to include eastern Europe would be at the expense of isolating Russia and would play into the hands of the ultra-nationalists there.

At the same time, the foreign ministry wants closer links

between Nato and eastern Europe - and Russia - to run in parallel with the European Union's links with the region. The defence ministry plays down the importance of this linkage.

"Some capitals do want to have this kind of parallel process," a German diplomat said. "But if you were really cynical, that would mean that eastern Europe would never join Nato because the EU is reluctant to offer full membership to the region. Look at the way it still has trade barriers for the region," he added.

Yet according to CDU deputies, it is precisely the rise of nationalism in the former Soviet Union, in particular Mr Vladimir Zhirinovskiy's far-right-wing Liberal Democratic party, and the crisis in the former Yugoslavia, which necessitates a Nato extension of its security umbrella to eastern Europe.

The conservative Frankfurter Allgemeine daily newspaper said in an editorial yesterday that the whole debate about Nato's relationship with eastern Europe was really about the need for Nato to redefine its role in a way which would provide security in regions which could potentially threaten the west.

Gore reaches out to eastern European states

By George Graham in Washington

The Clinton administration is promising to remain engaged in Europe and to fight for the success of democracy in former communist countries.

As President Bill Clinton prepares to fly tomorrow to Brussels, Prague and then Moscow for meetings with leaders from the North Atlantic Treaty Organisation and eastern Europe, vice-president Al Gore staunchly defended the US's "Partnership for Peace" proposal for bringing the countries of eastern Europe into closer association with Nato.

Although many of these countries have complained that the proposal falls short of the promise of eventual Nato membership which they seek, Mr Gore said it represented an "evolutionary process of Nato enlargement".

"It is a step toward adding new members of Nato," he said in a speech delivered in Milwaukee in the place of Mr Clinton, who flew to Arkansas following the death early yesterday morning of his mother, Mrs Virginia Kelley.

Nato countries have been torn between the desire of countries such as Poland and the Czech Republic for early entry into the alliance and Russia's misgivings about being isolated by an expanded Nato. Mr Gore said Mr Clinton's objectives on his 10-day trip to Europe would be to revive Nato, support democracy, reduce the dangers of nuclear and chemical weapons and help the transition to market economies in the former communist countries.

Mr Gore argued strongly that supporting the countries of eastern Europe was an investment in US security.

Croatia to present new peace plan

By Judy Dempsey in Berlin and Laura Silber in Belgrade

The presidents of Croatia and Bosnia will meet tomorrow in Bonn in a move aimed at reaching agreement on an agenda for peace talks which re-open in Geneva next week.

Presidents Alija Izetbegovic of Bosnia and Franjo Tudjman of Croatia will hold talks with Lord David Owen and Mr Thorvald Stoltenberg, the international peace negotiators at Petersberg, the German government's official guest house.

German officials, who yesterday said they were surprised about being asked to host the talks, said they might help pave the way for progress at the Geneva peace talks.

However they said they could not expect too much from the talks largely because so many promises and agreements had been broken in the past. "We have to keep trying. If they give the impression they really want to negotiate, we have to keep the door open," an official said.

A German diplomat said growing international pressure on Croatia to stop interfering in the war in Bosnia, as well as continuing sanctions on Serbia might lead to some compromises. "We need a political settlement. But all three sides must be ready for it," he added.

Croatia said yesterday it would present new proposals for peace in Bosnia at the weekend summit but Zagreb's ambassador to Germany, Mr Ivan Ilic, did not specify what the proposals would be.

Lord Owen and Mr Stoltenberg yesterday warned that the



Six members of the same family, killed by a Serb shell this week, were buried by relatives and friends in Sarajevo yesterday

war in Bosnia was stunting economic and political development in eastern Europe.

On a diplomatic shuttle in the run-up to the resumption of peace talks on January 16, Lord Owen called on Hungary to exert pressure on its southern neighbours to end the war. "You have to make your friends and neighbours aware of the cost and the political implications of continuing this struggle," he said in Budapest.

after meeting Mr Geza Jesezszy, the Hungarian foreign minister.

"It is spreading its tentacles out and up right through Eastern Europe," Lord Owen said after Croatian and Bosnian leaders held two days of talks trying to stop the fighting between Croats and Muslims.

The mediators' tour included a secret stop on Wednesday in Belgrade with Serbian President Slobodan Milosevic and

Bosnian Serb leaders.

The government in Belgrade yesterday said the Serbian side had fulfilled its end of the bargain by coming up with more land for their Muslim adversaries. It called on the European Union to "fulfil its obligations by lifting sanctions", imposed 19 months ago on Belgrade for its role in the violent partition of Bosnia.

Despite the commitment to hand over at least 20 per cent

of the 70 per cent held by Serb forces, Bosnian Serb military leaders have made clear they will not give up land under their control.

Meanwhile in Croatia, Mrs Madeline Albright, the US ambassador to the United Nations, demanded that war crimes investigators be allowed to investigate a mass grave near Vukovar, the eastern town devastated by the Serb-led Yugoslav army.

Sanctions put shoppers in front line

Yugoslavs are hunting for food and petrol across the border, writes Laura Silber

"You went shopping in Hungary," commented Mrs Mla Novakovic, peering from her Belgrade flat at the dozen plastic bags piled on the staircase. "How much did that yellow cheese cost?" she demanded of her upstairs neighbour.

Mrs Novakovic, like most Serbs, currently is weighing up whether a day of grocery shopping in the Hungarian frontier town of Szeged, about three hours away from the Serbian capital, is worth paying the new DM10 (\$5.70) tax to cross the Yugoslav frontier.

Strapped for cash, the Yugoslav federal government last week imposed the exit tax for each Yugoslav citizen and DM30 per vehicle.

Government officials claimed the tax would help cover the costs of "growing humanitarian needs" in the face of the "unjust economic sanctions" imposed by the United Nations. But critics called the tariff yet another government ploy to skim some of the profits off the many black marketeers.

They make daily runs across the border, returning to Yugoslavia with a wide range of wares, from jerrycans of petrol to cartons of cigarettes and medicines.

Since the UN imposed sanc-

Hard-pressed to afford black market prices for milk, cheese, and staples unavailable in Serbian stores, armed with long grocery lists and precious hard currency, people wait in queues for up to 20 hours to

Inflation in Serbia in December was running at one million per cent. Most shops accept only D-Marks. The average monthly wage has fallen to the equivalent of DM4

tions on Belgrade 19 months ago for its role in the partition of Bosnia, smuggling has become one of the most profitable pastimes in Serbia. Inhabitants of Yugoslav border towns have turned to the sale of petrol.

But on a more mundane level, many Yugoslavs last year did their shopping abroad. According to government estimates, some 2m people crossed the frontier in November alone. Hyperinflation, chronic shortages and unemployment left them little choice.

enter Hungary, Bulgaria, Romania or Macedonia, the former Yugoslav republic.

In Szeged, just 20km from the frontier, local shopkeepers grumble that Serbs are buying up everything, in particular, coffee, milk and detergent. Until the new tax, Szeged appeared a boom town. Shops were packed with Serbs and ethnic Hungarians from the Vojvodina province of Serbia.

The Serbian economy has been devastated by financing nearly three years of war and by the effects of sanctions.

Inflation in December ran at one million per cent. The average monthly wage has dropped to the equivalent of DM4.

Most shops, except for a handful of state stores, accept only D-Marks, spurning the devaluated dinar, the Yugoslav national currency.

The National Bank last week chopped nine zeroes off the dinar, just two months after the last six. Five hundred billion dinars became 500, which yesterday was worth four pennings. In spite of the national mint working overtime, dinars were all but impossible to find in the run-up to the Orthodox Christmas celebration.

Back from shopping in Hungary, Yugoslav clerks at the exchange bank kindly advised travellers to drive to the nearest town to convert their hard currency into dinars at a local cafe at the unofficial rate. "If we had dinars, you would lose a lot of money - the rate here would be 50 per cent below the street rate," they said.

This week, after the exit tax was introduced, the motorway

from the Hungarian border to Belgrade was nearly deserted, except for the occasional police checkpoints. Traffic has dwindled since the sanctions, which includes an oil embargo.

Black marketeers were positioned along the road hawking canisters of petrol and diesel stacked on car roof racks in the shadows of the long January night. Their earnings increased this week as petrol soared to DM4 per litre in the New Year.

On the return trip, toll booth operators waved drivers through if they said they had no dinars. The paltry toll of 500 dinars was evidently not worth the bother. The few cars driving down the misty road were laden with bulky packages of toilet paper, bottles of coca-cola, and sugar which, in many cases, hid canisters of petrol.

Looking over the ruins of spectacles, Mrs Novakovic sighed about the high price of salami in Belgrade. "I never would have considered waiting for a day to buy milk, but what else can I do?"

Sud Marine yard in liquidation

By Alice Rawsthorn in Paris

The Sud Marine shipyard, one of the largest yards in the port of Marseilles, was put into liquidation by a French judge yesterday, adding to the woes of the economically depressed city.

The yard's 615 workers, who have been occupying the shipyard for the past 10 days to protest against the threatened closure, vowed to continue their occupation to try to force the French government to rescue it.

The Sud Marine's future has hung in the balance since November when it went into receivership.

Bouygues, the French construction company, was mooted as a possible rescuer. But it failed to agree a deal with the government, and in the absence of any other potential buyers, the authorities have liquidated the yard.

Mr Gérard Longuet, the French industry minister, said the Sud Marine was not competitive in terms of pricing and performance.

Mr Robert Vigouroux, socialist mayor of Marseilles, blamed the shipyard's demise on the long history of industrial unrest at the city's docks.

Liquidation of the Sud Marine is a bitter blow to Marseilles, which has faced economic problems after years of industrial decline. The city, once a prosperous fulcrum of trade between France and its North African colonies, has suffered severely from the dismantling of the French empire. Marseilles' population over the past decade has fallen by

100,000, down to 800,000. The level of unemployment at 20 per cent is almost twice the national average for France, rising to 30 per cent in the poorest areas of the city.

The conservative French government has continued efforts initiated by the previous socialist administration to try to make the docks more efficient by modernising labour practices.

But the reforms have triggered a wave of strikes and stoppages by protesting dock workers.

Paris plans savings market reform

By Edmond Alphandery, the French economy minister, yesterday confirmed that he plans to table legislation for a radical reform of the Caisse des Dépôts et Consignations, the state-controlled savings institution, writes Alice Rawsthorn.

The reform of the Caisse des Dépôts, an idiosyncratic institution which dominates the French savings system and is involved with public sector funding, has been mooted since last March when Mr Edouard Balladur's centre-right coalition government took office.

France's banks have lobbied for it to be dismantled in order to open up the savings market.

Mr Alphandery said he "did not favour the dismemberment" of the Caisse des Dépôts. However, he said he felt that its public sector interests and competitive activities should be separated.

The plan to reform the Caisse des Dépôts forms part of the Balladur government's general economic programme of liberalising France's financial institutions.

Other measures include the granting of independence to the Bank of France and the privatisation of Banque Nationale de Paris (BNP) and Crédit Lyonnais, the main state-controlled banks.

Government will listen to manufacturers' objections

Italian cabinet defends drug reform

By Haig Simonian in Milan

The Italian cabinet has defended its reform of drug sales, despite continuing confusion among the public and bitter attacks from pharmacists and drug companies.

Mrs Maria Pia Garavaglia, health minister, said the government would listen to manufacturers' objections to the amended list of free medicines. But the cabinet refused to suspend or substantially alter the new list, in which medicines are divided into three categories based on being free, subsidised or sold at full price. "I am sure the long-term benefits are worth the short-term difficulties," she said.

Companies have a 30-day period to appeal against the removal of products from the new free list, which came into effect on January 1. Mrs Garavaglia said after a cabinet meeting on Wednesday night that officials would meet soon to "register difficulties and suggest remedies".

The only change the cabinet made was to cut penalties on

pharmacists and doctors dispensing drugs without prescriptions. Maximum fines on pharmacists selling drugs requiring prescriptions without a doctor's authorisation have been halved; repeat offenders will no longer risk enforced closure of their shops. Fines on doctors will be halved.

The confusion follows the simultaneous introduction last Saturday of two reforms. The first imposed a new list of free medicines under the government's plans to hold spending on drugs to Lit0.000bn (23.95bn)

in 1994. Pharmacists have also had to enforce much stricter rules on dispensing drugs without prescriptions.

The reforms triggered bitter scenes at pharmacies as patients have reacted angrily to having to pay for drugs previously free, or to being turned away because they lacked prescriptions. Prof Luigi Frati, head of the committee which drew up the list, said the new rules were not designed for pharmacists, but to cover patients' needs.

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French economy minister prefers to wait and see

By John Riddling in Paris

The French government will decide by the end of the first quarter of the year whether to implement measures to stimulate the economy, Mr Edmond Alphandery, the economy minister, said yesterday.

Mr Alphandery, speaking at a business conference, said that it was necessary to assess the current economic performance before deciding on expansionary measures. But he added that the strong performance of exports was supporting the economy and would help achieve the target of a 1.4 per cent rise in gross domestic product this year.

The two principal uncertainties, according to Mr Alphandery, are the prospects for consumer spending and the performance of the German economy, France's principal trading partner. He noted, however, that it would take only a small shift from savings to reach the government's target of a 0.7 per cent increase in consumer spending.

The economy minister said that an expected decline in interest rates should also help economic recovery.

The government, which has surrendered control of monetary policy to the newly independent bank of France, has based its economic projections for this year on average three-month borrowing costs of 5.3 per cent, compared with the current level of just over 6 per cent.



Alphandery: no quick fix

and the fight against unemployment. With respect to unemployment, he said that measures were needed to increase the number of jobs in the service sector and to facilitate youth employment.

Mr Alphandery's comments followed remarks from the socialist president, Mr François Mitterrand, who called for stronger measures to curb the rise in unemployment, currently more than 12 per cent of the workforce.

"We have to create jobs, millions of jobs. We have to turn the tide of unemployment," said Mr Mitterrand in a new year's address to unions and employers. In a criticism of Mr Edouard Balladur's government, Mr Mitterrand also questioned the transfer last year of FF80bn to French industry which, he said, had not affected unemployment.

Inflation down in Greece

Greece's annual consumer price inflation rate fell to 12.1 per cent in 1993 and should be in line with the European Union average by 1997, Reuter reports from Athens.

The inflation rate met government targets for 1993, and was down from 14.4 per cent in 1992.

Greece hopes to bring inflation to below 10 per cent by the end of this year. This would be the first single-digit figure in 20 years.

The 1993 rate of 12.1 per cent is about three times the present EU average.

Mr Yannis Boutsos, central bank governor, said yesterday Greece's biggest problems were bringing deficits under control and fighting tax evasion.

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مكتبة منقلاص

Mexico rights probe in area of conflict

By Damian Fraser in San Cristóbal de las Casas

The Mexican army sealed off roads to the conflict areas in the country's southern state of Chiapas yesterday as the head of the government's human rights commission promised to investigate claims that soldiers had executed rebels captured at the town of Ocoingo.

Mr Jorge Madrazo, president of the National Commission of Human Rights, told reporters that he would investigate any offences, including those by the army.

His organisation has sent forensic experts to examine the bodies.

Mr Madrazo did not say when a report would be issued. The bodies of the rebels have been sent to Tuxtla Gutiérrez, the Chiapas state capital, where the forensic examination will be carried out.

The seven rebels appeared to have been shot in the back of the head at close range. String was attached to their hands, and they had lesions on their wrists, suggesting they had been tied up before death.

All were wearing outfits of the peasant guerrillas.

The army had cut off the main route to Ocoingo on Wednesday afternoon, even though the region appeared to be under control. There has been no sign of guerrilla attacks along it.

The army has also been blamed for the death of a young girl on Wednesday. She was travelling in a minivan with four adults when it was shot at by soldiers. Reporters who saw the bodies said there was no sign the adults were guerrillas. The army says the minivan had broken through a road block.

The hills and villages around San Cristóbal, subject to army rocket and cannon fire on Tuesday and Wednesday, were largely deserted yesterday. One rocket had hit a house, partially destroying it.

Residents said no guerrillas were nearby.

The guerrilla Zapatista Army of National Liberation, protesting at the plight of indigenous people in poverty-stricken Chiapas, launched their military action on New Year's Day.

Last of one of America's biggest spenders

Jurek Martin bids a farewell salute to "Tip" O'Neill, son of a bricklayer who rose from Boston ward politics to become a powerful and respected Democratic Speaker of the House of Representatives

Most elected officials go through life without uttering a memorable spontaneous sentence. "Tip" O'Neill's most celebrated aphorism - "all politics is local" - must now be part of the universal political lexicon.

It is also the perfect epitaph of the man himself, christened Thomas Patrick but always known by his nickname, who died of cardiac arrest in his home town of Boston on Wednesday night. This son of a bricklayer spent a life in politics, 34 years in the House of Representatives, rising to become its powerful Speaker from 1977-86.

But he never lost a sense of his working-class roots, both his native Irish ones and those from the Italians who made up a good part of his district.

He was, nonetheless, an intimate of the patrician Kennedy clan, inheriting John Kennedy's House seat in 1953 and bequeathing it to the late president's nephew, Joe Kennedy, in 1986.

He could be critical of them, once labelling Robert Kennedy a "self-important upstart", but the Kennedy family was warm in its praise yesterday, with Senator Edward Kennedy calling him "a giant of a man, a giant of a Speaker and a

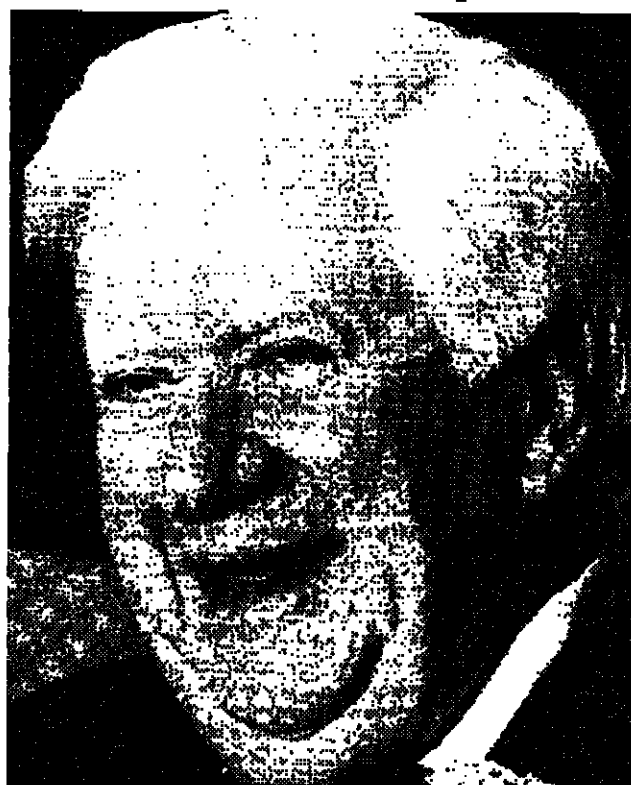
giant of a friend."

O'Neill was raised in the ward politics of Boston. He was first elected as a ward committeeman in 1936 while still a student at Boston College and became a symbol of the city-based, ethnically sensitive Democratic Party, an unrepentant partisan liberal proud to call himself "one of the biggest spenders of all time."

His finest hours may well have been as the leading Democratic counterpoint to President Ronald Reagan's determination to eviscerate the great social welfare legislation in the US that O'Neill had spent his career helping to create. At the time, his party was demoralised, having lost not only the presidency in 1980 but also control of the Senate - though not the House.

By the time the Speaker stepped down, the Democrats were on the way to recovery and Mr Reagan's second term was proving nothing like as productive as his first.

O'Neill, though a conspicuous patriot, was always suspicious of foreign adventures and, in 1967, he was one of the first Congressional Democrats to break publicly with President Johnson over the Vietnam war, which, he said, was "too high a price to pay for an



"Tip" O'Neill: respected by his opponents

Picture: Reuters

him "the least knowledgeable of any president I've ever met on any subject." Yet, typically, he got on well with Mr Reagan in private, as he did with politicians of all stripes, over a drink or on the golf course. Even President Nixon, for whom he had little time, paid him the true, albeit back-handed, compliment in 1984: "He plays hardball; he doesn't know what a soft ball is."

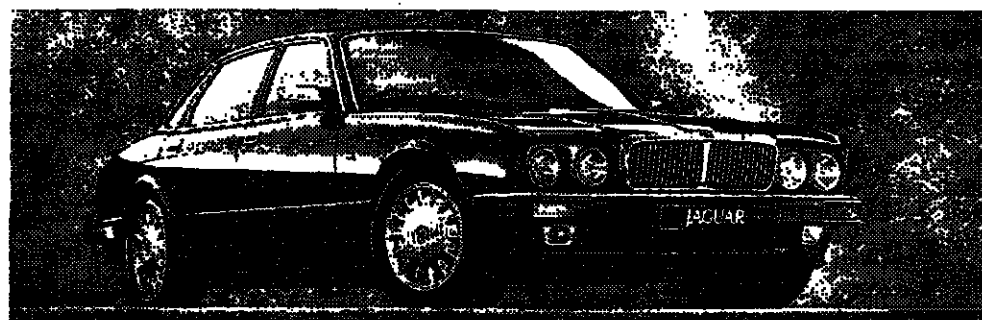
At 6ft 3 ins tall, 250-plus pounds, with flowing white locks and a permanent air of the rumpled, he was a dominant figure in more ways than one, the dream of critical cartoonists who loved to portray him as the quintessential Congressional manager of the pork barrel.

For much of his career before he became Speaker, this was mostly what he was, a self-confessed backroom politician, mostly interested in the welfare state and the needs of his constituents, who returned the compliment by always returning him to the House easily, sometimes unopposed, 16 times. He used to arrive in Washington on Tuesday morning, go back to Boston on Thursday night, and did most of his deals on the golf course, in poker games and over dinner.

In 1976, though, he became Speaker at a time when the House was in great flux, its long-standing seniority system in tatters and his predecessor, Carl Albert, virtually unknown to the wider public. The Bostonian determined to give his office, and the House, a higher profile, using the media to the maximum advantage.

This paid particular dividends in his battles with Mr Reagan, whom Mr O'Neill acknowledged as a master of communications. But it was a strategy that also encouraged more Congress members to become more independent as they sought the media limelight. Today, party discipline in the US Congress is worse than it ever was, a by-product of which he profoundly disapproved.

A partisan to the end, "Tip" O'Neill would have appreciated the comments yesterday by another partisan from the other side of the fence. Senator Bob Dole, the Republican minority leader said: "I considered him one of my best friends in all my time in Congress. No doubt about it, he was a Congressman's Congressman who will go down in American history as one of the great political leaders of our time."



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What are dreams for, if not to come true?

Collusion charge by Republicans

Top Republicans accused the US Justice Department yesterday of colluding with the White House to shield documents related to President Bill Clinton's involvement in a failed Arkansas real estate venture. Reuter reports from Washington.

"It's mind-boggling to think that the White House and the Justice Department would work together in a matter that might involve some criminal activity," said Mr Bob Dole, the Senate Republican leader, speaking on the Fox Morning News.

"I don't know of any precedent for this," he said.

"It seems to me this cries out for an independent counsel."

The White House said on Wednesday that Mr Clinton's personal lawyer had arranged to have the Justice Department subpoena records on Whitewater Development, the failed vacation-home developer.

The subpoena had the effect

of sealing the documents, closing them to public scrutiny.

Ms Dee Dee Myers, the White House spokeswoman, said the White House began yesterday to turn over the files, which she said amounted to 5 or 6 boxes of material.

The files include "things rounded up during the campaign, from accountants, anything that [Clinton's lawyer] thinks is relevant," as well as documents discovered in deputy White House counsel Mr Vincent Foster's office after his suicide on July 20, she told reporters.

Mr Newt Gingrich, number-two Republican in the House, yesterday called the way the documents were supplied to the Justice Department "very, very disturbing."

Republicans have been calling for an independent counsel to investigate Clinton's dealings over Whitewater.

The Clintons deny any wrongdoing.

Brazil car sector posts record sales

By Angus Foster in São Paulo

Brazil's car industry yesterday announced that 1993 was its best year since the 1970s, with record car sales and increased profitability.

Vehicle production, which is dominated by US and European makers, increased almost 30 per cent to 1.38m units last year, compared with 1.07m in 1992.

Sales to the domestic market increased 43 per cent to 1.1m units, helped by a moderate economic recovery and an agreement between the government and manufacturers to lower prices for small cars.

Mr Luiz Scheuer, president of Brazil's vehicle manufacturers association, said production should continue to grow this year, although more modestly.

However, motor executives admit privately that Brazil's overall economic uncertainty,

and a threatened tax increase on car sales, make predictions difficult.

Some observers further caution that consumers are increasingly buying cars as a hedge against inflation, which last year reached 2,500 per cent.

The figures also highlighted a rapid increase in foreign imports following the 1992 reduction in import tariffs by former President Fernando Collor.

According to preliminary figures, imports roughly doubled to nearly 60,000 units in the first 10 months of the year.

Excluding imports by companies such as Volkswagen, General Motors and Fiat which have operations in Brazil, imports more than doubled to 28,000 units and are set to grow rapidly again this year, according to Mr Scheuer.

Argentina's unions in tax investigation

By John Barham in Buenos Aires

Argentina's feared tax inspectors are investigating suspected large-scale tax evasion at the country's trade unions. The investigation coincides with a bitter dispute between President Carlos Menem's Peronist government and Peronist union bosses and over labour market reform and union funding.

The unions have threatened to call a general strike this month in protest at the government's decision to cut company tax contributions to union-run welfare funds, part of the strategy of Mr Domingo Cavallo, economy minister, for reducing Argentina's high labour costs.

The cuts, variously estimated at the equivalent of

\$400m-\$800m (£260m-£530m) a year, strike at the heart of the unions' finances. The money, which together with union dues and employee contributions adds up to about \$2bn a year, is channelled into union health and welfare funds.

It is widely suspected union leaders skim money from these funds to finance their luxurious lifestyles.

Mr Ricardo Cossio, head of the tax department, said yesterday he was also investigating bosses' personal wealth. But, he said, "there is absolutely no link to political problems."

This cuts little ice with the union leaders, who complain of "persecution." Mr Menem, who is attempting to stand for a second presidential term, clearly feels he has little to fear from union opposition.

*An administration fee of £75 plus VAT is added to the first payment, £5,750, which has not exceeded the agreed mileage and is in good condition. This example assumes annual mileage up to 10,000 miles. A sales agency fee of £31.75 is payable on signing a sales agency agreement if you require the Guaranteed Future Value option. **The car must be at least 12 months old going to private sale, in full delivery, number plates and full tank of fuel. Privilege is available only on amounts financed over £1,000. Any security required will not consist of security over land. It includes home-charge, tyres, fluid and oil top-ups.

NEWS: INTERNATIONAL

Japan set to fuel economy again soon

By William Dawkins in Tokyo

Japan yesterday politely rebuffed US warnings not to rely on the yen's weakness to deliver a recovery, but said it would produce another round of measures to stimulate the economy in the next few weeks.

"We should make efforts to stabilise the yen," said Mr Masayoshi Takemura, chief cabinet secretary. But he was not worried about the yen's weakness and saw the Japanese currency's recent decline as a sign of the dollar's strength, as shown by the US currency's rise against other leading currencies such as the D-Mark.

Mr Morihiro Hosokawa, Japan's prime minister, said he would "draw up comprehensive economic measures by about the middle of January". This would take the form of a combined 1994-1995 budget and supplementary budget for the current year, he told the upper house of parliament's political reform committee. "We will do all we can to dispel doubts about the future as soon as possible."

The government is unable to take economic initiatives so long as it remains fully occupied trying to push plans to reform the political and electoral system through the upper house of parliament. Attempts to launch an economic package last month had to be shelved. The opposition Liberal Dem-

ocratic Party is using procedural blockages to wring concessions on a new electoral system and over planned cuts on political funding. These tactics have aroused growing alarm among businessmen, formerly an important LDP power base. Japan's four leading business federations warned that the recession will worsen if the wrangle over political reform brings down the government.

"The government is under worldwide pressure to reflate. They know they should try to fit in, but political reform has to come first. If we don't get political reform this month, then we can expect an early general election, and that will clearly be bad news for economic policy," said Mr Tom Hibi, strategist at SG Warburg Securities in Tokyo.

Following the renewed US-Japan tension over the exchange rate, the yen strengthened slightly from ¥113.33 to the dollar to ¥112.65 in Tokyo yesterday. At that level, the yen is still down 11.5 per cent from the record high of ¥101 to the US currency last August.

In private, Tokyo government officials hope for a continued fall in the yen to about ¥115 to the dollar. Businesses want an even steeper decline. Exporters will only break even at ¥120 to the dollar, said Mr Kosaku Inaba, chairman of the Japan Chamber of Commerce - a level also cited by the Keidanren business federation.

Help promised for multimedia development

By Michio Nakamoto in Tokyo

Japan's Ministry of Posts and Telecommunications said yesterday it planned to promote the build-up of Japan's advanced telecommunications networks and support their use for a range of multimedia services, including broadcasting, which it believes could create markets worth ¥123,000bn (\$736bn) by the year 2010.

Mr Takemura Kanet, posts and telecommunications minister, said yesterday the government intended to help nurture that market as a key sector for the future Japanese economy and that the multimedia market in Japan was expected to create 2.4m jobs by that year.

The ministry's indication of support for multimedia, which combines transmission of video, graphics and voice, reflects a growing recognition that Japan will be left behind in advanced information and communication services unless the government promotes infrastructure improvements and relaxes the regulatory environment.

NTT, Japan's dominant telecommunications group, and electronics companies have frequently complained that the country's strict rules separating telecoms and broadcasting have hampered the move towards multimedia services, such as video on demand, teleshopping and interactive television which blur the boundaries between the two industries.

Under existing rules, NTT is prohibited from engaging in businesses that fall outside its main sphere of providing telecommunications services so

that it cannot offer broadcasting services, for example, on its telecommunications network.

Although such restrictions do not apply to Japanese cable television companies, some of which offer telecommunications services, the scale on which they operate is too small and their profitability too low for them to build national operations. Telecommunications authorities intend to bring down the barriers separating telecommunications from broadcasting in order to promote new businesses in those industries. The news lifted shares in NTT by ¥12,000 to ¥778,000 as well as other information and communications issues on the Tokyo Stock Exchange yesterday.

Together with recent indications that the Japanese authorities intend to liberalise the country's cable television market, the possible deregulation of telecoms and broadcasting also opens the door further to US telecommunications and cable companies.

There has been a dramatic fall in foreign and domestic investment in the manufacturing sector

Danger signals flash on Malaysia's road ahead

By Kieran Cooke in Kuala Lumpur

Questioning the sturdiness of Malaysia's economy is rather like asking for a plate of roast duck in a vegetarian restaurant. It is just not done.

After all, the economy turned in another healthy performance last year, growing by at least 8 per cent - the sixth successive year of 8 per cent GDP growth. People talk proudly of Malaysia's economic miracle.

Unemployment is under 3 per cent and the country is industrialising fast, with manufacturing output up more than 13 per cent in the first nine months of 1993.

But figures released yesterday showing a dramatic fall in both foreign and domestic investment in Malaysia's manufacturing sector are likely to introduce a sombre note amid all the economic euphoria.

Total investments in Malaysia's manufacturing sector in 1992 were \$27.7bn (\$7.1bn). In 1993 total proposed investments fell to \$13.27bn. Within that figure foreign investment fell by 66 per cent to \$3.6bn.

Investment from domestic sources also fell sharply in 1993, by 27 per cent. In 1992

domestic investment had fallen by more than 30 per cent.

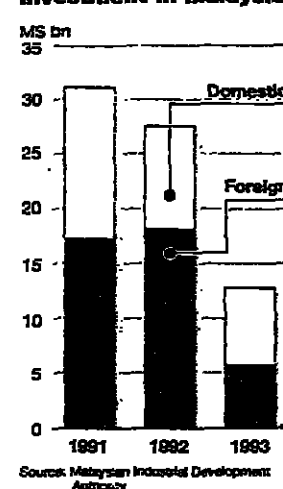
Mrs Rafidah Aziz, Malaysia's minister for trade and industry, said government investment targets were being met, despite the decline. Malaysia had now accumulated nearly 90 per cent of the \$800bn total investment targeted under the present five year plan (1991-95); there was evidence of more reinvestment, with existing investors expanding their operations.

The investment slowdown was not unique to Malaysia. "Foreign direct investment in other Asian countries also showed a marked decrease last year," Mrs Rafidah added. "For example, Japanese investment in ASEAN in 1992 amounted to \$2.8bn; in the first six months of 1993, it amounted to only \$1.33bn." Investment in ASEAN by Taiwan and South Korea had dropped even more sharply.

But the investment drop does present a serious challenge to Malaysia's outward economic growth and its ambitious plans to become a fully industrialised country by 2020.

One of the main reasons for the decline in foreign investment is that Malaysia is no longer an attractive destination for labour-intensive indus-

Investment in Malaysia



Source: Malaysian Industrial Development Authority

tries. Wages in China and Vietnam are well below those in Malaysia. Malaysia is facing serious labour shortage problems in many areas, again, China, Vietnam and also Indonesia have a plentiful supply of cheap labour.

Malaysia says it wants to climb the technological ladder. It needs foreign investment to achieve this goal. But it faces a dilemma. Malaysia has a chronic lack of technicians and



Mrs Rafidah Aziz: meeting investment targets

engineers. Malaysia's universities still produce far more arts than science graduates. Thailand and the Philippines have higher proportions of students in tertiary education than Malaysia.

Though the government is making a concerted attempt to revamp the education system, the result will not be seen for some years. Meanwhile, high-technology industry investors are going elsewhere.

For many years Singapore

has been encouraging science and technical education. Singapore is one of the region's most expensive investment locations: yet according to official figures, foreign investments went up again from \$3.5bn (\$3.3bn) in 1992 to \$3.9bn.

The Malaysian government says that Malaysia must become less dependent on outside investment and raise more from domestic sources. Despite the fact that many Malaysian companies are sitting on considerable hoards of cash, they are still often reluctant to commit themselves to long-term investments in the home market.

Some economists blame the stock market for the tardiness of domestic investment. The Kuala Lumpur index rose 98 per cent last year and the bourse, in terms of market capitalisation, has become by far the biggest in south-east Asia.

"Things have reached a dangerous stage," one Malaysian economist said. "There is plenty of cash about, but people prefer to make quick money on the stock market than invest in long-term productive enterprises."

"The fundamentals of the economy have not changed much in the past nine months,

yet the market has roared ahead. People are beginning to think that a booming stock market is synonymous with a thriving economy."

A few more dark clouds lie on the economic horizon.

The government is seriously concerned about rising prices and upward pressures on wages which could harm Malaysia's export competitiveness. The official inflation rate rose to 3.5 per cent in October from 2.8 per cent in mid-1993; many feel the actual inflation rate is higher.

Bank Negara, the central bank, has had to mop up large amounts of excess liquidity in the system, caused by heavy inflows of foreign capital attracted by comparatively high interest rates, a steady local currency, and the high-flying stock market.

Earlier this week, Bank Negara announced it was raising the statutory reserve requirement for banking institutions from 8.5 per cent to 9.5 per cent, to help mop up excess liquidity and prevent further inflationary pressures.

Malaysia's economic figures are still impressive, the envy of many countries. But a few bumps are appearing along the high-speed road to full industrialisation.

Tajikistan swaps Soviet roubles for Russian ones

By Steve Levine in Tashkent

Most shops closed and goods were in short supply in the Tajikistan capital of Dushanbe this week as the ex-Soviet republic began converting to the Russian rouble. With its three-day phasing in of the rouble, to be completed tomorrow, the Central Asian republic of 5.3m people is taking the final step in ceding to Moscow almost complete control of its economy.

At Dushanbe's main bazaar, the republic's former currency, the old Soviet rouble, plummeted against the dollar to 20,000 to 1, down from 8,000 Soviet roubles to the dollar on Monday.

Residents of the capital crowded into banks to deposit up to 200,000 old Soviet roubles, the maximum permitted without a depositor explaining the source of the money.

The government did not set an official conversion rate of Soviet to Russian roubles, contributing to the uncertainty about the new currency.

Instead, the government said it would issue a half-month's salary or pension in Russian roubles to the 600 they had already freed. Money changers with inside contacts in banks bought up the old currency, presumably expecting a windfall once the conversion rate is announced.

Already Moscow decides every part of Tajikistan's budget, a step to which the republic agreed because of the war that has shattered its economy. It is supported by more than 25,000 Russian troops, and Moscow also has promised a credit of \$100bn (\$24m) to start its money supply, and thus far has delivered \$400bn.

With the launching of the currency, Tajikistan becomes the only ex-Soviet republic to adopt the Russian rouble. Belarus has not yet decided what to do. But, in binding itself closely with Russia, Tajikistan could have been encouraged by the mostly dismal performance of the national currencies launched elsewhere in the ex-Soviet southern belt.

In the eight republics of the

former Soviet Caucasus and Central Asian regions, currency launches have been characterised by old style command and control. Those who have tried the most to set their currency's value - or those with wars, such as Armenia and Georgia - have generally had the worst experience.

One example is Turkmenistan, which launched its "manat" on November 1, backed by \$300m in European bank deposits. Foreign analysts expected the currency's value to fall somewhat, but to be basically sound. Within days, however, the Turkmen president, Mr Saparmurat Niyazov, appeared on national television, threatening to sack his national bank chairman, Mr Mursadiev Ozerov, if the manat did lose value. Mr Ozerov has taken the president at his word - the manat's official rate has hovered at about two to the dollar. The street rate, meanwhile, has plummeted to 25 to the dollar.

Mr Islam Karimov, the Uzbekistan president, has been so upset by the divergence in the official and street rates for his som coupon - the official rate is 1,150 som to the dollar, about one-fifth of the street rate - that his police have been rounding up citizens trading money in Tashkent bazaars and parading them before nightly national television audiences.

The Kazakhstan tenge and Kyrgyzstan som have been the southern rim's greatest successes, largely because the authorities have intervened the least, but also because they have had a lot of help. For one, Kurdistan - the first non-Russian CIS country to launch its own currency - is backed by an International Monetary Fund standby facility, and Kazakhstan appears poised to be the second to be granted one.

The Kazakh government is still not conceding itself completely to the market. "The government promised floating exchange rates, but the authorities seem relatively controlled," said a Western economist in the capital, Alma-Ata.



Yitzhak Rabin visiting the Allenby bridge between the West Bank and Jordan yesterday. Border controls remain unresolved

Israel and PLO to resume full negotiations in Taba next week

Fax diplomacy breaks the impasse

By Mark Nicholson in Cairo

Israel and the Palestine Liberation Organisation yesterday ended more than a week of stalled talks and fax diplomacy by agreeing to resume full negotiations on Monday on an Israeli withdrawal from Gaza and Jericho.

A joint PLO and Israeli announcement yesterday to meet again next week in Taba, the Egyptian resort, breaks an impasse in the negotiations which followed a row between PLO and Israeli officials over whether or not they had reached a textual agreement of any kind during talks held last week in Cairo.

The Cairo talks had been making progress before the row broke out.

Only after more than a week of public accusations and private fax exchanges have both sides been able to agree that "understandings" had been reached which could provide the framework for the negotiations to resume.

Delegations from the two sides will now meet informally in Taba on Sunday and will resume negotiations on the following day.

Mr Nabil Shaath, the chief Palestinian negotiator, said the delegations would break into sub-groups, some of which would immediately begin drafting parts of an eventual final protocol on the Israeli withdrawal.

Mr Shaath said he believed final agreement on the withdrawal, which is already weeks

behind the December 13 deadline set in the PLO-Israeli accord signed last year in Washington, could be achieved within two to three weeks.

"I'm optimistic that this is going to lead to the final stretch," he said.

He added that he did not see the breakdown in talks as the result of "bad faith", but rather "premature announcements" on the part of Israeli officials.

"The crisis of the last week was not really about the substance of the negotiations, but claims that there had been an agreement that was violated."

Central obstacles to a final agreement remain the control of border posts into Gaza and Jericho, the delineation of Jericho itself, and security arrangements at Israeli settle-

ments. However, Mr Shaath said in an interview that he believed differences had already been significantly narrowed on the size of Jericho and security at the settlements.

Israel "had already indicated willingness" to release more imprisoned Palestinians than the 600 they had already freed.

However, further releases were unlikely before a final accord is signed on the Israeli withdrawal.

On the thorniest issue of border controls, Mr Shaath said there were "important, creative options available" and that a solution would revolve around the segregation of arrivals into the Palestinian enclaves by nationality and types of travellers.

Terror main weapon in Yemen war of political wills

The Arab nation's new-found democracy and unity are under threat, writes Eric Watkins in Sanaa

The Yemeni government appears to be foundering in the wake of alleged links with international terrorist groups, increased attacks on foreign workers and riots over the rapidly deteriorating economy.

According to Sheikh Abdullah bin Hussein al-Ahmar, speaker of the Yemeni parliament, the political crisis in Yemen is passing through its worst stages and may "end Yemen's achievements in unity, democracy, and parliamentary elections".

The crisis began last August when vice president Ali Salem al-Biedh head of the Yemen Socialist Party, stalked out of Sanaa and returned to his political base in Aden. Said to be angered by the marginalisation of his party by a growing alliance between President Ali Abdullah Saleh's General People's Congress and Sheikh Ahmad's Fundamentalists, Mr Biedh has remained in Aden, declining to participate in government until Gen Saleh imple-

ments an 18-point programme of national reform mainly aimed at improving internal security, integrating the two former armies and curbing corruption, proposed by the socialists in late September. Gen Saleh has so far not given in to Mr Biedh's demand and the resulting stand-off has left Yemen in a state of economic and political disarray.

Economic problems were underscored on Tuesday when riots broke out in Taiz, 250km south of Sanaa. Spurred by an inflation rate which has jumped 50 per cent since August, the riot was soon contained by government forces with no deaths reported. But the riots, reminiscent of others in December 1992 which left more than 100 dead, raised fears of widespread unrest as the Yemeni rial plunged from 70 to 100 to the dollar in unofficial trading on Wednesday and yesterday.

The government is also unable to control the growing number of attacks on expatriate workers. Sent

by helicopter to investigate the bombing of an oil pipeline, two employees of the Yemen-Hunt oil company were kidnapped by tribesmen on Tuesday and have yet to be released. Other tribesmen are reported to have shot at employees of the Canadian Occidental oil company, and at others working for Schlumberger, an oil-support group.

Yemen's political and economic headwinds were compounded last week when Gen Saleh had to fend off allegations that the US and Egyptian governments had implicated his country in international terrorism. Although neither Washington nor Cairo made the charges openly, the US State Department nonetheless confirmed that there had been "discussions" with Yemen about its links with groups suspected of terrorism in Egypt.

Terrorism and assassination are hardly unknown in Yemen. Indeed, they have almost become a way of life in the battle of political wills

between Gen Saleh and Mr Biedh who joined the formerly Marxist south Yemen into an uneasy union with the tribalist north three years ago. Since then the country has been wracked by repeated violence, most of it directed against the YSP. Victims, they say, of 150 political killings, members of the YSP claim that General Saleh has turned a blind eye to terrorists and, in fact, has shielded them for his own political purposes.

Yemen also had a direct brush with international terrorism in December 1992 with the bombing of two hotels in Aden, which left three dead and narrowly missed about 100 US troops billeted there as part of Operation Restore Hope in Somalia.

One group of suspects has been tried and convicted while another group is on trial, charged with the formation of terrorist cells aimed at assassinating prominent southern

officials, blowing up key political and economic installations, and establishing camps to train other terrorists. Prosecutors say that the conspirators, many of them exiles from the former south, confessed to being veterans of the war in Afghanistan and to having links with backers in Sudan and Egypt. Apart from personal revenge against leaders of the former south, the aim of the group, prosecutors say, was to undermine Yemen's democratic government and replace it with a fundamentalist regime.

Ignored by the Saleh regime, with its close ties to fundamentalist groups such as Islah, Aden security forces and the YSP sent details of the terrorist organisation to Egyptian authorities in early December. Prompted by the November 28 assassination attempt on the Egyptian prime minister, Mr Ataf Sidiqi, Cairo placed Yemeni expatriates under surveillance, cut direct telephone links between the two countries, and

sent investigators to Yemen. Since then, the Egyptians have discovered a further plot which, they say, involves four other countries. Although the Egyptian prosecutor this week declined to name them, speculation has since focussed on Iran, Afghanistan, Sudan, and Yemen.

"The crisis has played a part in disfiguring Yemen's international reputation in the sense that it is now threatened with blacklisting as an international terrorist country," Sheikh Ahmad says, tying the allegations to the contest between General Saleh and Mr Biedh. But Yemen's reputation may yet have more to suffer. French diplomatic sources this week in Sanaa stated that France's counter-intelligence service, DST, has already warned Yemen against possible connections with terrorist groups in Morocco, Algeria, and Tunisia - connections which North African diplomats in Sanaa have long quietly confirmed.

Cameroon in border row with Nigeria

Cameroon said yesterday 500 Nigerian troops had occupied two of its islands, Reuter reports from Yaounde.

Nigeria denied the claim and sent its foreign and industry ministers to Yaounde for talks with President Paul Biya.

Mr Francis Nkwain, Cameroon's deputy foreign minister, said the Nigerian troops arrived on Diamond and Djahane islands in the oil-producing Gulf of Guinea on Monday. He said the occupation was the worst border incident between the two countries for more than a decade but could blow over peacefully. He could not say if the troops used force or met any resistance.

The two West African countries have a long history of border disputes and met in the Nigerian inland capital Abuja last year to try to settle their differences.

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we will forever be grateful that he lived.



Airbus sees 13.7% rise in turnover

By Paul Betts,
Aerospace Correspondent

Airbus Industrie, the European aircraft manufacturing consortium, yesterday reported a 13.7 per cent rise in turnover to \$8.3bn (\$5.58bn) last year from \$7.3bn in 1992 despite a fall in deliveries and an even steeper drop in new orders.

Although deliveries fell from 154 aircraft in 1992 to 138 aircraft last year, the increased turnover reflected a shift in the pattern of deliveries with a bigger proportion of higher value widebody aircraft following the entry into airline service of the new Airbus A340 and A330 widebody airliners.

Airbus suffered 69 cancellations last year while new orders fell sharply to 38 aircraft from 136 in 1992, the group said.

The figures did not include orders for six A340s from Cathay Pacific and a further six A340s from Air Canada. Airbus also announced yesterday its first orders for 1994 with Air Inter, the domestic French carrier owned by Air France, ordering nine A319 narrowbody airliners worth around \$340m and taking options on an additional nine.

The consortium, whose partners include Aérospatiale of France, Deutsche Aerospace, British Aerospace and Cassa of

Spain, described 1993 as "one of the most difficult years on record" but said there were now signs of stabilisation in the air transport market.

However, it said its policy of rigorous order book management had enabled it to make less brutal production adjustments compared with its main US competitor, Boeing.

The consortium's revised production schedule will see deliveries fall to 134 aircraft this year, pick up to 138 in 1995 (the same as last year), and then rise to 154 in 1996, returning to the same level as in 1992.

Boeing, for its part, has cut its production rate by around 30 per cent from 32.5 aircraft a

month at the beginning of last year to 23 aircraft last month. Boeing's monthly output will drop to 21 aircraft next month and then to 19.5 aircraft in November and to 18.5 aircraft in January 1995.

But the US manufacturer had a considerably stronger new aircraft order intake last year than Airbus, reflecting in part the launch of its new 737X narrowbody airliner and the new 767 freighter aircraft as well as the order build-up for its new 777 widebody twin-engine airliner.

Overall, Boeing won new orders for 246 aircraft worth \$16.59bn last year compared with new orders for 243 aircraft

worth \$17.77bn in 1992. Airbus said it would continue to monitor closely the evolution of the market, making further changes to its production plans when necessary. It also expected to see a recovery in the market in the second half of the decade.

With a large order backlog of 687 aircraft worth \$53.4bn at the end of last year, Airbus said it had four years of production in hand.

By comparison, Boeing had an order backlog of more than 1150 aircraft at the end of last year.

Airbus said it believed it was strongly placed to take advantage of the recovery.

Teething troubles continue to nag at Mercosur market

John Barham and Angus Foster assess the chances of a four-nation South American trade venture

Negotiators from Argentina, Brazil, Paraguay and Uruguay, the four countries that make up the South American common market Mercosur, are holding a series of meetings over the next 10 days to try to restart their integration programme.

The meetings of foreign and finance ministers and officials will end in mid-January with a presidential summit in Uruguay. The encounters are an attempt to relax growing tension between Argentina and Brazil over trade and to seek a compromise over a common tariff structure.

Tariffs between the four are being gradually cut until they reach zero for most products by December next. Goods will then circulate freely while imports from outside Mercosur will be subject to common tariffs.

Mercosur's integration timetable says the external tariffs were to have been established at the end of December.

But, in meetings last month, Argentina and Brazil failed to compromise on the level of tariffs to be applied, and on which "sensitive" products should be allowed higher tariffs as protection from foreign competition.

The two countries are home to the region's biggest economies and their dispute threatens Mercosur's future. The disagreement boils down to a divergence over industrial policy. Brazil wants higher external tariffs to protect such sectors as its high-technology and capital goods industries.

Argentina, which is less industrialised, insists on low tariffs. Little Paraguay and Uruguay have been virtually shut out of the debate.

Meanwhile, Argentina is retaliating against what it claims are "unfair" Brazilian exports. Mr Domingo Cavallo, Argentina's economy minister, complains that Brazilian companies are dumping goods in Argentina. This week, he introduced protectionist measures against Brazilian chemicals. Like many other Brazilian products, these are increasingly competitive in Argentina because of falling tariffs. The Argentine minister has already imposed similar measures against steel, refrigerators, paper, agricultural machinery and textiles.

Brazil, which is increasingly irritated by Mr Cavallo's statements, says its exports are competitive because of Argentina's overvalued exchange rate.

Other problems divide the two. Brazil is struggling to stabilise its economy, while Argentina has achieved low inflation and high growth. Brazil's political scene is confused, while Argentine President Carlos Menem is consolidating his power.

Meanwhile, he does not hide his interest in joining the

North American Free Trade Agreement. US President Bill Clinton has mentioned Chile and Argentina as the next potential candidates for membership. But a US official said: "We do not want Brazil in its present situation."

However, officials from both sides still stress that their relationship remains a cornerstone of foreign policy. Mercosur is intended as a framework for political co-operation between two countries which, until recently, were viewing each other as adversaries.

In a similar vein, Mr Menem has called on Chile, a country on which Argentina almost declared war in 1977, to join Mercosur. However, Chilean President-elect Eduardo Frei

has signalled that he has no intention of doing so. He is probably intent on waiting for an invitation to join Nafta.

Brazil's deepening problems and trade disputes with Argentina are leading both partners to question whether earlier hopes of full economic integration can be achieved under the original timetable. They may be forced to settle for a more realistic, less ambitious, customs union in which free trade would only initially apply to certain sectors of products.

The four have agreed on common tariffs of 0-20 per cent for nearly all the goods they import. But they cannot agree on tariffs for capital goods, telecommunications equipment and computers. Brazil insisted originally on a 20-35 per cent tariff for these goods until 2001; Argentina demanded zero tariffs.

Argentina wants low tariffs to encourage industry to modernise. Mr Jorge Herrera Vegas, Argentina's under-secretary for economic integration, said capital "goods should be bought as cheaply as possible in the international mar-

ket. Argentina is preparing for a leap in exports. It needs the most technologically advanced goods."

But Brazil protests that it cannot compete against American, Japanese and European goods imported duty-free by Argentina. The Brazilians also demand preference for their goods in Argentina because the latter is using privileged access to Brazil's much bigger market to provide its industry with the economies of scale needed to raise international competitiveness and become attractive to foreign investors.

Hope is dwindling that the upcoming meetings will lead to compromise. A Brazilian government official said: "The realisation is crystallising that



Eduardo Frei: prefers Nafta to his neighbours' scheme

US moves to aid Small operators benefit from Greek deregulation

By Nancy Dunne in Washington

The Clinton administration yesterday was expected to announce a package of legislative proposals to help the US airline and aircraft industries, including one measure to permit increased foreign ownership of US airlines.

The proposals, set to be announced by Mr Federico Pena, the US transportation secretary, will be based on recommendations prepared by a presidential commission last summer. They are sure to provoke much controversy in Congress, particularly one which would strip the Federal Aviation Administration of its authority over air traffic control and establish a quasi-governmental corporation to take over that responsibility.

After taking office, President Clinton moved swiftly to attack the problems of the US

airline and aircraft industries which have lost more than \$10bn (\$8.7bn) since 1990. The commission was given 90 days to make recommendations. It found, among other things, that the US air transportation system "is being hobbled by self-imposed and government-mandated attitudes and policies that are dysfunctional."

It said the system must be made "efficient and technologically superior" and the FAA must be "reinvigorated."

The administration was expected to forgo one commission recommendation - a rollback of ticket taxes from 8 to 5 per cent - on the grounds that the airline industry is recovering. However, officials are ready to accept a proposed change in law allowing the US to negotiate bilateral agreements that permit foreign investors to hold up to 49 per cent equity in US airlines.

By Kerin Hope in Athens

The success of Virgin Atlantic's first franchise operation, flying between London and Athens, underlines how deregulation has opened up opportunities for small airlines in Greece.

Until last year, Olympic Airways, the Greek state carrier, held a monopoly of both international and domestic passenger services based in Greece. Its subsidiary, Olympic Aviation, controls routes to the Aegean islands.

The Greek franchise-holder for Virgin Atlantic is South East European Airlines, an Athens-based carrier set up three years ago to fly cargo and small groups of tourists between Athens and the Aegean islands.

"Virgin provides the brand name and training to reach their standard of service, and

we operate the flight with our own crews," Mr Tassos Pantazopoulos, SEEA's chairman, said. "To my knowledge, it's the first extension of franchising to the airline business."

SEEA uses a leased Boeing 737-400 painted in Virgin livery for the daily flight, timed to compete with departures by British Airways and Olympic. Fares are 15-20 per cent lower than on the other carriers.

Mr Pantazopoulos said the passenger load factor averaged 80 per cent in the first six months of operation, with "a substantial percentage of regular business travellers."

The relationship with Virgin Atlantic has also given a boost to SEEA's plans for growth. The company intends to start a new route from Thessaloniki to Rome early next year using a Fokker 50 aircraft, to be followed by a Thessaloniki-Bucharest flight.

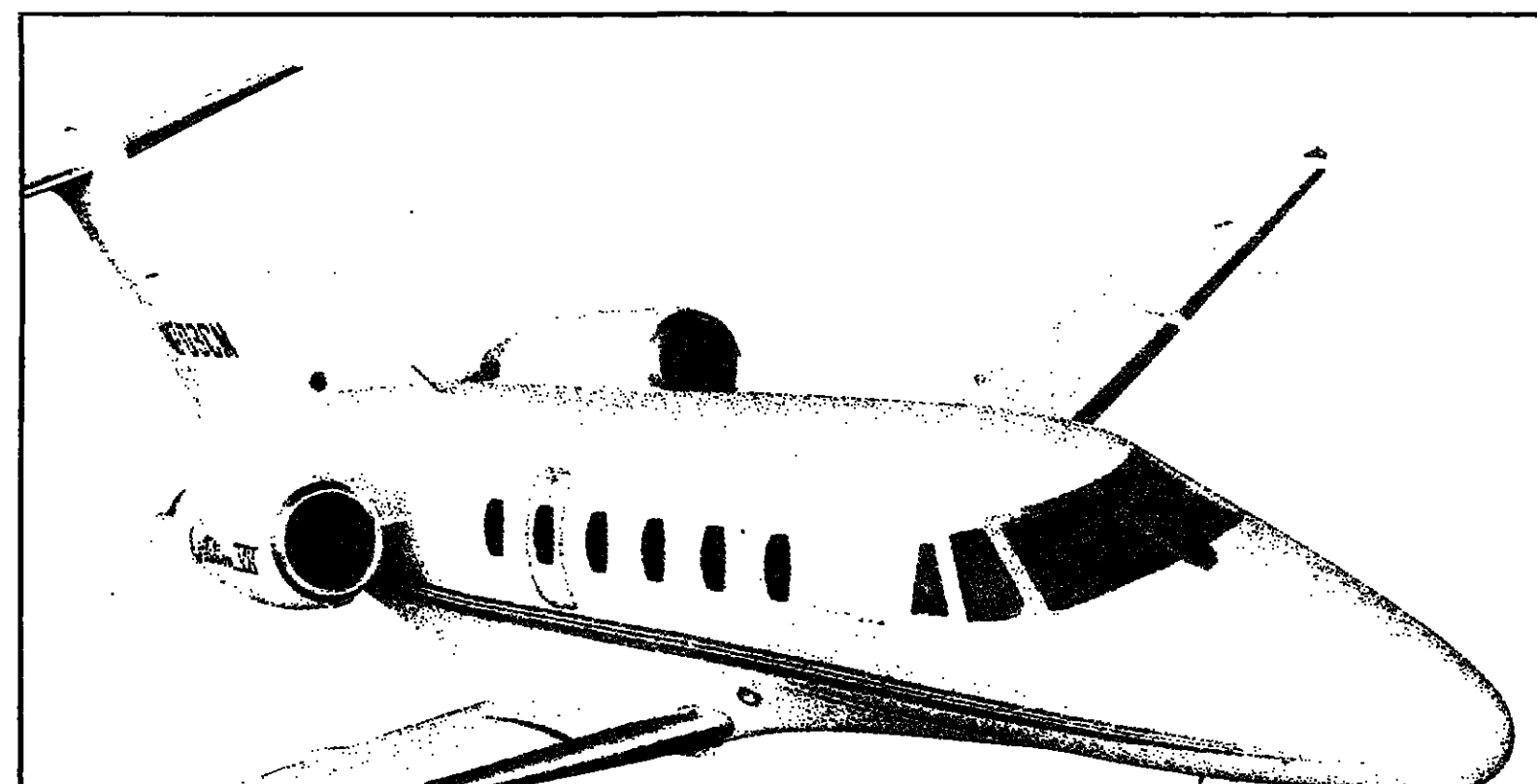
Mr Pantazopoulos says that other destinations in the Balkans and former Soviet Union, with flights originating in Thessaloniki where the airport is less congested than in Athens, "are the obvious option."

Greece's only other private carrier, Cretan Airlines, has similar hopes of becoming a regional airline, focused on the southern Mediterranean and the charter market.

Set up last year by a group of hoteliers and tour operators on Crete, the airline operates two Airbus A300-20, leased from Adria Airlines of Slovenia.

Cretan began regular charter flights last spring from several cities in Germany, the main source of tourists.

The medium-term prospects for both airlines will depend on the outcome of Olympic Airways' much-delayed plans for restructuring.



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Citation VII



A Textron Company

US to cut China's import quotas

US Trade Representative Mickey Kantor said his government would cut the import quotas for Chinese textile products by 25 to 35 per cent from January 17, Reuter reports from Washington.

Mr Kantor announced the unilateral action yesterday, following nine unsuccessful months of negotiations between the two countries to control illegal transshipments of Chinese-made products through third nations.

In a statement, Mr Kantor said the new quotas would be applied retroactively to products entering the US after January 1.

China sold about \$4.5bn in textile and apparel products to the US last year. In addition, smuggling and illegal transshipments to the US, which ignore rules on country of origin rules, were estimated at about \$2bn.

"We have said all along that, if we could not reach an agreement with China which addressed the problems we have had with textile trade, then we would have to impose quotas at the levels outlined in this notice," Mr Kantor said.

China has been unwilling to agree to provisions - accepted by 16 other trading partners of the US - that allow US discipline when transshipping occurs, Kantor said.

China did not accept a US offer for textile negotiations this week.

Daewoo for car venture in Romania

The Korean industrial giant Daewoo plans to invest \$156m (\$105m) in a joint venture in Romania which will manufacture cars for the European market, the industry ministry said yesterday, Reuter reports from Bucharest.

A ministry spokesman said this was the biggest foreign investment in Romania to date. The joint venture will be set up this year as part of a co-operation deal signed on Wednesday at the end of a visit to Romania by Daewoo group executives, he said.

Daewoo will invest \$156m and hold 51 per cent of the venture with Oltcit SA, a state-owned factory at Craiova, 300km west of Bucharest. The Korean group plans to use part of an existing plant and build lines to make up to 300,000 Daewoo cars a year by 1998.

OECD Export Credit Rates

THE Organisation for Economic Co-operation and Development announced new minimum interest rates (in %) for officially-supported export credits for January 15 to February 14 1994 (December 15 1993 - January 14 1994 in brackets).

D-Mark	6.17 (6.29)
Escu	6.26 (6.28)
French franc	6.50 (6.73)
Guilder	
up to 5 years	6.10 (6.25)
5 to 8.5 years	6.35 (6.50)
more than 8.5 years	7.00 (7.25)
Italian lira	6.44 (6.56)
Yen	3.30 (3.30)
Peseta	6.08 (6.34)
Sterling	6.71 (7.21)
Swiss franc	5.25 (5.32)
US dollar for credits	
up to 5 years	5.54 (5.59)
5 to 8.5 years	6.15 (6.08)
more than 8.5 years	6.48 (6.45)

These rates are published monthly by the Financial Times, normally in the middle of the month. A premium of 0.2 per cent is to be added to the credit rate when fixed at less than 120 days. 300-day rates of interest are the same for all currencies. For the period from January 15 to July 14 1994, the GDP-based rate will be 0.50 per cent. It replaces the previous rate of 0.85 per cent. The GDP-based rate will again change on July 15 1994.

CHINA

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THE BUSINESS TO BUSINESS MAGAZINE FOR CHINA

مكتبة امين

BT responds to Mercury and cable TV

By Andrew Adonis

British Telecommunications is to cut the average price of telephone calls by more than 12 per cent this year, before inflation, after intervention by OfTel, the telecommunications regulator.

Business and residential customers will save more than £900m from the cuts in a full year.

The agreement was announced yesterday as BT unveiled a package of tariff

changes, including an increase in line rental charges but abolition of the unit system of charging for calls.

The move to charging by time elapsed - to the second - and a new discount scheme for residential customers are BT's response to growing competition from Mercury and the cable television companies.

The price effect of the changes announced yesterday is neutral. By the end of July, however, BT will have to make cuts worth £850m a year under

its existing price-cap agreement with OfTel.

OfTel is now forcing BT to pass on the full value of next year's reductions from November 1994, although the precise timing of the cuts will be left to BT. The additional reductions will be equal to 7.5 per cent before inflation.

The action follows concern by Mr Don Cruickshank, OfTel director-general, at BT's failure to make significant price cuts in recent months.

In a further move to stave off

competition from Mercury, BT announced the launch of a "close ties" scheme, under which residential customers will get a 5 per cent discount on five numbers of their choice, including one overseas number, in return for a one-off payment of £4.99.

Mercury announced a similar scheme at the end of last year, to start in March. Mercury's version, "Yourcall", does not charge a registration fee but, unlike BT's, is not available for local calls.

The "close ties" scheme further fragments the tariff structure as BT seeks to compete with Mercury and the cable companies building networks in the UK's urban areas. Last month BT introduced a new, lower weekend tariff for long-distance calls.

"Close ties" also reflects the influence of MCI, the US long-distance carrier with which BT forged a \$5.3bn alliance last June. MCI pioneered a "friends and family" tariff in the US.

Britain in brief



Duty-free shops go to Aer Rianta

Aer Rianta, the state-backed company which runs Ireland's main airports, has won the contract to run duty-free shops at both ends of the Channel tunnel.

Duty free sales are expected to account for most non-travel revenues from Eurotunnel's operations estimated at £18m this year but rising to £46m in 1996.

Aer Rianta already runs duty-free shops in Moscow, St Petersburg, on the Finnish-Russian border, Karachi and Bahrain. Mr Derek Keogh, chief executive, said Aer Rianta had fought off strong international competition to win the deal.

Forecast better for companies

Two leading firms of insolvency practitioners predicted that the number of company failures would fall sharply during the current year.

Touche Ross, the accountancy firm, said the number of receivership and administration appointments during 1994 would fall to as low as 2,000, compared with over 3,200 recorded during 1993 and 5,100 in 1992.

Separately, Coopers & Lybrand, the UK's largest accountancy firm, forecast that the number of appointments would be 2,500 during the year, with the total number of failures including liquidations down to 57,000 compared with 70,000 last year.

Inquiry into rock quarry

Mr Ian Lang, Scottish secretary, ordered a public inquiry into a plan by the construction group Redland to open a large coastal quarry on the island of Harris in the Outer Hebrides.

The move will please envi-

ronmental organisations which have been campaigning against the project.

Western Isles council decided to give Redland Aggregates, Redland's construction materials subsidiary, permission to open the quarry. The £50m project would involve extracting 600m tonnes of anorthosite, a white rock used in road building, from the headland of Lingerabay near Rodel in South Harris. The quarrying, lasting about 60 years, would cover a square mile. Lingerabay would disappear and a new sea loch would be created.

Visitors say London is safe

Foreign visitors to London regard it as a safe and clean city, although some see it as too expensive, according to research carried out for the British Tourist Authority.

Interviews with 1,210 foreign visitors to London last summer found that only 1 per cent were worried about their personal safety in the city.

This contrasts strongly with research carried out last year which indicated that a large number of UK residents regarded London as a dangerous city to visit. The research by Lunn Poly, the travel agents' chain, found that more than 70 per cent of UK residents surveyed thought it was more dangerous to visit London than travel abroad.

UK corporate inquiries rise

The number of company investigations begun by the Department of Trade and Industry nearly doubled to 79 in the third quarter of 1993, according to official figures released yesterday.

Requests for investigations jumped to 255 during the quarter, reaching a total of 1,197 for the year to September 30, against 878 in the previous 12 months.

The proportion of requests for investigations which were rejected rose slightly from 78 per cent to 79 per cent during the year.

Two-thirds of the requests came from the public, 21 per cent from other divisions within DTI, 9 per cent from other regulators and just 3 per cent from the police or director of public prosecutions.

CAA rejects safety cameras

Aircraft will not be fitted with external cameras, despite evidence that they could have prevented the Kegworth and Manchester air disasters which killed 102 people.

Trials have been carried out on the cameras which would monitor the exterior of the aircraft for signs of engine fires and external damage.

But the Civil Aviation Authority said today: "We don't think there is a case for making the cameras mandatory."

Saturday is the anniversary of the 1989 Kegworth disaster in which 47 people were killed when a British Midland Boeing 737 crashed on the M1 motorway in the English Midlands.

Clampdown on EU trading

The government is to clamp down on companies trading within the single European market which are failing to comply with requirements to file monthly statistical returns.

HM Customs & Excise said yesterday that it was planning to take "firm action" against companies persistently refusing to meet their obligations one year after the new systems were introduced.

Customs has the powers to impose fines through local magistrates courts within the UK, of up to £2,500 for companies, which do not file monthly intrastat returns.

Dixons has bad news on sales

Electrical retailer Dixons sent a shiver through the retail sector with the news that its Christmas sales were no better than last year - before Boots restored some confidence with news of a 7 per cent sales increase.

The news from Dixons contrasted sharply with reports of strong retail trading in the last two weeks before Christmas and sent many share prices down in the stores sector, although analysts said its comments were not unexpected, and not representative of the rest of the UK "high street" retail sector. Results, Pg 18

Cattle give prod to innovation

By Alan Cane and Stewart Dabry

A technique used originally to monitor livestock in transit has been given a new twist by South African scientists who have developed a system capable of identifying individual items of travellers' luggage or scanning an entire basket of supermarket items.

"Supertag", developed by the South African Council for Scientific and Industrial Research in conjunction with the British Technology Group will be launched formally next week. BTG executives foresee a broad range of applications for the system but accept that its early use in supermarkets is unlikely because of cost.

Called radio tagging, the technology is already widely used for security. The Ford Motor Company, for example, already builds radio tags made by Texas Instruments into the locks of some of its latest cars. Texas is one of the world's largest producers of radio tags.

The principle is simple. A silicon chip containing a unique number is embedded in the product. An interrogatory radio beam is directed at the chip which responds by sending back its number.

Radio tags are expensive, however, costing from \$1 to \$3. Mr Peter Hawkes of the BTG said Supertag would not be feasible in supermarkets until the price per tag fell to less than a penny.



John Major outside No 10 with new Canadian premier Jean Chretien who won a landslide victory in October's general election

Aspirin could save 100,000 lives a year

By Daniel Green

The humble aspirin could prevent 100,000 premature deaths a year around the world according to research published today in the British Medical Journal.

The cost of each death avoided would be "about £250" and, if all those at risk took aspirin, the NHS alone would save £70m a year, according to the study's authors.

The study is the largest and latest in a series that suggests one of the world's cheapest drugs can be effective against

two of the world's deadliest diseases: heart attack and stroke.

Regular small doses of aspirin could prevent the deaths of 100,000 under-70-year-olds a year and avoid twice as many non-fatal heart attacks and strokes, says the report, which is a compilation of the results of 300 different trials involving 140,000 patients.

Such reports have already boosted sales of aspirin around the world.

In the US, 10-30 per cent of all aspirin sales are for patients with cardiovascular

problems, according to industry estimates. In the UK, the figures are "under 10 per cent, but sales are growing by 17 per cent a year," said UK manufacturer Reckitt and Colman.

Reckitt said that the BMJ report should increase sales. Although aspirin lost its patents decades ago, global sales are still worth \$600m a year. The biggest supplier, is French company Rhone-Poulenc, which makes more than a quarter of world output of 40,000 tonnes.

But its low cost may have inhibited its wider use, accord-

ing to Professor Richard Peto, professor of Epidemiology and Medical Statistics at Oxford University and one of the authors of the BMJ report.

"Aspirin is so familiar that many doctors and patients still don't fully recognise its importance. Perhaps if aspirin were 100 times as expensive it would be used more widely."

The research says that the best dose is equivalent of about half a tablet a day but warns that people at low risk from heart or blood vessel disease should not take aspirin regularly.

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The Government has recently established a Housing Action Trust for the Castle Vale estate in Birmingham. It is expected that the Trust will take over some 3,500 tenanted properties from the City Council in the Spring, and will thereafter manage, repair and improve them. Working in close partnership with residents, other agencies and the private sector, it will build new properties and improve existing ones to produce good quality and secure homes, enhance local training and employment opportunities, improve the environment, and encourage community involvement.

The new Chief Executive has now started and needs to establish an organisation with an annual revenue budget of some £6m, and a capital spend of £130m over the next few years. A dynamic and highly experienced Finance and Admin Director is now required to recruit and manage this new function, implementing all the necessary policies, systems and procedures.

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construction industry, you must be used to introducing modern management and financial control systems, long-term corporate planning, and substantial capital expenditure projects. You must also have experience of government accounting and funding, together with outstanding administrative skills.

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Please send full career details, with a covering letter, indicating your current remuneration, explaining why your application should be preferred, and quoting Ref: 5484/DJD/TT to David Dewhurst, PA Consulting Group, 6 Highfield Road, Edgbaston, Birmingham B15 3DJ. Tel: 021-454 5791. Castle Vale Housing Action Trust is an equal opportunities employer.



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EXECUTIVE RECRUITMENT

What Jim Butler saw in over 40 years service

Mr Jim Butler started work in what later became the Lord Mayor of London's official residence, retired last week from what used to be a cold storage depot, and will soon be lingering briefly in the Caribbean before returning to a 500-acre farm near Winchester.

The venues may seem bizarre for someone who has spent his lifetime as an accountant, but then the man in question has witnessed enormous and sometimes unexpected change in his 41 years with the profession.

Jim Butler joined Peat Marwick Mitchell & Co as an articled clerk on £150 a year in 1953, after graduating with a degree in mathematics from Cambridge University. The firm then had 44 partners and just over 1,000 staff across 18 offices in the UK. Fee income was £1.2m.

When he retired at the end of 1993 as senior partner, KPMG Peat Marwick, of which it is now part, had just reported fee income of £482m, and had become part of the second largest accountancy network in the world. In the UK, it has 594 partners and 6,300 staff in 43 offices. He describes his own income as in the "hundreds of thousands" a year.

"There have been some pretty dramatic changes, all very much for the good," says Butler, reflecting on his time in the profession as he sits in his office overlooking the south bank of the river Thames from Puddle Dock, a rather uninspiring concrete building that used to store frozen meat.

When he started, the firm was based in Frommenger Lane in the City of London, until recently the temporary home of the Lord Mayor. At the time it was owned by the Peat family whose connections with Peat Marwick

Andrew Jack talks to a veteran of the accountancy world

began in 1870 and remain strong. Mr Michael Peat was until recently a partner and auditor to the privy purse, or the Queen's private finances, a post held in the family for four generations. Mr Gerard Peat, his father, now aged 73, was the last member to benefit from an automatic right to become a partner. The first senior partner who was not a Peat was appointed only in 1986.

Butler says just four "general" partners controlled the firm when he joined: Ronnie Leach, Gerard Peat, Freddie Proctor and John Corbett. "We were in fear of them. Corbett reduced me virtually to tears. I remember once quaking at my desk waiting to see him."

There were other "general" partners too, who received a share of the profits of the firm's six relatively autonomous regional partnerships. But as he puts it: "There were general partners and general partners."

Some things have become more egalitarian since then. Partners' first names appear on their doors, and the distinction of tea on a tray for partners and not for staff has gone.

But the full partnership has still only ever voted on two issues: the merger with Klynveld Main Goerdeler (KMG) in 1987, and the ratification of Butler's successor, Colin Sharman, last year.

While their influence and profit share may have waned, the general partners remain. So, too, does the regional structure, which Butler admits was developed to evade professional rules which limited an accountancy firm to 20 partners, and which were only repealed in 1987. "It was

perfectly legal and never challenged," he says.

The restriction affected Butler, who was made an "associate partner" - with no equity stake in the firm but a place on the firm's letterhead - in London in 1965 before a full partnership vacancy came up two years later. "It was a case of waiting for dead men's shoes," he says. "The retirement age was fluid upwards, and for a long time till recently partnership was a job for life."

Back in the 1950s, he says, "life was quite a lot easier and much more mundane. Creative accounting was not a great feature. Things were much more pedestrian. I audited a retail store and spent three days checking a till roll against invoices."

"We did everything for clients: audit, tax, advisory, investigation work for acquisitions." He even became a receiver during the property crash of the early 1970s.

He says his predecessors would have been surprised by the growth in technical departments within the larger firms, which advise clients on compliance with the rules. "The regulations have been tightened - rightly. But if something is permitted, companies are going to want to do it."

Clients have changed greatly over the years, he says. "They have internal ways of dealing with a lot of things now, such as very strong internal acquisitions teams. They understand their own accounts much more than they used to."

He believes that in the past they treated the auditor with more respect as a feared and independent character, invariably calling him "Mr."



KPMG Peat Marwick's Jim Butler: "Firms have become businesses"

Butler says he has been personally frustrated by the difficulty in maintaining the traditional close relationship he has developed with his clients - not least with Lorrho, the conglomerate. He remains a staunch defender of the firm's position. "Our role there never caused us any worry," he said. "Anything at Lorrho we looked at extra carefully. The technical department was involved."

He says one of his greatest concerns was the enormous lawsuit brought in relation to KPMG's audit of ISC, the fraudulent defence company purchased by Ferranti, which the firm settled for £40m.

But he says the most important change within the firm for him was the 1987 merger with KMG, an international network which included

Thomson McLintock in the UK. He says merger mania began in 1984 in the US. "Everyone said they needed to get bigger." He says the firm's merger was not driven by economic need, but a "continental strategy" reflecting the changes within Europe.

The details of the merger that was to become KPMG Peat Marwick were developed between the senior partners of the firms in the US, Canada, UK and Netherlands. "I kept it secret from my own partners," he says. "We had a continental strategy."

Since then, the thrust to ever-bigger practices has waned. The firm went from recruiting 1,000 graduates a year in the late 1980s to just 500 today. It also introduced redundancy programmes - from which even partners did not escape.

"Accountancy firms have become very much businesses," he says. "In practical terms we run ourselves much more like a corporation now, with an executive committee of senior partners. The top people spend much more time internally than in the past."

"We have to be much more commercial. There is tremendous competition: in audit tenders, the public sector, in consultancy and even in insolvency."

He recalls that "everyone was horrified" initially at the lifting of a ban on marketing within the profession in the early 1980s. "We always did entertaining in the past: there were clubs and friendly competition."

He denies commercialism has been at the expense of professionalism. "We are spending more and more time on risk management. We are open to claims if not. We have to be commercial in order to get work, but we cannot afford not to do our best to ensure we do first class, quality work."

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MANAGEMENT

Rupert Morris on the corporate benefits of sculptures and paintings

Radical change of art

The world of corporate art is changing. Two apparently unconnected developments suggest that instead of remaining largely confined to boardrooms and private houses, art may be penetrating more deeply into British business.

First, there was one of the Confederation of British Industry's less publicised initiatives - Art and Industry, which brought artists and industrialists together one evening in October for the mutually beneficial exchange of money for talent. The event is to be repeated annually.

Philip Herriott, one of the organisers and a director of Art Search, which represents a large stable of artists, and puts business buyers in touch with them, is still fielding enquiries from the evening. He is arranging for business buyers to see artists in their studios.

Like an up-market wallpaper salesman, Herriott carries with him books of photographs ranging from paintings under various headings - impressionist, traditional, abstract, etc. - to the sort of weird and wonderful sculptures that might act as conversation pieces in a company's entrance hall or foyer.

It may not necessarily produce the greatest art, but the approach makes sense to people like Hugh Stebbing, property director for Lloyds Bank, who has come to appreciate the value of art as a motivational tool.

If Lloyds Bank employees at Hays Galleria, the trendy office and shop development opposite the London Dungeon, have strong opinions about anything, it is the paintings and sculptures that decorate their workspace. In a recent questionnaire, this was the issue that eclipsed all others, including food, lavatories and public transport.

Fortunately, most Lloyds employees like the art around them. But their willingness to air their opinions delighted Stebbing. "Art was a component of the fit-out of the space," he says of the Hays Galleria offices. "You only use space as a factor of production, and if artwork can provide a happier environment for your staff, then it can enhance productivity."

He talks enthusiastically about Faith Winter's huge sandstone sculpture of the Lloyds horse in the bank's Bristol headquarters that fulfils the triple purpose of hiding an electricity sub-station, proclaiming the company's logo, and inspiring the workforce.

The second - and probably more significant - development in the growing interdependence of art and business is the related success of Broadgate, the ambitious development of a 20-acre site around London's Liverpool Street railway station. Here art, architecture and office life have become virtually inseparable.

Passers-by are often amused and

intrigued by Fernando Botero's voluptuous giantess, the Broadgate Venus. Passing the waterfall nearby in Exchange Square, some pause to admire the arch of Exchange House that echoes the arches of the station beneath before moving on to puzzle at Xavier Corbero's primitive Broadgate Family.

Initial revulsion at the rusting steel sheets of Richard Serra's huge sculpture, the Fulcrum, outside the UBS building can eventually yield to at least a grudging appreciation of the way it alters according to the light or the weather, changing onlookers' perceptions without them noticing.

Stuart Lipton, the developer, talks of "providing scale, humanity and the genius loci that is the fundamental ingredient of successful urban design".

Karen McCusker, a director of GRE Asset Management at 155 Bishopsgate, where two massive Jim Dine sculptures of Venus dominate the foyer, says: "I think it makes a difference."

For Harry Anderson, a partner in the solicitors' firm Herbert Smith, the move to Broadgate was a chance to change the image of the firm - although that wasn't the express intention.

When Anderson was entrusted with finding artworks to decorate the many blank walls in the firm's smart new offices, he enlisted the help of art agency Conservation Management. For two months he

spent every spare moment discussing how to fill the spaces, looking at the work of various artists, and occasionally buying pieces at auction. The cost worked out at just over £100 per employee - a tiny fraction of the total spent on the move.

Anderson bought nearly 200 items, ranging from limited edition prints to original oil paintings, mixed media works and a few sculptures.

Fusty architectural prints and legal cartoons were no longer appropriate, although some remain in the back-corridor offices at the request of their occupants. Tall blank walls in the reception areas on each floor require large, bright paintings, and are now dominated by impressionistic splashes or, on one floor, a huge copper shield.

Many of the conference rooms have unusual, often abstract modern paintings, while the dining rooms have more soothing still lifes in bright, warm colours.

"I was expecting a lot of complaints, but everyone has been surprisingly complimentary," comments Anderson. "We were trying to produce an uplifting environment. It sounds a bit pompous, but that's what we were trying to do."

Harry Anderson's choices might not please absolutely everyone, but the visitor moving around Herbert Smith's offices, distracted by these



Art at work: the voluptuous Broadgate Venus intrigues and amuses visitors and staff in the surrounding offices

splashes of colour and unusual images, pausing at the window to take in the rich spectacle of Exchange Square, would not feel constrained by history and tradition

as in many law firms. Instead, occupants and visitors alike may well feel inspired by the possibilities of the future.

This is only one example of art

that is not just for the connoisseur. It is for everyone, the workers included, and enlightened managers are increasingly aware of its potential.

Production line treatment for patients

A Swedish hospital is using manufacturing management techniques, explains Christopher Brown-Humes

Think of a car going down a production line. Then picture a patient going through a hospital. Can the two be compared? And can management techniques to improve efficiency in the manufacturing sector be used with success in services such as healthcare?

If Sweden's Karolinska hospital is anything to go by, the answer is yes. An 18-month time-based management project at the Stockholm hospital has cut costs and waiting lists without affecting staff morale. The hospital is one of the first healthcare organisations in the world where manufacturing techniques have been applied so systematically.

The project has attracted international attention, particularly in Europe where many hospitals are facing the same costs

are representatives from 14 hospitals in Denmark, two German hospitals, and UK hospitals in Wolverhampton and Leeds.

"What we have done is to organise ourselves according to how the patient moves through the system," says Jan Lindsten, the hospital's chief executive. "The process is not quite the same as in the car industry but there are great similarities."

The Karolinska is facing a severe budgetary squeeze as part of a sweeping reform of the country's healthcare system. It has been asked to cut costs by SKr400m (£32.7m) between 1993 and 1995, equal to nearly 20 per cent of its SKr2.2bn annual budget.

Lindsten says the hospital feared

that a "cheese-slicing" approach to its 45 departments would endanger their capacity to function effectively. "The challenge was to find a way to rationalise without cutting down by slicing."

The resulting decision to call in the Boston Consulting Group led to the adoption of a time-based management programme which takes the patient's perspective. BCG manager Mikael Lövgren says the group has carried out more than 60 other hospital projects worldwide, but that "no other hospital has made this kind of complete reorganisation around

the patient flow". One of the first revelations was just how much patient and hospital time was wasted by inefficient investigation procedures, which sometimes required the patient to make up to five visits for different tests. Now nurse co-ordinators arrange for all tests to be made during a single visit.

The second big area of inefficiency discovered was the operating theatre, where an average of 59 minutes was being lost between the end of one operation and the start of the next. The changes have cut the figure

by more than half. The overhaul has placed far more stress on efficient preparation for operations and bottlenecks have been reduced. Patients are pre-anesthetised outside the operating theatre so that less time is lost before the operation begins. There is also less emphasis on having certain operating theatres dedicated to particular types of operation while those of similar length and complexity are carried out in the same theatre.

The changes have enabled the hospital to close four of its 16 theatres, while increasing the

number of operations. This year the hospital expects to carry out 28,000 operations - 2,000 more than last year - in spite of the reduced number of facilities.

The project has also led to more efficient use of operating nurses and surgeons. But it also revealed that the hospital did not have enough anaesthetists and that their time was used inefficiently. More anaesthetists have been employed and an out-patient clinic for anaesthesiology has been set up.

There has also been a significant reorganisation of the hospital's functions. Separate medical and surgical departments and different tests have been brought together to facilitate patient flow.

The project has not been applied

to every department, partly because of budgetary restraints. But in certain areas, it has achieved spectacular results. Waiting times for hernia operations, for example, are down to three weeks from as long as eight months. Overall cost savings have totalled more than SKr100m, about 25 per cent of total costs in the areas affected.

The plan has met some resistance from staff who feared that increased emphasis on time was simply a code for speeding things up and could lead to mistakes. Lindsten emphatically denies there are any risks to the quality of service, saying it is the time between operations rather than during them that has been cut.

Some doctors and nurses have lost their jobs, he acknowledges, although more anaesthetists have been recruited. "Morale is better than it used to be," he stresses.

PROPERTY

Few rooms with views

Leyla Boulton on building and managing hotels in Russia

The scaffolding that has surrounded the National hotel opposite Red Square for the past two years speaks volumes about the hazards of Moscow's international hotel business.

Endless rows over financing for the National have delayed its completion. The dispute illustrates why any venture in Moscow is such a high-risk gamble for western hoteliers. Yet the Russians' desire to attract western management for new or refurbished hotels means there are potentially rich rewards for companies that manage to surmount construction and ownership disputes in a city where demand for quality hotel rooms vastly exceeds supply.

The biggest headache for potential western investors is ambiguous ownership rights. Russia's hotels, formerly owned by a single state monopoly under the old communist order, are today the subject of competing ownership claims by a variety of state and semi-state bodies.

Mr Richard Mason, general manager of the newly-built Radisson-Slavanskaya hotel, one of the busiest in Moscow with 85 per cent-plus occupancy, says he "does not even know who owns the Radisson-Slavanskaya".

The US Radisson group holds a contract to manage the hotel. It also holds 15.5 per cent of the equity in the joint venture which leases the hotel from an owner whose identity has been the subject of dispute since the collapse of the former Soviet Union's monopoly Intourist group.

The National, meanwhile, is

the target of competing management claims from at least three groups.

The Marriott hotel group of the US, which signed a management deal for the National in May 1992, says its contract is still valid even though the contract has been rejected by the Moscow city government.

Rogner, an Austrian construction company, has received assurances from some Moscow city officials that it will be awarded the management contract for the National as compensation for Russian payment delays for work on the hotel's renovation.

Finally, according to some industry officials, a little-publicised tender organised to sidestep the Marriott-Rogner dispute has already been won by Britain's Trust House Forte, even though the tender results have yet to be endorsed by the city government.

The absence of clearly defined ownership rights means that financing for hotel projects is very difficult to raise.

The Radisson-Slavanskaya hotel, for example, is paying for the renovation of 160 rooms out of profits after a \$20m loan from Chase Manhattan Bank fell through because the bank

decided it would be difficult to seize assets in the event of a loan default.

"Even if you get [ownership] rights on paper, they are not enforceable in practice," says a western banker with experience of trying to raise finance for hotel projects in Russia. The continued presence of a railway workers' welfare club on the grounds of the Radisson-Slavanskaya hotel - in spite of a 1992 order by the mayor of Moscow for its removal - illustrates the point.

Radisson is one of several international hotel chains being invited by the Moscow authorities to manage the city's older hotels. But already some western hoteliers have expressed doubts. "What is required is a substantial infusion of capital to complete these projects," says Mr Mason of the Radisson-Slavanskaya hotel. "The question is what does one get in return for such an infusion."

Western companies were also asked to renovate and run Hotel Tsentralnaya, a crumbling building boasting a prime location and surly service. But unresolved claims by the

hotel's staff who say they are entitled to own the hotel, together with uncertainty over funding for the reconstruction work, have scared many potential western partners. These include Hilton International, whose owner, Ladbroke, said: "So far, we've never been able to come up with a satisfactory deal. We continue to look. Hopefully we'll come up with something."

Even those hotels which are successful have battled against financial odds which once threatened their viability. A Russian-Austrian consortium which began rebuilding what is now called the Baltich-Kempinski hotel was only able to finish the work after attracting new partners and after the Austrian export credit agency decided that the only way to recover initial Austrian loans for the venture was to complete the project. Today, the plush Baltich-Kempinski hotel boasts occupancy levels in excess of 85 per cent.

In addition to having a reliable and well-connected Russian partner, Mr Hans Sebasta, general manager of the Baltich-Kempinski, says the secret of success is for western companies to have their own people on the ground at all times. "You need someone who is permanently here, who pulls all the strings together, who communicates with the shareholders. You cannot delegate problems," he says.

As the example of the National shows, a lack of transparent decision-making in the transition to a market economy means western hoteliers will continue to view Russia as a high-risk investment.

A positive pattern

The investment performance of all sectors of the property market improved in November, as property yields moved downwards, according to Investment Property Databank, a research group. The all-property capital growth was 2.1 per cent for the month, the highest level since August 1988.

The all-property total return was 2.8 per cent for the month, compared with 1.7 per cent in October.

The aggregate equivalent yield was cut by a further 0.2 per cent to 9.3 per cent. However, rental values continued to decline, at a rate of 0.6 per

cent in November, compared with 0.3 per cent in October. The annualised rate of total return stood at 12.3 per cent for the year to November. The annual capital growth rate turned positive for the first time since mid-1990, reaching 2.5 per cent for the year to November.

Retail property was the best performing sector in November with a total return of 3 per cent. The industrial sector fell into third place with a return of 2.4 per cent in November, compared with 1.7 per cent in October. The office sector continued to improve with a total return of 2.9 per cent for the month.

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Offers are invited in confidence for purchase of the lands and assets of the ASSOCIATED SUGAR COMPANY LIMITED (IN RECEIVERSHIP) situated at Mombasa, Kenya comprising of:

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The Minister of Privatisation acting on behalf of the public purse according to the article 23 of the Act of July 13, 1990 (Official Journal No. 51 item 298 with amendments thereto - Act on privatisation) regarding the privatisation of enterprises, invites to negotiations all the investors interested in purchasing of minimum 10% of share of the 100% state owned joint stock company Glass-making Sand Processing Mine and Works OSIECZNICA Ltd.

Pursuant to the provisions of article 24 of the above-mentioned Act, up to 20% of shares will be offered to KIZPPS OSIECZNICA employees on preferential terms.

This invitation comprises also negotiations for granting the right to purchase shares offered to the employees, not acquired by them so far.

According to the article 24 of The Cabinet's Act, No. 36 concerning the matter of creating reserves of public purse property for privatization purposes of October 4, 1993 (Polish Gazette No. 52 item 482) a reserve of 5% shares is being created for privatization purposes. The Ministry of Privatisation reserves the right to increase this reserve in case of any privatization claims attached to the documentary evidence.

An informative package on the company will be made available after making an application in writing and binding oneself to business secret.

All the interested persons are invited to contact within 15 days from announcing the Consortium of following firms:

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(Mr Anatoliusz Inowolski and Mr Wladyslaw Wyród)

acting on behalf of the Ministry of Privatisation.

The Ministry of Privatisation reserves the right not to participate in the negotiations, to cancel or prolong this invitation as well as to change the privatisation procedure without any financial or legal effects.

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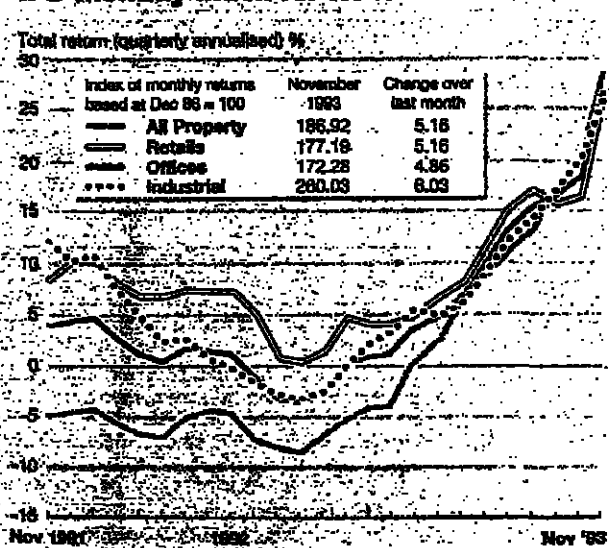
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COMMERCIAL PROPERTY

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IPD monthly index for November



TECHNOLOGY

General Magic's genie

After more than three years of development, California-based General Magic yesterday introduced its new communications software technology based on the concept of 'software agents' that will automatically perform set tasks.

The first products are Magic Cap, a graphical user interface (to simplify screen instructions) for palm-sized personal communicator devices, and the Telescript programming language. AT&T, a General Magic shareholder, says it is the first company to use Telescript as the basis for its PersonalLink online service. General Magic's other shareholders include Apple Computer, Motorola, Philips, Sony and Matsushita.

Users of Telescript can create 'software agents', self-contained programs that roam communications networks delivering and receiving messages or looking for information or services. "With Telescript, you could create an agent to check airline departure times and notify you if your aeroplane is late. Or you could use agents to bid on products or services," says Marc Porat, president of General Magic.

Magic Cap enables users to access information and other services by pressing tiny pictures of buildings. It is designed for the small touch-screens in personal communicators, essentially high-tech versions of the portable telephone combining fax, electronic mail and voice features.

Magic Cap includes Telescript and provides additional functions such as a diary, address book and communications software. Motorola and Sony plan to introduce Magic Cap-based personal communicator devices soon; the other shareholders are expected to announce products based on General Magic's technology later.

The technology may have arrived too late for Apple, which has several development efforts that mirror General Magic's technology. Apple's new online service, eWorld, does not use Telescript.

"We're interested in Telescript but it's not for us right now," says Peter Friedman, director of Apple Online Services. "We'll take another look at Telescript later in the year," Porat says there will be Apple products based on Magic Cap and Telescript in 1995.

Tom Foremski

Behind a door marked simply "Maintenance" in the drab basement of a tower block in the city of Lyons, south-east France, a full-scale prototype of a supercomputer sits inconspicuously.

It is evidence that the organisation several floors above, the four-year-old Advanced Computer Research Institute (Acric), is chasing a dream, not a fantasy. It is also proof that the European Union and a group of private investors have something to show for some FF135m (£26m) put into the project since 1990.

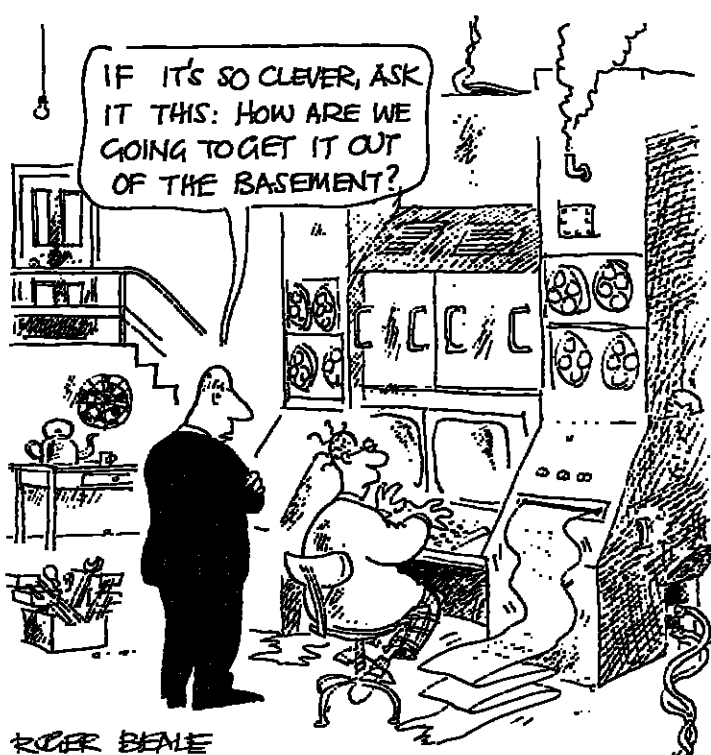
By mid-1994, the EU's contribution will be £200m (£39.6m). The dream, that a European company could catch and compete with the rest of the world in supercomputers, has been nurtured since the 1980s by Jacques Stern, Acric's founder and chief executive.

A former chairman of Groupe Bull, the French state-owned computer manufacturer, Stern has assembled in Acric a 200-strong multinational team with the goal of developing a globally competitive product. "We do not suffer from the 'not invented here' syndrome," he says. "Our technology and engineering can come from anywhere. If you do not think globally at the very beginning, you will never succeed."

Late last year, in Portland, Oregon, the company made its international debut at a leading US supercomputing exhibition under its trading name "Stern Computing Systems". SCS also plans to market systems developed by its strategic partners, including Digital Equipment of the US. Digital's "Alpha" microprocessor chip, said to be the world's fastest, is at the heart of the Acric-1, the company's first machine scheduled for commercial launch this year.

Some years ago, the idea of a European challenger in supercomputers would have invited derision. The market was small and pioneering costs high. Supercomputers were custom-built to squeeze power out of the available technology, with no expense spared. The world leader was Cray Research of the US, followed by the Japanese companies, NEC, Hitachi and Fujitsu.

Much has changed. Developments in microprocessor technology have created minisupercomputers - computers nearly matching a Cray for power at a fraction of the price - and massively parallel systems such as Thinking Machines' Corporation's Connection Machine, in which hundreds, perhaps thousands, of microprocessors are strung together to tackle a computing problem co-operatively. Convex Computer Corporation of Dallas in the US was a pioneer in minisupercomputers; significantly, Adrian Wise, a senior vice-president at Convex, has now been appointed



ROGER DENISE

Brainchild hidden in a basement

Jacques Stern's dream of a European supercomputer is poised to become reality, writes Alan Cane

vice-president for sales and marketing at Acric.

These smaller, less expensive, machines have dramatically altered the supercomputer market. Companies like the UK's Melko, which builds parallel processors, have won sales in the US. Cray's share of the world market has started to slip and it has been forced to develop cheaper computers.

So Acric is adopting the strategy of niche player, aiming at the high-performance technical computing (HPTC) market. Here, supercomputers model and simulate mechanical structures, environmental conditions, chemical processes

and natural phenomena.

Companies need this information to design new products and to prove they are complying with regulations. Tor Bloch, Acric's chief operating officer, gives as examples combustion engine and oil burner developments, ship hull collision resistance and the resistance of electronic aviation systems to lightning strikes.

Supercomputers capable of handling these problems typically cost between \$5m (£3.3m) and \$6m. These are not machines designed for so-called "Grand Challenge" problems - modelling the behaviour of the oceans or the atmosphere, for

example - for which large Cray or Fujitsu machines costing up to \$30m are needed.

Bloch estimates the value of the HPTC market as \$5.1bn in 1992, growing to more than \$6.7bn in 1997. He says Acric's attack on the market will follow three guiding principles.

● It will use the most advanced available technology. The octagonal frame, some 2m high, houses six Alpha chips each capable of processing 64 bits of data simultaneously, giving up to 8bn operations a second. Gallium arsenide, three times faster than silicon but difficult to work with, is used for some of the chips. The machine is not fast by supercomputer standards, but combines the best elements of Cray-type systems and massively parallel systems to give excellent performance. Typically, the price of an Acric machine will be \$2m.

● It will use reduced instruction set computing (risc) techniques which offer the best performance for the price in the HPTC market. It will use open systems or client-server designs and will make use of a standard operating system, Digital's OSF-1 version of Unix. It has an agreement with Cray to share a common scientific programming language (Fortran) which should reduce time to market and open the door to existing technical applications software.

● It will be easy to use. Bloch points out that as demands for increased performance rise, supercomputer designs will converge and ease of programming will determine which ones will be successful.

Acric was created out of discussions between Stern, Bloch, then in charge of the advanced computing group at the European Organisation for High Energy Physics (Cern), and Alain Lichensky, in charge of science and technology and formerly director of research at Inria, the French National Institute of Research in Computer Science.

Acric's network of strategic alliances involves equity interests. It has a shareholding in Acset, a small Belgian company which writes the software which makes Acric's computers easy to program. Cray Research is also a shareholder in Acset and has a strategic alliance with Acric. Digital Equipment has shares in Acric as has CEA, the French atomic energy agency.

Acric plans to sell its machines directly in Europe and through partners in the US and elsewhere. Now it faces a tough test. The technology, Tor Bloch says, is proven but more money must be found to bring the first Acric machines to market. The company must raise a further FF200m. If it fails, Europe's supercomputing dream could founder, not from lack of innovation or entrepreneurial zeal, but for want of cash.

Worth Watching · Della Bradshaw



Training tape jogs the memory

Every personal computer user knows the problem with training: a day after the course and the intricacies of the software are easily understood; a month later and the mental fog has descended.

To replace the need to look up procedures, training specialist Futurmedia, of West Sussex, has developed an audio cassette-based training system to jog the memory.

The Q-PC comprises a small black box, plugged in between the PC and keyboard, and a cassette, on which is a voice interspersed with audio 'bloops'. When the cassette is played on a personal stereo, connected to the PC, the voice instructs the user while the 'bloops' instruct the PC to perform the task. Futurmedia has cassettes to help with popular software packages, or can develop specific software. Large companies can buy a system to develop their own training packages. Futurmedia: UK, 0243 555000.

In touch by fax while on the move

Sending a fax message or receiving electronic mail while outside the office may be simplified by the EO 440, a portable tablet measuring only 10in by 7in.

The tablet stores outgoing messages until the machine is plugged into a mobile phone or standard phone socket, when the messages are sent. Incoming messages are held centrally by AT&T's Easylink electronic mail service until the machine is plugged into the telephone network, when they are delivered.

The EO 440, which is sold in the UK by Olivetti, has a display which recognises hand-writing and a stylus so that messages or faxes can be written or annotated. The tablet can also

run standard software packages. Olivetti: UK, 081 785 6665.

Help with dates for the diary

Arranging a meeting between top directors within a company can be a secretary's nightmare. The problem used to be finding the diary, but the challenge these days is often to find the appropriate disc. A west London-based company has developed a diary software package to make life easier.

Timebase, from Alex Technologies, works with Windows, Windows NT, X/Windows and Unix to store diaries centrally. When a diary is amended, a message tells the diary owner. The package costs £30 per user. Alex Technologies: UK, 081 566 2307.

Making safe glass for outer space

Out in space, debris is accumulating, writes Andrew Fisher. High velocity particles of "space junk" - from obsolete satellites and rocket stages, for example - orbit the earth and menace manned missions.

In Freiburg, Germany, the Fraunhofer Institute is testing special samples of glass, as used in observation windows in the Russian MIR space station, in a joint venture with Deutsche Aerospace. Using high-speed cameras, researchers analyse the effects of impacts at high velocity for use in the future design of spacecraft components. Fraunhofer Institute for High Speed Dynamics: Germany, 761 2714326.

How to keep lager bubbly on top

Soon after a glass of lager is poured the appealing bubbles on the top begin to dissipate. Once the beer is inside the smooth-sidled glass the carbon dioxide remains dissolved in the fluid, rather than bursting to the top to form bubbles.

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PEOPLE

Another occupation for Carr

The Occupational Pensions Board, which oversees occupational pension schemes, has a new chairman, despite recommendations in the Goode report on pension law reform that the OPB be replaced by a regulatory body with much wider powers.

Peter Carr, 62, chairman of the Northern Regional Health Authority and of the County Durham Development Company, has been appointed for a three-year term by Peter Lilley, secretary of state for social security, while the government makes up its mind as to the sort of regulation required in an immensely complicated area.

He succeeds Harriet Dawes who goes back to being deputy chairman. Dawes had only been in the chair since September, when she adopted what she said at the time was to be a caretaker role until the OPB's



future became clearer.

A labour market economist who studied at Ruskin College, Oxford, Carr gained a reputation during his nearly four-year stint at MRHA as an unusually independent-minded chairman. In April, the NRHA and the more populous Yorkshire Regional Health Authority, are set to merge. No announcement has yet been made as to who will chair the

combined entity, but Carr says that the job he has been given, while paid on the basis of three and a half days' work a week, in practice requires him to be on hand day and night.

Carr's previous experience includes working at ACAS in its early days. Between 1978 and 1983 he worked in Washington as labour attaché, before returning to become northern regional director of the Department of Employment until 1989.

Parrying widespread criticism that the OPB has been ineffectual, the new chairman says that it is a body containing a great deal of intelligence about the pensions industry that has given government "very wise and soundly-based advice". He chairs a first board meeting on Monday when the board formulates its own response to the Goode report.

■ Tim Bowdler, divisional md of Cape Building and Architectural Products, has been appointed group md (designate) of JOHNSTON PLESS, in April he will succeed Ian Bell, a former director of Berkelex Holdings and latterly a consultant, has been appointed chief executive of Blazer, also part of Storehouse.

■ Tony Reiger, formerly md of TIP Europe, has been appointed a director of SITEX Security Products.

■ Nigel Franks, property

director of Texas Homecare, has been appointed BHS property director and md of STOREHOUSE Properties. Christopher Coe has been promoted to become sales director of BHS. Francis, a former director of Berkelex Holdings and latterly a consultant, has been appointed chief executive of Blazer, also part of Storehouse.

■ Mark Metcalfe, formerly group financial director of the Nesbit Evans Group, has been appointed financial director of HNE HEALTHCARE - UK.

■ Marc Walters has

relinquished his role as group md of QS HOLDINGS because of continuing ill health, but remains chairman. Neil Wanstall, formerly retail director, becomes group md and David Heywood, already a non-executive director and chairman of Remploy, is appointed deputy chairman.

■ Fred Meyer, chief financial officer of Omnicom, has been appointed to the parent board of AEGIS.

■ Charles Watson has been appointed md of Quadrant Gas, jointly owned by SHELL UK and ESSO UK.



Post Office Counters, which among other activities is one of the bidders for the UK's national lottery scheme, has made two senior appointments which bolster its drive towards becoming more commercially-minded in its retail operations.

David Walker (above left), who joined British Airways in 1975 as a graduate trainee and eventually became its commercial manager, will head a new business centre - the branded markets business centre - which will be responsible for managing the company's own label products, leading its national lottery bid and increasing its share of the communications market. Besides the national lottery bid

Walker, 40, sees the 175 post office shops as being a prime area for future expansion and development.

Chester Wallace (above right), has been appointed director of another new business centre - the agency development centre - designed to support post office agents and franchisees.

In 1974, Wallace, 46, joined Allied Suppliers, which later became Asgill Foods and was acquired by Safeway in 1987, the year he left to work in retail management consultancy. Before this latest move he spent three years with Touche Ross management consultancy, again working on the retail sector.

In 1982 had income of £1.1bn - runs the UK's 900 "crown office" post office outlets as well as the 18,000 sub-post offices and post office franchisees, the latter accounting for 75 per cent of its business.

■ Engineering company Whessex has appointed Barbara Richmond, 33, as its new finance director to replace John Samuel, 41, who moves to become group finance director of Ellis and Everard, the chemicals distributor.

Richmond began her career at Arthur Andersen after a degree at Manchester University. She worked at GEC-Alsthom as group financial controller of the electrical distribution group and moved to Whessex in 1992. Samuel, a chartered accountant, had been at Whessex for five years.

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Forecast 94

The German economy has had a very bad press during the past few months. It seems exaggeration is the name of the game. In good times, people speak of economic miracles. In bad times such as these, "worst ever" commentary abounds. Anyone who has observed west Germany's very high living standards, in particular the high consumption of luxury goods and the relative generosity of public services, will have difficulty in accepting Götterdämmerung scenarios.

Germany is, after all, in the midst of a historic development project, namely the integration of east Germany. Net transfers from west to east - amounting to 5 per cent of German gross domestic product - have been the equivalent of what would be, in normal times, the annual increase in western incomes. These transfers are helping to build a new infrastructure in east Germany. They are also being used to support consumption during the period that east German manufacturing undergoes a lengthy, but necessary, adjustment process.

For west Germans, the prospect of sacrificing increases in their real incomes for several years is no cause for joy. They now realise they cannot have their reunification cake and eat it too. But the transfer is an investment for the future, a huge national savings programme that will pay off when the east produces as much as it consumes. On that day, a good part of Germany's present structural problems will be solved.

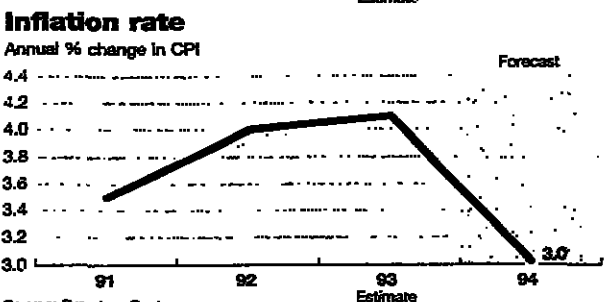
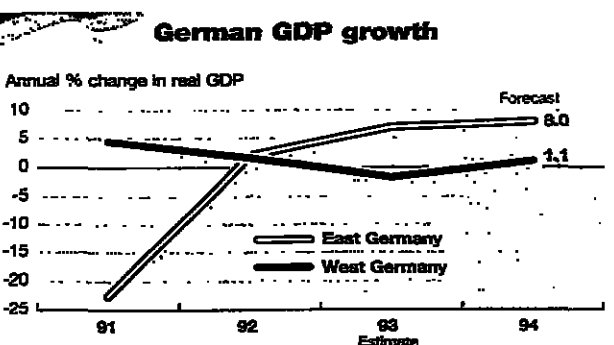
Germany's challenges have been made more complex by the need to reorientate its economy towards the east. Other problems, such as high structural unemployment, seem common to most west European countries.

At present, west Germany has 2.5m registered unemployed. In east Germany, the number is 1.2m. This excludes workers in jobs subsidised with public funds. In 1994 production and demand will increase moderately, but not enough to reverse companies' programmes of labour shedding. Unemployment is thus likely to rise further in west Germany. In east Germany, on the other hand, unemployment appears to be stabilising, albeit at a high level.

In view of the present struc-

At risk from party politics

German growth requires a subtle policy mix, says Klaus Friedrich



ture of the German labour market, a growth rate well over 3 per cent would be necessary to stabilise overall employment. Thus the ending of the downturn will not end the political problems caused by rising unemployment. This apparent inconsistency is reflected in a booming stock market at a time when much of the electorate is still feeling the impact of recession.

The good economic news is that west Germany has been growing at an underlying annual rate of 2 per cent since the spring of 1993. Productivity in many enterprises is rising, while the increase in unit costs has been slowing.

The inflation outlook has improved steadily. Producer and import prices have been falling and are now feeding into the cost-of-living index, which in recent months has been increasing at an annual rate of about 2.5 per cent. The 1994 wage round is likely to lead to far lower settlements for 1994 than last year.

In view of the subdued economic growth and low capacity utilisation, it is not surprising that price pressures from the

Bundesbank's anti-inflation policy, foreigners have made large-scale purchases of German bonds.

The Bundesbank has taken great care to avoid any action which would disturb the long end of the market. In particular, it has rejected any hurried cuts in short-term interest rates, preferring to rely on its policy of *Trippelschritte* (cutting rates in "dribbles").

There is little doubt that this policy will be continued in 1994, with a key role likely to be played by the exchange rate. Two opposing factors are at work here. On one hand, German exporters have lost international competitiveness as a result of the sharp real appreciation of the D-Mark over the past year - a factor which would point to a weakening D-Mark. On the other hand, in view of the need to attract inflows of foreign capital to sustain the fall in long-term interest rates, the Bundesbank places considerable importance on maintaining a firm D-Mark.

This delicate balance of objectives would best be achieved by stable currency relationships within the European Monetary System. Although most countries have now shifted to wide bands after the August currency upsets, the currencies of some of Germany's most important EMS partners have now moved back into the former narrow bands.

As long as this relative stability in Europe is maintained, the prospect of a moderately stronger dollar is unlikely to disturb opportunities for a further drop in German short-term interest rates.

In view of the proliferation of national and regional elections in Germany this year, 1994 brings political risks. The general election in October seems at present unlikely to result in a clear victory for a party of the traditional left or right. Rather, we may see the formation of a coalition government, comprising either the two main parties - the Christian Democrats and Social Democrats - or a larger group of parties with divergent positions.

In either case, the government which takes office at the end of the year will have difficulties formulating and implementing a clear economic policy - a factor likely to have a progressively important impact on the 1994 outlook.

The author is chief economist of Dresdner Bank.

THE FT INTERVIEW: Peter Davis

Stable hand on the reins



Mr Peter Davis last bet on a horse two or three years ago and does not do the football pools: his business career has been characterised by more than an average degree of prudence. "I am a solid, middle-aged chartered accountant," he says with a laugh.

Such characteristics - combined with a previous form that includes the deputy chairmanships of Abbey National, the banking and financial services group; of Sturge Holdings, the insurance and stock-broking company; and of Harris Queensway, the retailer - should put the stamp of integrity on what will be the UK's biggest game of chance.

As director-general of the National Lottery, the regulatory body that will choose a licensee to run a series of gambling contests, Mr Davis, 51, will have the distinction of ending the UK's isolation as the only country in Europe without a National Lottery.

The second last was Albania. If all goes well, the lottery should have a turnover of between £3bn and £4bn within three years of its launch, probably early next year. It will raise as much as £1bn a year for the five nominated good causes, each of which will get an equal slice - the arts, charities, the national heritage, sport and a fund to celebrate the millennium.

"I think it's going to add a dimension to our public life. It's going to be a ray of sunshine in what is a pretty grey and drab world for the British public," says Mr Davis.

Applicants for the licence to run this substantial business are already lining up. "Expressions of interest" are required by January 14, with the deadline for applications a month later. Mr Davis has promised to declare the winner by May as long as he is not swamped by an unexpectedly large number of runners.

The field - either formally declared or highly likely - includes Camelot, a consortium backed by Cadbury Schweppes; the Great British Lottery Company, including Granada and Carlton Communications; Ladbrokes, with



THE NATIONAL LOTTERY BIG PRIZES GOOD

Peter Davis, director-general of the National Lottery in the UK

Lord Hollick's financial services and media group MAI; the Lottery Foundation put together by Virginia chairman Richard Branson (the only applicant pledged to handing over all profits to a charitable foundation); Rainbow, a consortium being put together by BAT chairman Sir Patrick Sheehy; the Rank Organisation; N.M. Rothschild, the merchant bank, with Australian lottery operator Tattersalls; and the Tote, which operates horse racing's pooled betting system.

With "Thorn" EM, there are also believed to be two more, so far undeclared. Making clear his determination to get the best deal for good causes - he is obliged by the lottery legislation to maximise the amount raised - Mr Davis says he has written a reserve price for the licence on a piece of paper and locked it in a lawyer's safe. It specifies the maximum amount (as a percentage of sales) a licensee may retain to cover costs and profits after the Treasury takes its 12 per cent cut, and the minimum percentage the operator must hand over for good causes.

He declines to list all the changes he made but some were announced publicly after consultations with potential licensees. For instance, Mr Davis agreed applicants should be given the right to publish as many, or as few, details of their bids as they wanted to.

plan he inherited from the National Heritage Department was of a high intellectual quality, but adds: "In a number of respects it was lacking in commercial input."

plan he inherited from the National Heritage Department was of a high intellectual quality, but adds: "In a number of respects it was lacking in commercial input."

"The most important factor in any bid will be 'Tell us how much you are going to give us for good causes.' It will be a very tight judgment. You're dealing with percentages... It is certainly not impossible that it will be a very small difference."

In the job for only four months, Mr Davis has been keen also to maximise the chances of the lottery becoming a success for the operator, as well as in terms of money raised. "I would give him an alpha," said one applicant who, not wanting to appear obsequious, asked not to be named.

Mr Davis acknowledges that the draft raised by Mr Peter Brooke, national heritage secretary, that the lottery should have revenues of around £1.5bn a year. Most specialists believe that is an underestimate.

Nevertheless Mr Davis agrees the signs are auspicious. "We as a nation like gambling. We like our fun game. I think there is every reason to assume it will be very successful provided we can set up the right people and the right marketing."

Another omen is also favourable. In Ireland recently, Mr Davis bought a £22 lottery ticket to see how the successful Irish lottery worked. The ticket won him a prize of £23. The challenge now is to prove he can pick a winner to run the UK's national lottery.

Raymond Snoddy

'We as a nation like gambling. There is every reason to assume it will succeed'

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Valuations may hit pensions smoothing

From Mr Robert C Ross.

Sir, Gordon Clark (Letters, January 6) makes the important point that the financial health of a pension fund is measured by the difference between the value of its assets and the value of its liabilities. The actual performance of the assets *per se* is far less significant than the development of the funding level.

Mr Clark draws attention to the fact that the rate of increase in market values of pension assets in 1993 has exceeded the rate of increase in actuarial value of assets by almost 30 per cent. The reason that actuaries value pension fund assets by discounting

future dividend flows to a present value is to smooth the "alterations" of market movements. The benefit of this approach is that short-term market movements do not necessitate changes to long-term contribution rates which may subsequently be reversed.

Over a long period of time one would expect the actuarial and market values to converge - they are both heading to the same place but the former, hopefully, will have a smoother path. However, the comfort which this smoothing provides may be illusory. If the path of actuarial values diverges from that of market

values, then this must mean that the actuary's assumptions about dividend growth were wrong because they have been shown to be inconsistent with events in the market. The actuary will revise his assumptions to move his valuation back in line with that of the market, causing a discontinuity in the actuarial value and potentially a corresponding shift in the recommended contribution rate. Thus there is a danger that the suppression of fluctuations in market value in the short/medium term will be released at intervals in the longer term, obviating the apparent benefits of trying to smooth out the real world.

If prevailing actuarial assumptions are maintained, then many year-end 1993 asset valuations will be as much as 25 per cent below market values.

This may cause some actuaries (if not yet their clients) to consider whether they are still heading along the wrong track. A recommendation to end a contribution holiday because credit is only being given for 75 per cent of the market's valuation of the fund's assets may not be well received in some quarters.

Robert C Ross, Frank Russell Company, 6 Cork Street, London W1X 1PB

What pursuit of efficiency fails to consider

From Mr Graham Hallett.

Sir, There have recently been many reports of job losses in various industries, which are invariably welcomed in your columns as a sign of improved "productivity" or "efficiency". Is this necessarily so? The British coal mines which have been closed are set to cause serious river pollution ("Abandoned pits pour out a toxic threat", December 22). Most of the displaced miners will remain unemployed, and the bill for imported coal will rise sharply.

In the Post Office, the fall in the numbers of counter workers which is promised after privatisation will mean that there

will be no time to give advice to old ladies. In "social housing", "efficiency" means building the largest number of housing units possible with the (small and falling) amount of public subsidy available, irrespective of the needs of the tenants, architectural merit or long-term maintenance costs. And so on, in industry after industry.

Does not the ruthless pursuit of a narrowly-defined "efficiency" which now dominates public policy leave many important matters out of account? Graham Hallett, 10 Coed-yr-Ynn, Rhwibina, Cardiff CF4 6PH

The unheeded signs at MG

From Mr Martin E Simons.

Sir, Your leader, "When a system breaks down" (December 21), was a pertinent comment on the grave debacle at Metallgesellschaft, the extent of whose problems you outlined in your report. Metallgesellschaft reveals losses of almost DM2bn (January 6). More needs to be said, though, about the foolishness of MG's enormous expansion since 1989 which does not seem to have been fully appreciated.

This is illustrated by the disastrous acquisition and subsequent divestment of Schiess at great cost. MG's sale of 12.5 per cent of Kolbenschmidt in October 1993, whereby it turned an important partly-owned, geared and loss-making subsidiary into an associate,

was a clear indication of developing problems. However, this was apparently not adequately heeded by principal shareholders and investment analysts. And this was well before MG was hit by problems in the US triggered by falling oil prices.

The extraordinary scale of acquisitions and divestments, accompanied by uncovered dividend payments, would have stretched the most competent of managements and was surely doomed to failure. Some deals should have been vetoed by MG's bank shareholders, notwithstanding their loss of what were presumably substantial investment banking fees.

Martin E Simons, 24 Gramard Avenue, London SW15 6JH

Question mark over threat of patent case to multimedia industry

From Mr John R Davies.

Sir, Having read the article, "Strong feelings over patent dispute" (Technology, December 2) by Tom Forenski and Louise Kehoe, I have kept a close watch on developments relating to Compton's NewMedia's broad US patent covering most multimedia products.

Just before Christmas two matters which arose could affect the impact of this patent in the UK. First, in confirmation of the generally accepted view that computer programs as such are not patentable under UK law, a report of Raymond Co's Application was published in the reports of patent

cases. This concerned a patent application for a computerised system for recognising the outlines of ships. It was rejected by the English Patents Court as being a program for a computer which simply performed an act which could otherwise be performed mentally. The outcome of this case supports the view held by most multimedia producers that Compton's NewMedia's patent is invalid since it merely claims a computerised way of browsing through an inter-related set of words and pictures, for instance an encyclopaedia.

Second, and perhaps more importantly, it was announced on December 16 by the US Patent and Trade Marks Office that it would be "re-examining" Compton's NewMedia's patent. Apparently, new material has been brought to the attention of the US Patent Office which was not considered during the original process of examination. Additionally, I understand that the US Patent Office will be reconsidering the obviousness of the invention. It appears that, unusually, the US Patent Office has decided to initiate the re-examination on its own behalf as a result of the storm of controversy caused by the grant of the patent. Should the US Patent Office reject Compton's NewMedia's

patent on re-examination it may be that it will not represent the threat to the multimedia industry that multimedia producers have feared. However, I understand that there are a number of other similar patents in the process of examination in the US and in Europe and that this will therefore represent only a first skirmish in the battle for control and exploitation of the multimedia industry in the 1990s.

John R Davies, solicitor, information technology group, Bristolov Cooke & Carmichael, 10 Lincoln's Inn Fields, London WC2A 3BP

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Friday January 7 1994

More shock, more therapy

The electoral success of Mr Vladimir Zhirinovskiy was not an infallible prophecy. It was a sharp warning. The lesson to be drawn is not that shock therapy has been tried and failed. It is that it has not really been tried, that a shock therapy which just might succeed must now be tried. What is needed is not more therapy and less shock, but more shock and more therapy.

It has been obvious since the failure of the coup in August 1991 that reform in Russia would enjoy but a short window of opportunity. If the opportunity was let slip, the collapsed Soviet Union was likely to turn into a simulacrum of the former Yugoslavia, but an order of magnitude bigger. Mr Zhirinovskiy's electoral success demonstrates that this danger is not a theoretical one. If the Russian people do not begin to feel hope soon, they may indeed elect a government of xenophobic reactionaries who would enjoy the ability to blow up the planet.

The natural response to the cry of pain from the Russian electorate is to blame their suffering on shock therapy. But it would be the wrong response. Russians are not suffering from shock therapy. They are suffering from a malady to which no therapy has yet been seriously applied. That malady is the collapse of the Soviet political and economic system.

If voters are calling for a return to the past, there is no remedy to offer. If they are calling for a better future, fast reform is the only remedy. What, after all, do voters seem to want? They want more food. They want an end to corruption. They want secure jobs. They want a currency they can trust. None of these things is achievable without reform.

Rewarding prices

If consumers are to enjoy more food, farmers must enjoy rewarding prices, while the distribution system must be made more competitive. If legal business is to thrive, the old Soviet principle that everything is forbidden which is not permitted must be replaced by the rule of law. If workers are to have secure jobs, they must work for businesses that satisfy market demand, not the planners. If people are to possess a currency they can trust, rather than one which loses 90 per cent of its value in a year, the government budget must be financed in an non-inflationary way.

Achieving any of these changes demands radical reform. The slower the reforms, the more slowly will come the benefits. In the meantime, Russia would remain in economic chaos. That would not be anything new, since

Curbing the cost of drugs

Countries struggling to cut their healthcare costs find the budget for prescribed drugs an irresistible target. Spending on pharmaceuticals in the advanced economies is typically about 10 per cent of health expenditure. But as the Italian government has just discovered, cutting the cost of drugs can unite doctors, pharmacists and pharmaceutical companies in a powerful lobby against change.

Yet the differences between the amounts spent on drugs in European countries indicate scope for cuts. Some countries are spending twice as much on medicines per head as others, without achieving greater improvements in life expectancies. Doctors in France prescribe five times as many items as UK doctors and six times as many as in Denmark. Many of the drugs prescribed in high-volume markets such as France are of little proven efficacy and are not used outside those countries.

Cost-cutting reforms to the German healthcare system introduced last year focused heavily on tighter controls over drug prescribing. As a result, more than 20 per cent were saved on medicines between January and June 1993, with a significant switch to cheaper, off-patent, generic medicines. Opposition from the health professionals and the drugs industry was no less vociferous than in Italy. But after a loss of DM5bn in 1992, the health insurance system reported a surplus of DM2.8bn in the first six months of 1993.

Medicine sales

Italy is among the more profitable of European countries in its spending on drugs. Pharmaceutical expenditure reached 15 per cent of the total health budget in 1991, compared with an EU average of about 10 per cent. In the first half of 1993, prescription medicine sales through pharmacists were \$78 a head, compared with only \$46 in the UK and \$54 in the

half-hearted reform has, in effect, been the policy of the past two years. Those compromises have demonstrably failed, both economically and politically. If that is not warning enough, there are also the examples of Ukraine and Romania, which have been reformed even more slowly and are in a still more dreadful state.

The challenge is to devise and implement a programme of radical reform that is also politically acceptable. Only close co-operation between Moscow and the west can make that combination conceivable. Without western financial support, there is probably no politically tolerable programme. Without determination in Moscow, which has not been in evidence since the election, nothing at all can be achieved. At present, however, both parties look likely to fall short. Mr Yeltsin does not dare enough, while the west does not seem to care enough.

Market economy

The core of such a programme must be acceleration of the move to the market. To privatisation, the great success of the past two years, must be added further rapid moves towards a legal basis for the market economy. There must also be sufficient monetary discipline to provide a currency worth striving for. An economy may survive inflation at 20 per cent a year. No economy can thrive with inflation at 20 per cent a month.

Inflation is a monetary phenomenon. The Russian central bank's argument that the monopolised economy rather than itself is mainly to blame for inflation is nonsense. It should stop printing money. But since the government cannot raise taxes to cover the demands upon it, that is at present impossible.

If the west wants the economic benefits of the shock, it must provide the wherewithal to finance the therapy. In particular, it must help support the incomes of workers who are already unemployed in fact, but may soon be unemployed for all to see.

Russia's path to perdition starts off looking relatively comfortable, while the path of hope is steep. It is the one that combines radical reform with generous western financial aid. Designing the details of such a path can be delegated to western international agencies. But the decision on whether or not to follow it can only be taken by Mr Yeltsin and western heads of government. They have been given a salutary warning. Either they act decisively now or they risk turning an evident danger into a disaster.

Netherlands. A recent Italian survey estimated that 10 of the top 50 products sold in that country offered no therapeutic benefit. In an attempt to cut costs, the Italian government has increased the number of drugs for which patients must pay some or all of the costs. It is also trying to crack down on unauthorised drug dispensing and fraud, which have swollen the bill. This should encourage greater responsibility in consuming pharmaceuticals and may even promote healthier lifestyles.

Generic products

Yet more needs to be done to curb drug spending. The UK's drugs bill is kept down through measures such as giving doctors budget guidelines for prescriptions, pressure to prescribe lower doses of some medicines and widespread use of generic products. According to a report from National Economic Research Associates - sponsored by 40 of the world's largest pharmaceutical companies - generic medicines are "virtually absent" from the Italian prescription market. Family doctors have no incentive to prescribe them, while manufacturers, wholesalers and pharmacists enjoy superior profit margins on branded medicines.

Simply bearing down on pharmaceutical costs may also have unintended consequences elsewhere in the health system. Prescribing some drugs, for example, may allow patients to be discharged earlier from hospital - or avoid in-patient treatment altogether. Falling drug bills could mean rising costs of hospital and out-patient treatment.

It is overprescribing which needs to be eliminated, not prescribing as such. Healthcare reform needs to look at the whole system to ensure that all the players have the right incentives to provide no more treatment than is needed.

While western Europe is looking anxiously for signs of economic recovery this year, Israeli policymakers are arguing not about the possibility of growth but about the level of growth the economy can prudently sustain.

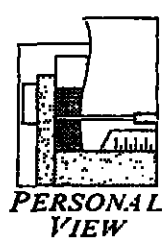
The intensity of the debate has been revealed by the war of words between the two main economic bodies - the finance ministry, committed to returning to the 6 per cent growth rates achieved in 1991 and 1992, and the central bank, worried about a surge in inflation. But the fact that the argument, sparked last week by an increase in interest rates to 10.5 per cent, has been ignited in public is a sign that Israel is pondering the problems of economic success, not failure.

The country now has the potential to be both the main beneficiary and the driving economic force of a Middle East which, if a comprehensive peace with all its neighbours is finally concluded, could be radically reshaped. But to exploit the potential of a comprehensive regional peace accord, Israel must undertake profound structural changes to speed up liberalisation and enable it to reach out to new markets.

Despite the difficulties that are bound to confront attempts to reduce unemployment and push through privatisation policies, there is a mood of optimism among Israeli businessmen and bankers. Even before the Israeli-Palestinian peace accord was signed in September, foreign investors had reason to be sanguine. Although GDP growth slowed last year to 3.5 per cent, mainly as a consequence of reduced house construction, the peace process and the gradual deregulation of the state-dominated economy suggest further expansion over the next two years and officials are forecasting a return to growth rates approaching 6 per cent.

Mr Shimon Peres, Israel's foreign minister, has spoken of a future in which Israel might become the financial and commercial capital of the region. Gas and oil pipelines would criss-cross the area, from Qatar across Saudi Arabia to an export terminal at the Mediterranean port of Ashkelon, for example. Roads and railways through Israel would connect the Middle East to Europe. Israel would slash its 18bn shekel (\$8bn) defence budget which consumes 17 per cent of the annual budget in favour of investment in infrastructure and social policies.

But not all Israelis share the horizon with such optimism. The pessimists say continuing Arab hostility towards Israel will severely limit the extent and the timing of any peace dividends. Trade, they say, will be limited because neighbouring Arab economies are significantly smaller than Israel's, includ-



PERSONAL VIEW

Ron Dearing as the great educational peacekeeper. But his final report, published on Wednesday ("Education overhaul accepted by Patten", January 6), has produced only the sketch of his proposed peace treaty. In education, success or failure lies in the detail, and the person who paints only with a broad brush will come a cropper.

In two areas Sir Ron has produced sensible suggestions. Teachers have complained endlessly about curriculum overload and over-prescription. The Dearing report proposes to increase the teaching time available for the core subjects of English, maths and science by reducing the compulsory element of all the other subjects. This is also expected to free up

The height of absurdity

Scientists and statisticians have really got it in for short people. First US eggheads tell us that members of the taller half of a university class are more likely to find spouses and get well-paid jobs than their shorter colleagues. Then their colleagues inform us that 18 of the last 22 men elected to be US president were taller than their opponents.

British buffons are little kinder. What do we learn but that the average British bishop is 14 inches taller than his parishioners, while the Medical Research Council tells us that a fit tall man is twice as likely to suffer from heart disease as a man 6ft tall.

Now, at an occupational psychology conference this week, another researcher suggests that tall, thin men are more likely to succeed in management. Tuvia Melamed of the University of Central Lancashire says that although tall, fat women had just as good a chance as tall, thin ones, a trim waist was a definite plus for men. He added: "Generally the taller the person, the more successful they are."

New chapter

Sounds like Rupert Pennant-Rea - the lanky colonial boy who used

A break in the siege mentality

Israel's economy is poised to hasten its journey to the market, and reap a peace dividend, says Julian Ozanne

ing, for example, Saudi Arabia. Regional infrastructure projects, even if feasible, would take years to be developed. And defence savings are not expected to be big in the short term because of the costs of redeployment and updating military technology to maintain Israel's edge over old foes.

Assuming the peace negotiations make progress, the reality should fall somewhere between these two visions. A recent report by Bank Hapoalim, Israel's leading commercial banking group, said: "Even the most cautious evaluation finds that Israel will reap economic gains from the current peace process; a more optimistic evaluation states that there will be a sharp change in Israel's economic environment, ensuring fast expansion of its economy for the next few years."

The sector most likely to benefit in the immediate future is tourism. The ministry of tourism expects arrivals to double from about 2m last year to 4m by the year 2000. This year Israel is expected to earn more than \$2bn from tourism, representing about 25 per cent of foreign exchange receipts from services. Any progress in achieving physically open borders would have a rapid impact on tourism through the development of regional packages, projects and promotion.

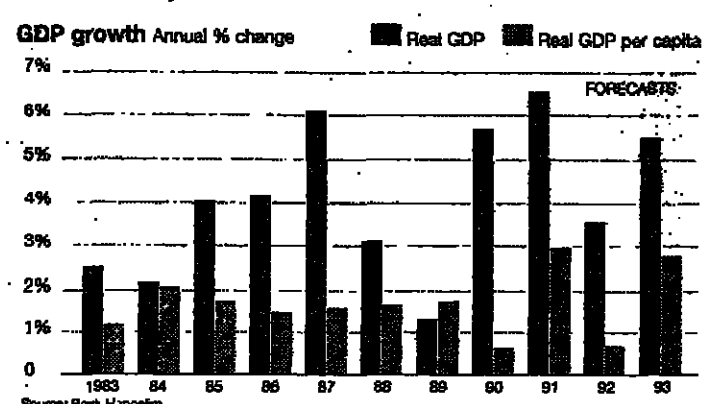
Second, on the trade front, Israeli economists say gains will accrue from an eventual loosening of the Arab boycott against Israel, which has denied Israel direct trade links with Arab states and also discriminated against international companies trading with the Jewish state. Even limited Israeli exports to Arab countries, and developments such as Israel being allowed to import oil and gas from Arab states other than Egypt, would contribute to economic growth by extending markets and reducing the transport costs of hydrocarbons.

Third, an international perception of greater stability in the region would lower Israel's risk rating as an investment centre. Israelis claim that companies which have shied away are now interested in investing, and possibly establishing regional headquarters in Tel Aviv.

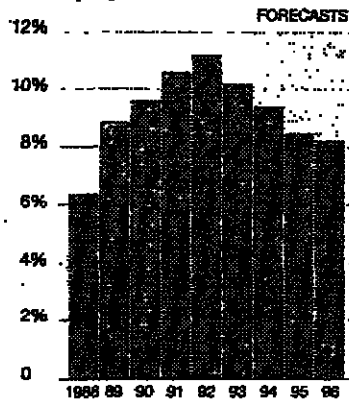
So will Israel rise to the challenge offered by the peace process and further reduce the traces of state domination of its economy? There are several reasons for optimism. The hyperinflation and economic instability of the early 1980s appear firmly in the past. An programme of trade liberalisation, financial reforms and privatisation of state-owned companies is being intensified, albeit at a pace that some find too slow. Future growth should still be fuelled by the impact of US loan guarantees worth \$2bn a year over five years which were provided to help ease the absorption of half a million skilled Russian immigrants since 1989.

Prime Minister Yitzhak Rabin has placed responsibility for the economic reform in the hands of committed reformers such as Mr Avraham Shochat, minister of finance, Mr Jacob

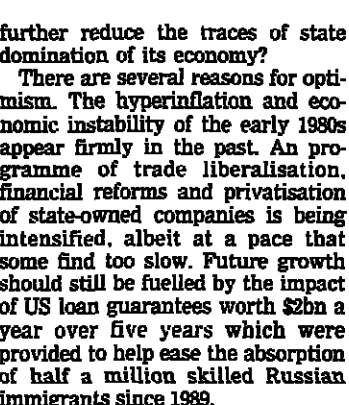
Israel: the problems of success



Unemployment rate



Inflation rate



Frankel, governor of the Bank of Israel, and Mr Aharon Fogel, finance ministry director-general.

The three are determined to steer the economy firmly towards the market. Until Mr Rabin's election in 1992, growth was stimulated substantially by the government's policy of building Jewish settlements in occupied Arab land. That has now changed. Most of last year's 3.5 per cent growth is largely a result of 7 per cent increase in private consumption and a 10 per cent increase in exports in real terms.

"This year marks a significant change in the structure of our economic growth," said Mr Fogel. "This type of growth is much more sustainable in the long run than public sector-driven growth." Progress is also being made on

the macro-economic front. Provisionally the budget deficit is estimated to have been reduced to 3.2 per cent of GDP last year from 4.9 per cent in 1992; unemployment last year decreased to 10.2 per cent from 11.2 per cent in 1992; inflation came down to 11.5 per cent from 12 per cent, still too high for the central bank; and the value of shares sold in privatisations rose to \$1.3bn last year, from \$450m in 1992.

The government wants to cut the budget deficit to 3 per cent of GDP this year, curb inflation at 8 per cent and bring unemployment down to 9.4 per cent. It also plans to extend its capital market reforms, continue to liberalise foreign exchange policy towards full convertibility of the shekel, speed up privatisation and tackle the rigid labour market.

Privatisation poses the most difficult challenge because of stiff opposition from employees. Mr Fogel, however, says the government intends this year to sell shares in three of the biggest state-owned companies - Bezeq, the telephone company, Israel Chemicals and El Al, the state airline. The sale of controlling stakes in four of Israel's top commercial banks should also be completed by mid-1995.

Opposition to reform is deep-seated, however, and the chances are high of continuing labour unrest over privatisation. The former rightwing Likud government, while theoretically more committed than Labour to the private sector, balked at a full-blown confrontation with the unions and would be quick to seize on any troubles for Mr Rabin.

Plans to curb government spending could also prompt a backlash in a country with a 45-year history of generous welfare provision, protectionism and fragile coalition politics. Spending cuts would entail a review of Israeli welfare and education programmes and confronting the large state lobby in the Knesset (parliament).

"We are still an excessively regulated and taxed economy," said Mr Danny Gillerman, president of the Israel Chamber of Commerce. "We have to reform Israel in line with the rest of the world, moving from a society of Marx and Engels to a society of Marks and Spencer."

Now that the main external obstacles that made Israel a virtual siege economy are falling away, a real chance exists to create a society of Marks and Spencer. Israel appears to be grasping the nettle and Labour may prove the party which finally led the country to peace with its neighbours. But it has a lot to do before it can claim to have changed its own economic philosophy, and with it the prospective living standards of its people.

Bogus tests and classroom Bedlam

So mind-numbing has been the debate in the UK over the national curriculum and its testing arguments, so much so that the teachers' demands for greater freedom of choice. Whether the timetable arithmetic will work out as Sir Ron envisages is far from clear.

More significant is the proposal that pupils between 14 and 16 should be able to choose between "academic", "vocational" and "occupational" pathways in preparation for the post-16 study. This marks a big retreat from the comprehensive ideal of a "broad" curriculum to 16, tested by a single school-leaving examination (GCSE). Sir Ron acknowledges that children differ in ability and interests, and that making them study for too long the same things in the same way is a recipe for boredom at the top and rebellion at the bottom. Did we really have to go through the whole tedious process to realise what in continental Europe has always been accepted as commonsense?

The report is weakest on methods of testing. Sir Ron's courage failed him, because he has been baffled by the technical arguments. He accepts that the existing 10-level testing scale is hopeless. But instead of advising that it be scrapped he asks for three months to improve it. The 10 levels, he suggests, should run only from ages 5 to 14; there should be fewer attainment targets for

school subjects are analogous to judgments about athletes' performances in athletic activities. That is, there exist agreed sets of skills for each subject; there are discrete levels of these skills which can be arranged hierarchically and precisely stated; tests can be set which measure accurately the level achieved; and the children build up skills in the order presupposed by the levels.

All or some of these propositions are more or less false for all school subjects, nowhere more than in argument-based subjects, where performance needs to be judged through extended pieces of writing. My own experience on the Schools Examination and Assessment Council convinced me that attempts to set tasks (tests) against the required skills in history and English literature lead to famous questions in the papers: questions which do not arise naturally from the material being studied, and which no examiner would dream of setting unless required to by law. Teachers are forced to fit their subject teaching to the requirements of these bogus criteria. Tinkering with a system

which is logical, if unworkable, runs the risk of making it illogical, without making it workable. Sir Ron argues that to try anything else would be a dangerous experiment, and that teachers are entitled to a period of peace. But it is the criterion-referenced system which is the dangerous experiment. It was never needed. There are well-established standardised tests for literacy and numeracy - the foundational skills - as well as conventional examinations for all subjects. And you cannot build stability on Bedlam. The system will collapse because it is intellectually unsound. Why not honestly admit the mistake now, and use your powers of persuasion to win consent for something which will work? This is the challenge Sir Ron has shirked.

Until the intellectual weaknesses of the testing system are understood, it will continue to unravel

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OBSERVER



There is only one snag. None of the listed eminences has yet signed up to attend, the programme admits. Their names are printed just to give an idea of the event's intended scale.

For sheer cheek it deserves to succeed.

Pearly king

Coopers & Lybrand has been more than usually munificent with its 1994 calendar, entitled "Solutions for Business". It has sent one to Simon Noble, chairman of Loch Fyne Oysters, in Argyll,

even though it addressed him as "Mr S Noble Decd", or deceased. Alive and kicking, Noble wonders how many other clients have been killed off by their accountants. Far too numerous to mention, perhaps...

Penalty point

Paraguay's football league championship - now being decided by ballot after alleged skulduggery - is not the first such Latin soccer own-goal. In 1984 the Brazilian soccer authorities decided on a promotion from a lower division after a similar *bagunço*, or foul-up. The method was to draw numbered balls from a bag. Bangu, a Rio de Janeiro club, won with number nine.

The superstitious inhabitants of Rio - for whom nine is a lucky number - went wild next day, betting heavily on combinations of nines in the illegal but widely played numbers game, where nine was also represented by a snake for the many players who are innumerate. The *bicheiros*, the bankers of the game, held their breath... and nine did not appear in any winning combination. But then bookies and snakes have all the luck...

Caveat punter

Why are New York ticket agencies now charging Irish world

cup soccer fans £250 for tickets with a face value 10 times less? At yesterday's exchange rates £250 should fetch some \$330; even New York banks don't have such usurious currency exchange charges.

The explanation is entirely appropriate for the land where supply and demand laws reign supreme. The Dublin-based Football Association of Ireland expects to get 8,000 tickets for each of Ireland's three first-round games in June, but some 20,000 fans are likely to flock to the US to watch their team.

By May, £250 might look ridiculously cheap...

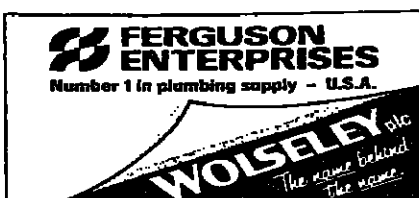
Be prepared

A word in the ear of young ones who say they don't need an education because they have chosen to enter a life of crime.

A young man in Pittsburgh, Pennsylvania, recently tried to purchase a \$200 gold necklace with a stolen credit card. All was going smoothly until the shop assistant asked him to spell the name on the card.

House colours

What would happen if everyone in Britain had been given pink cars for Christmas? We would be a pink carnation.



FINANCIAL TIMES

Friday January 7 1994



Berlin economics body calls for more investment

DIW warns recession in Germany set to worsen

By Ariane Genillard in Bonn

DIW, the Berlin-based economics institute, yesterday warned that Germany's recession will continue this year despite recent improvements in the economy and urged policymakers to change course and stimulate investment.

"The chances that that situation will be worse this year are greater than those for an improvement," the institute said in its January report. It says demand and investment are set to continue declining in 1994, hampering prospects for a sustainable recovery.

DIW's pessimistic outlook was highlighted this autumn when it broke ranks with Germany's other economic institutes and predicted a 0.5 per cent decline in GDP for this year. The other institutes are forecasting modest GDP growth of 1 per cent in 1994.

Their brighter prognosis was recently bolstered by a pick-up in foreign orders reported by the economics ministry, paving the way for export-led recovery in 1994. Foreign orders, while down in December by 1.5 per cent, rose

on a two months basis by 3.5 per cent in October-November.

The economics ministry favours two-month comparisons because they remove the impact of short-term influences.

The ministry expects GDP to continue rising in the fourth quarter of 1993 after it climbed by 0.5 per cent for the two preceding quarters.

But the DIW yesterday warned that such improvements would not be enough to promote stable growth as long as demand and investment remained depressed.

It said GDP rose for three consecutive quarters in the 1981-83 recession before plunging again due to lagging demand.

Private demand, which was hit by increases in petrol taxes and pension contributions at the beginning of the month, is expected to decline by 1.5 per cent this year, according to DIW and the other economics institutes. Over 40 per cent of German companies said in recent polls they did not plan more investment this year.

The institute argues that the government should change to investment stimulation instead of continuing to squeeze public sec-

tor spending. Structural cuts in public sector spending - such as those proposed by Bonn to keep the budget deficit under control - should take place as soon as recovery is under way, but not before, it says.

It also calls on the Bundesbank to accelerate the pace of lowering short-term interest rates in order to push investments up, instead of continuing slow and steady downward moves.

However, despite claims this week that the Bundesbank council has agreed that lower short-term interest rates were needed to ease the effects of recession, it made no changes at its meeting in Frankfurt yesterday. A decision to continue offering securities repurchase, or "repo", deals at a fixed 6 per cent rate for a further two weeks was seen as a way of maintaining calm in money markets.

At its next meeting on January 20, the council will have more key data available on which to base its decisions including the initial effects on inflation of a round of January 1 tax and duty increases.

Risk from party politics, Page 14

Moscow warns against widening of Nato

By Robert Mauthner in London and Andrew Hill in Brussels

Russia yesterday gave a clear warning to Nato leaders not to offer east European countries and Lithuania membership of the alliance, as this could boost extreme nationalist tendencies in Russia and undermine its reform programme.

President Boris Yeltsin's spokesman, Mr Vyacheslav Kostikov, speaking ahead of Nato's summit in Brussels at the beginning of next week, said that an eastward enlargement of Nato would enrage the Russian military and oblige Moscow to contemplate creating its own politico-military organisation.

"I think that the army would exert strong pressure on the government and the president to respond," Mr Kostikov said. Eastern European countries, such as Poland, Hungary and the Czech Republic and the former Soviet republic of Lithuania, fearful of the consequences of domestic upheavals in Russia and more Yugoslav-style conflicts in Europe, are all looking to the summit for an offer of membership as soon as possible.

Anxious not to make President Yeltsin's task any harder than it already is by boosting Russian nationalism and traditional paranoia about western expansionism, Nato leaders intend to remain vague about offers of membership and to refrain from giving any specific security guarantees.

Instead, they are expected to propose bilateral agreements between the alliance and any former Soviet bloc state which destroys them, which would allow close military co-operation, including joint exercises and training for peacekeeping.

"We don't want to give the impression that we're creating another dividing line in Europe," US president Bill Clinton said earlier this week.

This theme was defended yesterday by Vice-President Al Gore who said the US "Partnership for Peace" proposal would bring the countries of eastern Europe into closer association with Nato.

Although many of these countries have complained that the proposal falls short of the promise of eventual Nato membership which they seek, Mr Gore said it represented an "evolutionary process of Nato enlargement."

"It is a step towards adding new members of Nato," he said yesterday.

Under their "Partnership for Peace" plan, Nato leaders will strive to kill two birds with one stone: to include Russia and former Soviet republics such as the Ukraine in the security partnership as well as assuaging the anxieties of anxious eastern European states.

THE LEX COLUMN

Dixons' game theory

Perhaps Dixons is unlucky: accident prone might be a more accurate description. No sooner has the group staunchly its deep and self-inflicted wound in the US than it falls down a manhole of margin pressure in the UK. The savage price cutting of games over Christmas underlines the tough conditions in electronics retailing. Margins are being squeezed by competition in cheap own-label products and the proliferation of interest-free offers.

That leaves retailers looking for sales growth, but there is little sign of a new electronic fad to catch the popular imagination. A robust revival of the replacement audio, television and white goods markets will require a stronger upturn in the economy. Meanwhile, the opening of Costco warehouse clubs and the move to larger out-of-town stores points towards further competitive pressure.

To be fair, not all the problems are Dixons' fault. It is hard to blame the company for failing to sell teenagers a second video game console in 1993 to go with the one they got for Christmas the previous year. More reasonably, the 1992 result can be viewed as a windfall gain. Next year, when the effects of the Silo disaster drop out of the figures, Dixons will be left on little more than a market rating. The tight-knit band of shareholders who have hung on doggedly through thick and thin are presumably hardened to the blows of fate which rain on the company, but since Dixons comprises such a small proportion of the UK stores sector, others may wonder why they should bother with the risks.

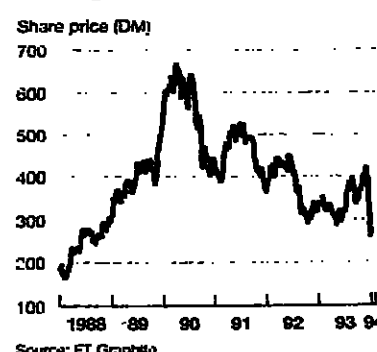
Metallgesellschaft

Now that the extent of Metallgesellschaft's problems are emerging, it is clear that bank lenders have little choice but to go along with this week's rescue package. Without it, liquidation would be inevitable, as Mr Kajo Neukirchen, its new chief executive, pointed out yesterday. The revised loss of DML\$7bn for 1992-93 significantly exceeds total shareholders' funds, excluding minorities, reported for the previous year. Worrisomely, only half the losses came from oil trading, which the company says could cost another DML\$bn.

Against this background, it is even more astonishing that, only a month ago, Mr Hilmar Kopper, chief executive of Deutsche Bank, was urging the public to be relaxed about the company. The previous management may

FTSE index 3403.0 (+23.8)

Metallgesellschaft



Source: FT Graphika

have withheld information but the supervisory board, on which executives from both Deutsche and Dresdner Bank play a prominent role, also failed spectacularly to oversee the company's affairs.

Smaller outside shareholders will pay a large price. Not only will their interests be seriously diluted by the capital injection from the banks, the company is also now clearly being run in the interests of these same creditors. Metallgesellschaft portrays its restructuring as a fresh start, not least to engender the confidence needed to keep its sounder businesses going. Whether that gives its shares recovery value is another matter. Little has been said about the extent of disposals to pay down debt and finance redundancies. How much will ultimately be left to earn dividends for shareholders is an open question.

French property

As UK investors find it increasingly hard to sink money into their rebounding domestic property market, they must be tempted to buy concrete assets across the Channel. After all, the Paris office market followed London into a nasty slump in capital and rental values. It would now be natural to expect a similar bounce as French rents near their bottom, interest rates subside, and the economy starts to firm.

However, the property recovery in France may prove a lot slower than in the UK. That is partly because the Paris market never fell as far. French financial institutions have helped shore up property values throughout the recession - as demonstrated this

week by the rescue of the property bank, Le Comptoir des Entrepreneurs. Yields on prime commercial property have therefore never climbed to heavy heights. The 6 per cent yield currently available on prime Paris properties offers less scope for capital gain than once available in the UK.

Rental growth is also likely to be muted. Empty space in the Paris office market amounts to more than 10 per cent of the total stock. High unemployment rates make it unlikely that the surplus space will be quickly absorbed. The shorter length of French leases also makes it easier for occupiers to shop around for cheaper rents while lessening the security of income for owners. Now is the time to buy French property. But real bargains will be hard to find.

Lloyd's

With underwriting capacity of around £10.5bn this year, Lloyd's of London appears - against all odds - to have attracted an adequate supply of capital. Despite heavy losses, individual Names have not deserted the insurance market in anything like the numbers feared. Corporate investors have contributed £1.5bn in capacity, equivalent to an influx of around 3,000 new Names. Far from facing starvation, Lloyd's management must now consider ways of restricting the inflow of funds. If insurance rates start to soften, such measures might be necessary as early as 1996.

Yet rationing the aggregate capacity of Lloyd's would only be a partial solution. New investors would still be attracted to the most profitable lines of business, encouraging syndicates to expand in these areas, often at the wrong point in the insurance cycle. Raising a levy from all new investors, to be varied according to the line of business underwritten, might be the simplest way to proceed. Lloyd's management would then exercise an unprecedented degree of control over the affairs of individual syndicates. In the absence of a mechanism by which capital can be allocated to syndicates on the basis of price, though, central direction is probably better than none. Still, the greater goal of a secondary market in syndicate participations - and an accompanying price mechanism - should not be abandoned, despite the legal obstacles. If standards of disclosure can be raised across the market, the allocation of capital within Lloyd's would then be more efficient and transparent.

Le Monde enters the press war

Continued from Page 1

and the surrounding Ile de France area.

The price-cutting tactics of InfoMatin and Aujourd'hui threaten to intensify the fierce competition within the French press where circulation and advertising revenue are already under intense pressure.

France's newspapers and magazines, in common with other sectors, have been badly affected by the recession.

But the general problems facing them have been aggravated by the reform of the system governing the purchase of advertising, implemented by Mr Michel Sapin, the former socialist finance minister.

Mr Sapin's reform, which transferred responsibility for buying advertising from intermediaries such as agencies to advertisers themselves, has triggered a shift in expenditure from newspapers to television, contributing to a reduction in press advertising rates of up to 25 per cent.

Some titles have already come under strain. L'YVNH, the luxury goods group, last year took over La Tribune Desseff, the financial daily. Alcatel-Alsthom, the engineering group, bought into Le Point, the weekly news magazine.

L'Humanité, the communist paper, is seeking new capital to try to defuse its financial difficulties.

Lloyd's sees rise in business of 25%

By Richard Lapper

Lloyd's, the London insurance market, expects to be able to increase its business by up to a quarter this year, despite reporting record losses in 1993 and earlier fears of an erosion of its capital base.

The market's capacity - the premiums its underwriting syndicates are allowed to accept - is expected to rise to between £10.5bn and £11bn in 1994, from £8.7bn in 1993.

Of the fresh capacity, £1.6bn will be supplied by new corporate investment trusts. But Names have also increased their commitments. On average, they will underwrite £505,000 each in 1994, compared with £454,000 in 1993. Provisional figures indicate that 954 of Lloyd's 19,537 Names have resigned and 180 have died over the past 12 months. Only 63 new individual Names will begin underwriting in 1994.

"Our members have been very resilient," said Mr David Rowland, chairman. Lloyd's, which completes its accounts three years in arrears, reported losses of £2.9bn for the 1990 underwriting year, and expects to record another year of losses of more than £1bn when it reports for 1991 in May.

But the market expects to make profits in 1993 and 1994, as a result of steep increases in insurance rates and greater efficiency.

In a separate move, Lloyd's said yesterday it was extending

the deadline for acceptance of its £300m settlement offer to 22,321 loss-making Names by two weeks to February 14.

The delay follows amendments to the original settlement offer which contained arithmetical and other errors.

Mr Rowland said the majority of affected Names will "receive an increased offer" but that many would suffer a reduction. Nearly £30.83m will be redistributed from 10,071 Names to 12,350 other Names.

The offer is designed to settle litigation by more than three dozen groups of Names who are claiming compensation from their agents for billions of pounds of losses. Each Name will receive a "bespoke" offer with compensation varying according to exposure to loss-making syndicates, membership of Names' action groups and the progress of legal action.

Lloyd's confirmed it was "unlikely" that loss-making Names who refuse to accept the settlement offer will be able to claim so-called "hardship" relief.

It also emerged yesterday that losses incurred between 1986 and 1991 and faced by some 4,500 Gooda Walker Names increased during 1993 by £94.6m. GW Row, the agency currently managing the syndicates' affairs, said that the losses of syndicates 164, 290, 295, 296, 298 and 299 amounted to £335m at the end of 1993 and could total £1.1bn.

See Lex

Kohl's men close ranks, Page 2

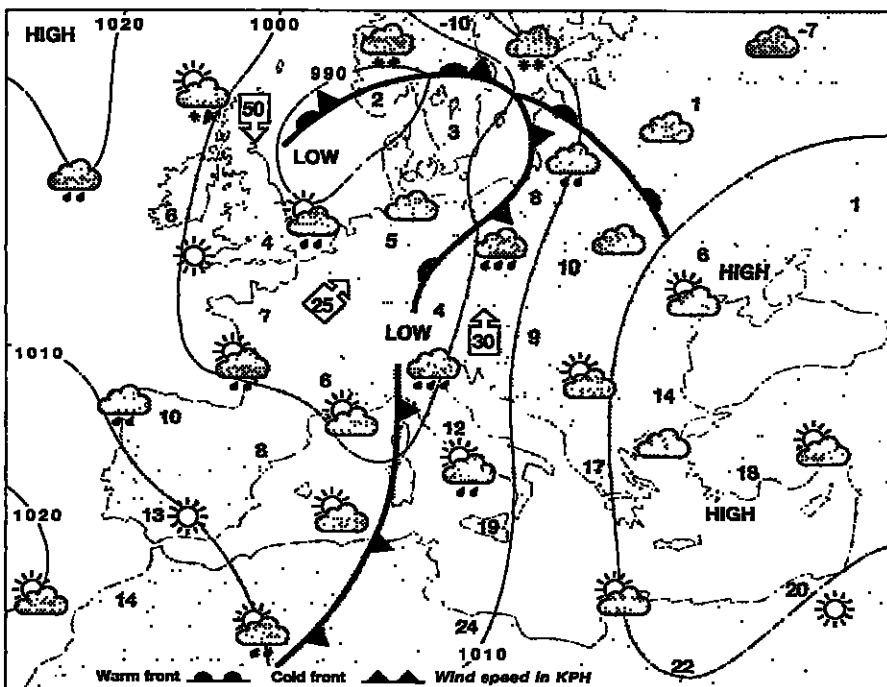
FT WEATHER GUIDE

Europe today

A frontal system over southern Scandinavia will produce snow from Oslo to Stockholm and Helsinki. The southern part of this front will only be active in the Alps and over Italy. Northern Italy could well have some heavy rain, with the Italian Alps seeing significant snowfall. Heavy rain showers will also occur across central Italy and Sardinia. In Western Europe, a moist, cool air mass will generate showers in western France but most areas from England to Spain should stay dry with southern Spain and parts of south-west England becoming sunny. The east and south-east of the continent will be warmest. Sicily, Crete, and Cyprus will have temperatures rising to near 20C.

Five-day forecast

From tomorrow the British Isles will be unsettled with most rain and wind expected on or about Sunday. On the continent, high pressure will prevail, but temperatures will be relatively mild. Snow in the Alps will decrease on the lower slopes. Fog will be persistent over central Europe and in the Balkans. In the south, low pressure over Tunisia and southern Italy will generate showers.



TODAY'S TEMPERATURES

Abu Dhabi	sun	27
Accra	sun	31
Algiers	showers	13
Amsterdam	sun	8
Athens	cloudy	17
B. Aires	sun	28
Bham	sun	3
Bangkok	sun	33
Barcelona	sun	11
Beijing	sun	6

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Cardiff	sun	5
Chicago	cloudy	12
Cologne	cloudy	24
D. Salas	cloudy	31
Dakar	sun	26
Dallas	sun	24
Delhi	sun	24
Dubai	sun	28
Dublin	sun	8
Dubrovnik	sun	20
Edinburgh	showers	3
Faro	sun	15
Frankfurt	cloudy	4
Gibraltar	sun	15
Glasgow	cloudy	31
Hamburg	cloudy	4
Helsinki	sun	26
Hong Kong	sun	23
Honolulu	sun	25
Isle of Man	cloudy	12
Jersey	sun	7
Karachi	sun	24
Kuwait	sun	24
Las Palmas	sun	23
London	sun	28
Lima	sun	12
Liège	cloudy	2
Liège	cloudy	2
Lyon	cloudy	5
Madrid	sun	18
Majorca	showers	14
Malta	cloudy	18
Manila	cloudy	30
Melbourne	sun	18
Mexico City	sun	18
Miami	sun	24
Montreal	cloudy	12
Moscow	cloudy	5
Munich	cloudy	5
Nairobi	sun	27
Naples	sun	16
Nassau	sun	28
New York	sun	12
Nice	sun	18
Nicosia	sun	12
Osaka	sun	12
Paris	cloudy	2
Perth	sun	18
Prague	cloudy	32
Rangoon	sun	23
Reykjavik	cloudy	2
Rio	sun	24
Riyadh	sun	15
Rome	sun	15
S. Francisco	sun	15
Seoul	sun	15
Singapore	sun	2
Stockholm	sun	2
Strasbourg	cloudy	2
Sydney	sun	14
Taipei	sun	20
Tokyo	sun	10
Toronto	cloudy	10
Tunis	sun	15
Vancouver	sun	7
Venice	sun	7
Warsaw	sun	10
Washington	sun	8
Wellington	sun	23
Winnipeg	sun	23
Zurich	cloudy	2



1993

<p>Hong Kong</p> <p>Amoy Properties Limited (Incorporated in Hong Kong) US\$300,000,000 300,000 Convertible Cumulative Preference Shares Jardine Fleming October, 1993</p>	<p>Hong Kong</p> <p>Sino Land Company Limited (Incorporated in the Republic of China) US\$200,000,000 5 per cent Convertible Bonds due 2000 Jardine Fleming October, 1993</p>
<p>India</p> <p>Gujarat Ambuja Cements Limited (Incorporated in the Republic of India) US\$80,000,000 7.5 per cent Convertible Bonds due 1999 Convertible into Global Depositary Receipts Robert Fleming & Co. Limited December, 1993</p>	<p>India</p> <p>Hindalco Industries Limited (Incorporated in the Republic of India) US\$72,015,300 4,473,000 Units, each consisting of One Global Depositary Receipt representing One Equity Share together with One Half of a Warrant Robert Fleming & Co. Limited December, 1993</p>
<p>Thailand</p> <p>Land and Houses Public Company Limited (Incorporated in Thailand) US\$60,000,000 5 per cent Convertible Bonds due 2003 Jardine Fleming April, 1993</p>	<p>Taiwan</p> <p>Chia Hsin Cement Corporation (Incorporated in the Republic of China) US\$35,490,000 Offering of 2,100,000 Global Depositary Receipts representing 21,000,000 shares of common stock Jardine Fleming April, 1993</p>

Team Leader Team Player

Bookrunner: 19 issues

Joint or Co-Lead Manager: 30 issues

Co Manager: 115 issues

Raising over US\$23 billion from 21 countries



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Friday January 7 1994

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FOR TOTAL BUILDING CARE

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IN BRIEF

Hewlett-Packard in software venture

Hewlett-Packard, the US electronics manufacturer, is to take a 15 per cent equity stake in Taligent, a joint venture between International Business Machines and Apple Computer. Taligent is developing advanced computer software for the next generation of personal computers and workstations. Page 19

Ciba-Geigy eyes east

Ciba-Geigy, the Swiss pharmaceutical group, plans to invest more than \$10m to enter the Chinese contact lens and solutions market. Mr Chang Chih-hung, general manager of Ciba Vision Taiwan, said the company aimed for more than 25 per cent of the Chinese market. Page 18

Metallgesellschaft banks offer help

The 40 to 50 creditor banks to Metallgesellschaft, the German conglomerate which revealed a DM1.5bn (\$1.1bn) group loss last year, appear committed to the rescue. Commerzbank, for example, said: "We will do all we can to help develop a rational concept." Page 18; Lex, Page 16

Bolt from the blue for Rothmans

Last weekend a group of Rothmans' shareholders in Malaysia blocked plans by the British tobacco group for an assault on the Chinese and Japanese cigarette markets. "It was like a bolt out of the blue," said Mr Robert Fletcher, director of public affairs at Rothmans Asia HQ. Page 19

Tap on China's beer

Asahi Breweries and Heineken, the Japanese trading house, plan to tap China's expanding beer market by taking stakes in three eastern Chinese breweries. Page 19

USAir unveils cost-cutting

USAir, the low-cost carrier, has announced the first phase of a plan to cut operating costs in its domestic short-haul market this summer. Page 19

MAM moves into investment trusts

Mercury Asset Management, the UK's largest fund management group, has agreed in principle to buy the fund management business of River and Mercantile Trust, one of the UK's oldest investment trust companies. The move is part of MAM's effort to diversify its businesses, which are dependent on the UK pension fund market, and expand into services for private investors, such as investment trusts. Page 21

St Ives sells lossmaker

St Ives, the UK printing group, has sold Talbot Publishing Systems, its small loss-making newspaper systems and software development business which was acquired in July 1990, back to its managing director and founder. Page 21

Reg Vardy rises 97%

Reg Vardy, the UK multi-franchise motor distribution group, reported a 97 per cent increase in first-half pre-tax profits to £2.51m (\$5.2m), helped by a £800,000 profit on the sale of surplus land. Page 21

Changes ahead for Cuban farmers

Cuban agriculture could become a significant force on markets including the US if Washington's trade embargo on the Caribbean island were lifted. However, some say it would take Cuba many years to adjust to a global market very different from that which prevailed at the time of the 1959 revolution. Page 22

Hotting up in Taiwan

Taiwan's stock market fluctuated wildly yesterday before closing up slightly at a new 3% year high. "Everybody knows the overheated market is due for a correction at some point. The question is when," said one analyst. Back Page

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Market Statistics

Base lending rate	3%	London share services	23-25
Benchmark Govt bonds	2%	Life equity options	34
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Chief price changes yesterday

COMPANIES (pence)	PAUSE (pence)
Asahi Breweries	100
Asda Property	100
BSP	100
BSPM	100
Banesto	100
Beckham	100
Birmingham Midshires	100
Bula Resources	100
CSA	100
Cassidy Bros	100
Ciba-Geigy	100
Clerical Medical	100
Dobson	100
Duck	100
Elia & Eward	100
Flaming Int High Inc	100
GM	100
Greenwich Resources	100
Graham Telecom	100

Core investors to have 10% of Elf shares

By John Riddling in Paris

A group of long-term stable investors will hold 10 per cent of the shares in Elf-Aquitaine, the French oil group, following its privatisation. Mr Edmond Alphandery, the economy minister, has announced.

The privatisation, which will be launched this month, is the largest so far in the government's plan to sell 21 public sector groups. The sale of the majority of the government's 50.8 per cent stake in Elf, France's largest industrial company, is expected to raise up to FF400m (\$6.8m).

Mr Alphandery said 1.5 per cent of Elf's shares would be taken by Union des Assurances de Paris, France's largest insurance group which is already an investor in the oil company. A tender for the other 8.5 per cent of Elf's shares allotted to core investors will be launched this weekend. UAP is expected to be joined in Elf's "royal court" of stable investors by France's leading financial and industrial groups.

These include Banque Nationale de Paris, which launched the privatisation programme last year. AXA, the insurance group, Paris, the investment bank, and Suez, the financial and industrial holding company.

Renault, the state-owned car-maker, also slated for privatisation, is another likely investor. Its industrial alliances with Elf include a collaboration in Formula 1 car racing.

The government will retain between 10 per cent and 15 per cent of Elf's shares through Erap, the state holding company. Through a golden share it will have a veto over the sale of some assets, and investors seeking to raise stakes above thresholds of 10, 20 and 33.3 per cent will need approval.

Mr Alphandery said the privatisation programme, which has already seen the sale of BNP and Rhône-Poulenc, the chemicals and pharmaceuticals group, would continue at a steady pace. Next on the list is UAP.



Edmond Alphandery: privatisation at a steady pace

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Nestlé to take control of Polish chocolate factory

By Christopher Bobinski in Warsaw

Nestlé, the food and mineral waters group, yesterday took a step into the east European market when it won effective control of Gopiana, Poland's second largest chocolate factory with sales last year worth \$64m.

The Nestlé investment, valued at \$64m, is Poland's largest joint venture and marks the Swiss group's first large move into manufacturing in the country.

The agreement comes after PepsiCo Foods International bought a majority share in Wedel, the country's largest chocolate manufacturer in 1991.

Gopiana and Wedel control more than a quarter of the domestic confectionery market. Wawel, Poland's other main producer based in Krakow, has been privatised through an employee and management buy-out.

Under the deal clinched yesterday in Poznan where Gopiana is based, Nestlé will take a 47 per cent share in the joint venture at a cost of \$35.5m.

The state Treasury is to hand over the Gopiana plant, valued at \$35.5m, in return for its 47 per cent share.

The Swiss food group will finance the purchase of the remaining 53 per cent of the equity by the plant's employees.

Nestlé has snatched Gopiana away from E. D. and F. Man, the UK commodities broker who had for two years been working with Elite Industries, an Israeli food processor, to win control of the factory.

The E. D. and F. Man offer which had been strongly supported by the 2,400 Gopiana employees, was finally rejected by workers' delegates after a campaign last autumn masterminded by Samuel Montagu.

The campaign advertised on local radio and through Nestlé representatives at the factory gates the merits of the Swiss offer.

Under the terms of yesterday's agreement the Treasury will after two years sell shares to Nestlé to bring the Swiss group's holding up to 51 per cent.

Nestlé has agreed to see the remaining equity held by the state then floated on the Warsaw stock exchange.

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John Gapper and Peter Bruce look behind the scenes at J.P. Morgan's controversial involvement with Banesto

Six days before the Bank of Spain imposed a new management on Banco Español de Crédito (Banesto), it was told of an alternative. An audacious plan had been devised by executives of J.P. Morgan, the US bank, led by Mr Roberto Mendoza, a Morgan vice-chairman. It was a last attempt to save Spain's fourth-biggest bank and its chairman Mr Mario Conde, from a gathering crisis.

The plan involved writing down Ptas265bn (\$1.87bn) of Banesto's deteriorating assets in a "big bang" that would wipe out more than half its capital of Ptas412bn, and leave it \$725m short of the central bank's minimum level of capital that banks must hold against assets. Banesto would compensate by issuing more capital and selling half its holding in a Portuguese bank.

Mr Luis Angel Rojo, the Bank of Spain's governor, was not convinced. On December 28, after Banesto's shares had been suspended by the stock exchange commission amid rumours of intervention, he acted. By sacking the board on which both Mr Conde and Mr Mendoza sat, he detonated a controversy which has now raged for a week around both Banesto and Morgan.

Morgan's involvement with Banesto since 1987 has turned into one of the stiffest tests of its attempt to broaden from its roots as a pure commercial bank by providing a range of services, backed by its own capital, to its corporate clients. The US bank appears to have demonstrated loyalty to one of its clients in the toughest times, but has it shown good judgment?

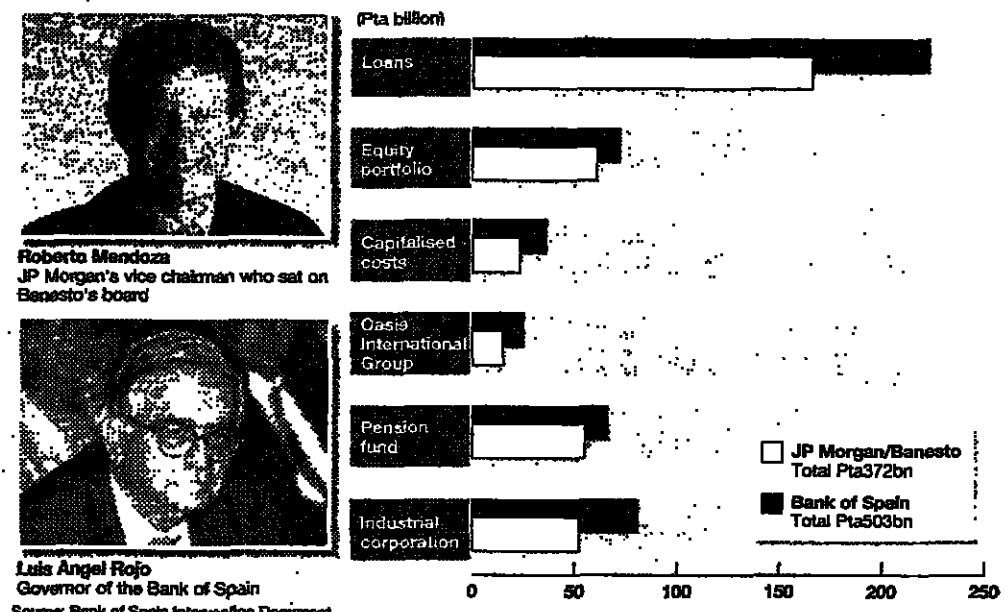
An even tougher question is whether it acted wisely in backing one of its clients with the capital of others. Morgan both advised Banesto and made it the first investment for its \$1.1bn Corsair fund, 90 per cent of which is held by other US investors. When Banesto issued \$775m of shares on Morgan's advice last summer, the US bank bought \$175m of them through Corsair.

The Bank of Spain's action raises the possibility that Morgan made two misjudgments in its original assessment of Banesto. First, it may have underestimated the seriousness of the Spanish bank's condition. Second, it may have misjudged the political risk it was running in allying itself with a bank that had a history of poor relations with the central bank.

The fact that Banesto was in a poor financial condition at the time of the intervention last Tuesday is not in itself evidence of a Morgan misjudgment. It was precisely because Banesto was a weak bank and its shares were trading well below the level of other Spanish banks that it repre-

Bank's judgment and other people's money

Estimated overvaluation of Banesto assets



Source: Bank of Spain Intervention Document

Luis Angel Rojo, Governor of the Bank of Spain

Roberto Mendoza, JP Morgan's vice chairman who sat on Banesto's board

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Unilever tries to cut cost of advertising

By Diane Summers, Marketing Correspondent

Unilever, the Anglo-Dutch food group and the highest spending advertiser in the UK, is switching a substantial proportion of its London TV advertising for 1994, worth in total about £30m (\$44m), from Carlton to London Weekend Television in a bid to drive down rates.

Granada Television is also under threat of losing its Unilever advertising, worth about £11m in 1993.

Initiative Media, Unilever's media buying company, would not comment yesterday on the moves, but LWT confirmed it had gained at least some Unilever advertising from Carlton, the weekday broadcaster.

Mr Neil Blackley, an analyst with Goldman Sachs International, said yesterday: "It's swings and roundabouts. You're dealing with a fixed volume media. You lose a certain volume and the price adjusts downwards and you fill it up from somewhere else."

Both Carlton and Granada, the north-west TV company, said yesterday they were still negotiating for the Unilever advertising.

Granada said it was in the middle of what were the "usual healthy negotiations" with a big client. Initiative Media, which is heavily dependent on Unilever business, has a reputation as a tough negotiator.

However, industry observers consider it unlikely that it will want to pull all Unilever advertising from Granada. It is also unlikely that Unilever will want to want to concentrate all its advertising for products such as Comfort, Persil, Radion and Birds Eye, at the weekend.

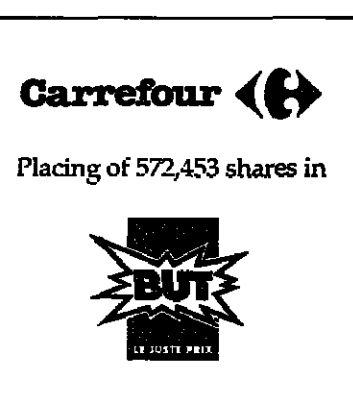
"La cession des 30% de BUT à des investisseurs pour 536.4 millions de francs

a conforté le savoir faire de

Kleinwort Benson dans les opérations

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L'Agefi, 3.12.93



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December 1993

INTERNATIONAL COMPANIES AND FINANCE

Ciba-Geigy in Chinese contact lens investment

By Dennis Engbarth in Taipei

Ciba-Geigy, the Swiss pharmaceutical group, plans to invest over \$10m to enter the Chinese contact lens and solutions market. Mr Chang Chih-hung, general manager of Ciba Vision Taiwan, announced the decision in Taipei, which is the site of the conglomerate's north-east Asia regional operating headquarters.

The project, including supply of capital, technology and management and technician training, will be managed from Taipei.

Ciba Vision's initial investment plans will be divided into three phases.

During the first phase, beginning this year, Ciba will invest \$4m to set up Ciba Vision Shanghai for production and sales of contact lens and solutions.

At first, finished lenses will be imported from the US until the Shanghai plant's products are officially introduced into the market in 1995.

During the second stage, an additional \$6m will be invested to set up a contact lens care solutions factory in Beijing in co-operation with Ciba-Geigy.

its parent company. In 1996, the Beijing facility will come on line. During the third stage, Ciba Vision will set up sales outlets in the main Chinese cities.

Mr Chang said the company aimed to break even within four years and capture over 25 per cent of the mainland Chinese market in contact lens and solutions.

By that time, the group's annual sales should exceed \$200m (\$7.5m).

Ciba Vision carried out over 20 market surveys throughout China during the past two years into consumer practices and habits.

Chang cited rising income levels, the liberalisation of the economic structure and the gradual maturation of consumer health concepts and education as important factors why Ciba chose this time to officially enter the Chinese market.

However, user surveys showed that not all mainland Chinese consumers maintain proper care of their lenses, in part because sales representatives were not aware of proper lens care practices.

Superfos agrees to sale of grain division

By Hilary Barnes in Copenhagen

Superfos, one of Denmark's largest conglomerates, signed a letter of intent yesterday to sell its grain and fodder division, which will have group turnover.

The decision to sell was accompanied by the resignation of Mr Bent le Fevre, the managing director.

The buyer is Dansk Landbrugs Grovvarerelskab (DLG), the agricultural co-operative group, which will pay DKK600m (\$74.6m) and redeem DKK400m credits owed by the grain and fodder division to the Superfos parent company.

Turnover in Superfos's grain

and fodder division in 1992 was DKK3.7bn to DLG's DKK6.4bn, with market shares of 13 per cent and 23 per cent respectively.

Superfos's grain and fodder division lost DKK64m in the first half of 1993, when there was a group loss of DKK723m.

In the 1980s Superfos was forced to sell its fertilisers businesses, another traditional sector, after the company lost heavily as a result of expanding into that market in the US.

Superfos's main remaining businesses will be road surfacing (in which it has a group of companies operating in the US) and the manufacture of plastic containers.

Portugal rejects bank's bid for BPSM

The Portuguese Cabinet has rejected a bid by Banco Comercial Portugues to buy state-owned Banco Pinto e Sotto Mayor, the government said after yesterday's weekly cabinet meeting. Reuter reports from Lisbon.

BCP was the sole bidder for an 80 per cent stake in BPSM, one of Portugal's largest banks, when it was put up for privatisation last year.

However, the Cabinet statement said: "The jury [which assessed the bid] proposed rejection of the proposal on the grounds that the necessary conditions for it to be accepted had not been met."

Banking sources said BCP offered less than Esl4bn (\$81.4m) for BPSM, well below the government's minimum asking price of Esl4bn.

Spain's Banco Bilbao Vizcaya and Mr Antonio Champlain, a Portuguese industrialist who owned BPSM before its nationalisation in 1975, also expressed interest in the bank, but neither presented bids.

Officials said Banco Bilbao Vizcaya was officially discouraged from bidding by the Portuguese government because it did not want to see another leading Portuguese bank pass under Spanish control.

Banking sources said BPSM failed to excite wider interest because it was heavily over-staffed and under-capitalised and needed to make Esl70bn of provisions for its pension fund over the next two years in order to meet legal requirements.

The centre-right government's rejection of BCP's bid for BPSM was widely expected. Mr Anibal Cavaco Silva, the prime minister, must decide whether to launch a public competition for the sale of BPSM or sell it off through direct negotiations.

The bank's net profit fell to Esl.03bn in 1992 from Esl.07bn in 1991, but banking sources said it was expected to improve in 1993.

BPSM is one of several banks nationalised after Portugal's 1974 revolution being returned to private ownership.

Mission begins to salvage rump from wreck

Metallgesellschaft's financial plight could have been worse, writes Christopher Parkes

It was a little bit like waking up after a car crash and finding you could still move your arms and legs.

A Frankfurt-based banker, recovering yesterday from shock revelations from Metallgesellschaft of a DM1.8bn (\$1.1bn) group loss last year and a call for a DM3.2bn transfusion into new equity and credit lines, had checked the damage and found it could have been far worse.

Others echoed his diagnosis. "All in all they came up with good proposals. No-one liked them, but they mean that no bank will take a hit," commented another participant at Wednesday's meeting with the new management of the debt-ridden metals, mining and engineering group.

By yesterday morning, the positive response the group claimed to have detected the previous evening at its meeting with 40 to 50 creditor banks, appeared to be developing into

a general commitment - part-resigned, part-enthusiastic - to join the rescue. In spite of some cloudy language, there was no mistaking the tendency at Commerzbank, for example, which is owed some DM200m. "We will do all we can to help develop a rational concept," officials said.

However, other creditors, such as Credit Lyonnais (with loans to the group of almost DM250m) refused any comment on their attitude. The French bank is the third biggest creditor behind Deutsche Bank and the Bayerische Landesbank.

Although the result of the appeal will not be known until next Wednesday, when the banks' responses are due in, Mr Kajo Neukirchen, the new group chairman, appeared yesterday to have a good chance of winning the financial foundations necessary to underpin the reconstruction of Germany's 14th largest corporation.

"If the proposals are accepted I feel the company can pay off its debts and generate profits. I have no idea how long it will take. But those banks which do not join in will be making a mistake," said one participant. "The question we have to ask ourselves is: is the company so far gone that it is not possible to save it? Bankers are not stupid, no matter what some might say."

The consensus appeared to be that the financial community's need to be salvaging a viable rump from the wreckage had been fulfilled. Lenders had been convinced at the meeting that its crisis had been brought on by a one-off case of over-speculation in oil which had gone badly wrong. The previous management had misreported the facts to its supervisory board, but that had been corrected, one banker said.

Deutsche Bank and Dresdner Bank, large shareholders and house banks to the group, had "stitched up a deal in their own best interests", but that was only to be expected. The alternative to a rescue package, as Mr Neukirchen said on television yesterday, was insolvency.

The alternative to early signs of commitment from the banking community, as one observer said, would be a loss of confidence in core operations in plant construction and environmental engineering which rely heavily on international contracts, often government funded.

Although the group has said all creditors are required to help, there was little concern in Frankfurt that withdrawals by faint-hearted peripheral lenders would bring the whole deal down.

"Deutsche and Dresdner will do everything to make this work. I am sure they will take

up the slack if there is any," said one German bank official. If that proves to be the case and the financial supports are put in place, Mr Neukirchen, credited with saving engineers Klöckner-Humboldt-Deutz and FAG Ruggelischer, can set to work on rebuilding the corporation.

He had a list of potential disposals, he said yesterday, mentioning a Canadian mining company and vehicle components.

Bankers suggested the oil business and smelting as other candidates, but remarked that businesses named as sell-off candidates at Wednesday's meeting were relatively few in number and would probably have been earmarked for sale even if the oil markets disaster had not happened.

"The main thing is that his record suggests he'll manage this affair in good order, which is what we all need at the moment," one said.

Director quits Czech airline

By Patrick Blum in Vienna

Mr Georges Veydovsky has resigned as general director of CSA, the Czech national airline in which Air France, the Caisse des Dépôts and the European Bank for Reconstruction and Development (EBRD) have equal share in a 40 per cent stake, the Czech news agency reported yesterday.

It said the resignation was accepted, though CSA or Air France would not comment on the report last night.

Mr Jan Strasky, Czech transport minister, was also reported to have confirmed the

government would provide guarantees on \$8.5m of payments for aircraft leases due by mid-January.

Mr Veydovsky, who was Air France representative on the CSA management board, is said to have offered his resignation at a shareholders' meeting in Prague yesterday.

The meeting was called to discuss restructuring plans for the troubled Czech airline, which is expected to post losses of up to Esl.2bn (\$41m) for 1993.

Management board changes had been expected following the appointment of Mr Antonin Jakubse as CSA president last

month. He replaced Mr Jiri Fiker. Mr Fiker was asked to resign by the Czech government, which still holds 49 per cent of CSA's shares through the National Property Fund, an institution established to oversee privatisations.

Mr Jakubse's appointment was one of several decisions taken at a shareholders' meeting specially convened before Christmas to discuss CSA's worsening financial position, and claims by Air France and the EBRD that the company was overvalued when they bought their stakes in 1992.

Akzo reiterates earnings forecast

Mr Aarnout Loudon, the chairman of Akzo, repeated an earlier forecast that fourth-quarter 1993 earnings from ordinary operations would exceed the E1127m (\$97m) of the same 1992 period, Reuter reports from Arnhem.

"During the presentation of our results for the third quarter we expressed the expectation that net income before

extraordinary items for the fourth quarter would also exceed the 1992 level," Mr Loudon told Akzo employees.

"Even though the December figures are not yet available, we are confident that this will be realised."

In the third quarter of 1993 Akzo made a net profit before extraordinary items of F1127m, compared with F1127m

in the third quarter of 1992.

This brought net profit before extraordinary items for the first nine months of 1993 to F1520m, compared with F1585m in the first nine months of 1992.

Full-year 1992 net profit before extraordinary items was F1712m. Full-year 1992 net profit after extraordinary items was F1646m.

Valeo expects 3% fall in sales to FF20bn

Valeo, the French car parts company, expects consolidated 1993 sales to be down 3 per cent to FF20bn (\$3.4bn) from FF20.8bn in 1992.

The company said European sales dropped by 10 per cent but rose 39 per cent in North and South America and 21 per cent in Asia. Those markets account for 22 per cent of Valeo's 1993 business, compared with 16 per cent in 1992, agencies report.

Schindler Holding, the Swiss lift and rolling-stock maker, confirmed a profit forecast in a local newspaper although the forecast was not specifically stated by the company's chief executive, Reuter reports from Eblikon.

The company said Mr Alfred Schindler, the chief executive, had not told the newspaper that the 1993 group net profit would be at least 30 per cent higher than in 1992, nor that the 1993 net profit would be around SF145m (\$97m).

The forecast of a profit rise of at least 30 per cent was "a confirmed interpretation of earlier company statements

about a significant profit rise," the company said.

Benétou, the French pleasure boat company, fell further into the red in its last financial year to August 31 when it made a net loss of FF20.7m (\$3.5m), against a deficit of FF1.5m in the previous year.

The company, controlled by the Benétou family, has been badly affected by the European economic recession on the pleasure boat market.

Last year marked the third consecutive year of losses for Benétou which, in spite of its financial difficulties, is still one of the best known names in its industry and is the market leader for pleasure boats in Europe.

The year also marked a serious setback for Benétou's recovery hopes.

The company fell into the red in 1990-91 but managed to reduce its losses in 1991-92. However, last year's problems took its losses back to the 1990-91 level. Turnover slipped to FF673.5m in the year to September from FF665.5m previously.

NEW ISSUE January 5, 1994



\$600,000,000

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Interest payable on July 13, 1994 and semiannually thereafter.

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Price 99.765625%

The debentures of January 13, 2004 are redeemable on or after January 13, 1997. The debentures are redeemable in whole or in part at the option of the Corporation at any time (and from time to time) on or after the initial redemption date at a redemption price of 100% of the principal amount redeemed, plus accrued interest thereon to the date of redemption.

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

The offering is made by the Federal National Mortgage Association through its Senior Vice President and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only.

There will be no definitive securities offered.

Linda K. Knight

Senior Vice President and Treasurer

3900 Wisconsin Avenue, N.W., Washington, D.C. 20016

This announcement appears as a matter of record only. The announcement is neither an offer to sell nor a solicitation of an offer to buy any of the Debentures.

SHOCHIKU CO., LTD.

U.S.\$100,000,000 2 1/2% per cent.
Guaranteed Notes due 1996
with Warrants

Notice is hereby given that at the meetings of the Board of Directors on November 24, 1993, November 28, 1993 and December 10, 1993, the Company resolved to issue the \$100,000,000 convertible notes due 2001 and Swiss Franc 78% Notes 1993-1997 of Swiss Francs 70,000,000 principal amount (together the "New Notes") with warrants on December 16, 1993.

Such issue of the New Notes results in an adjustment of the subscription price of the Warrants as follows:

Subscription price before adjustment: 1,077.00 Yen
Subscription price after adjustment: 1,071.60 Yen
Effective date: December 17, 1993 (Japan time)

This announcement is made pursuant to Clause 11 of the Instrument dated 23rd July, 1992.

SHOCHIKU CO., LTD.

135, Tsukiji 1-chome, Chuo-ku, Tokyo, Japan
By: The Fuji Bank and Trust Company as Disbursement Agent

7th January, 1994

De Beers Consolidated Mines Limited

(Incorporated in the Republic of South Africa)
Registration No. 114533728

NOTICE TO HOLDERS OF 40% PREFERENCE SHARE WARRANTS TO BEARER - PAYMENT OF COUPON NO. 169

- Coupon No. 169
- Date of payment: On or after 2 February 1994
- Amount: 100 cents per share (South African currency)
- South African Non-Resident Shareholders Tax (SANRST) 10.49% or 10.49% cents per share
- UK income tax (where applicable): 9.50% or 9.50% cents per share
- UK currency equivalents (on 3 January 1994): Gross: 18.653625p per share
SANRST: 1.97925p per share
UK Tax: 1.79148p per share
Net: 15.08295p per share

- Payable at:
Swiss Bank Corporation
1 Aeschenvorstadt
4002 Basel
Banque Paribas Lambert
24 avenue Marnes
1050 Brussels
Banque Internationale à Luxembourg SA
Immeuble L'Indépendance
69 rue d'Esch
L-1293 Luxembourg
Credit Suisse
8 Paradeplatz
8001 Zurich
Général de Banque
3 Montaigne du Parc
1000 Brussels
Barclays Bank PLC
21 rue Laiffie
75433 Paris
Barclays Bank PLC
London Counter Services
168 Finchchur Street
London EC4P 3EP

Notes:
i) Coupons paid by any of the continental paying agents under 7 above will be payable in South African currency to an authorized dealer in exchange in the Republic of South Africa nominated by the continental paying agent. Instructions regarding disposal of the payment proceeds can only be given to such authorized dealer by the paying agent concerned.

ii) Coupons paid by Barclays Bank PLC in London will, unless payment in South African currency is requested, be in the sterling equivalent shown in 6 above in respect of coupons lodged up to 26 January 1994 and thereafter at the rate of exchange on the day the proceeds are remitted.

For and on behalf of
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED
London Secretaries
G.A. Wilkinson

De Beers
De Beers Consolidated Mines Limited

London Office:
19 Charterhouse Street
London EC1N 6DP
7 January 1994

Holders of share warrants to bearer are reminded that they can recover their bearer warrants into registered shares at any time. Redemption forms are available from the above-named paying agent.

FIDELITY FRONTIER FUND

Société d'Investissement à Capital Variable
Kansallis House
Place de l'Etoile
L-1021 LUXEMBOURG
RC B 20494

DIVIDEND NOTICE

At the Annual General Meeting held on December 30, 1993 it was decided to pay a dividend of USD 0.10 (cents) per share on or after January 27, 1994 to shareholders of record on January 16, 1994 and to holders of bearer shares upon presentation of coupon No 006.

Paying Agent: KREDITBANK S.A. LUXEMBOURGEOISE
43, Boulevard Royal
L-2955 LUXEMBOURG



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GIMEXA 1 number

It brings us great pleasure to inform you that the following people have been promoted, effective January 1, 1994. Please join us in congratulating our colleagues on these well-deserved promotions:

To Director

Oni Banurji Yunho Song
James Olivo Jeremy Walker
Jeremy Warnes

To Associate Director

Jo Anne Bradbury Cynthia Meyn

To Vice President/Senior Manager

Richard Blumson Jerry Perrotta
Nobutane Orita Yalish Srivastav
Gary Thomas

To Assistant Vice President/Manager

Mark Bramante Anton Obeid
Abe Dresler Mieke Ogura
Wilson Sang

To Assistant Treasurer/Assistant Manager

Michael Burak Dale Forbes
David Carey Ravi Jobsz
Piotr Chmielowski Craig New
Jason Eidinoff Ben Pielu



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TAKASHIMAYA COMPANY LIMITED

YEN 10,000,000,000
Floating Rate Notes - Due 1998

In accordance with the conditions of the notes, notice is hereby given that for the interest period from 7th January 1994 to 7th April 1994 (90 days) the notes will carry an interest rate of 2.4025% p.a. Relevant interest payments will be as follows:

Notes of Yen 10,000,000
Yen 61,502 per coupon (No. 2)

THE SANWA BANK LIMITED
Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

Hewlett-Packard to take stake in software venture

By Alan Cane

Hewlett-Packard, a leading US electronics manufacturer, is to take a 15 per cent equity stake in Taligent, a joint venture between International Business Machines and Apple Computer. The value of the deal will not be revealed.

Taligent, formed in March 1992, is developing advanced computer software which IBM and Apple hope will be used to operate the next generation of personal computers and workstations.

More than 90 per cent of personal computers now use operating systems developed by Microsoft of the US, the world's largest software house.

The involvement of HP, which unlike IBM has successfully maintained profitability throughout the recession, gives fresh weight and credibility to the Taligent venture.

Mr Bernard Guidon, HP's computer systems director for Europe, said yesterday the company would work with Taligent to develop its "object-oriented" technology.

Object technology - in which programs are constructed from reusable software components - is seen as an important solution for large companies devel-

oping new business software and replacing older, obsolete, programs.

Mr Guidon said HP would run Taligent's software on its own computers and would supply Taligent with its distributed computing technology. Distributed computing expertise is essential for companies attempting to build enterprise-wide networks.

He discounted the argument that Taligent was aimed directly at Microsoft, saying the software house was no longer the competitive threat it had been.

The computer industry had been disappointed by the performance of "Windows-NT", Microsoft's own next-generation operating software, he said.

A greater threat was Next Corporation's "Nextstep" software, but HP had already concluded an agreement with Next and would be able to offer customers either Nextstep or Taligent software.

Microsoft and Apple said yesterday that they had agreed to develop software which would enable their customers to share information and messaging services across networks which use both Microsoft and Apple operating systems.

USAir in drive to cut costs on short hauls

By Richard Tomkins in New York

USAir, the loss-making carrier in which British Airways holds a minority stake, yesterday announced the first phase of a plan to cut operating costs in its domestic short-haul market this summer.

It is to improve productivity and make better use of its assets by heavily reducing the amount of time its aircraft spend on the ground between flights, initially on 18 routes between US city pairs.

Turnaround times will be cut from the current average of about 45 minutes to about 25 minutes through a number of efficiency improvements: for example, getting cleaners on to the aircraft while passengers are still disembarking, and tightening check-in procedures to make sure flights leave on time.

USAir said the changes would allow it to raise the number of departures per aircraft from 6.9 a day to 8.4 on the 18 selected routes, increasing total daily departures from 152 to 184. The aim, it said, was to increase passenger numbers without increasing staff or other costs. It is not planning an accompanying cut in fares.

The airline's move comes as large US carriers face increasing competitive pressure from small airlines which have seized market share by offering low-cost, no-frills services on short-haul US routes.

USAir turned in net losses of \$178m in last year's third quarter, the worst result of any of the big larger US carriers, the rest of which reported profits.

Rothmans' Asian plans go up in smoke

The UK tobacco group's expansion strategy has been scuppered, writes Kieran Cooke

A few cigarettes are being anxiously smoked in the boardroom of Rothmans these days.

Last weekend a group of shareholders in Malaysia blocked ambitious plans by the British tobacco group for an assault on the Chinese and Japanese cigarette markets.

The move, which is being closely watched by companies considering a regional structure for their Asian operations, was unexpected.

"It was like a bolt out of the blue," says Mr Robert Fletcher, director of public affairs at Rothmans Asia headquarters in Hong Kong. "Now we have to go back to the drawing board and consider what other options are open to us."

From a corporate point of view, the strategy behind a grand Asia plan unveiled last February seemed clear enough. Rothmans, like other tobacco companies, was facing stagnant or declining sales in most western markets.

Increased access to the market in China, where some 1,700bn cigarettes - or about a third of total global consumption - are puffed each

year, is considered vital to corporate profitability.

Cigarette consumption in China is going up by about 4 per cent each year, and increasing affluence is lifting demand for foreign brands. Nevertheless, sales by overseas companies run at only about 10bn cigarettes per year.

Japan and South Korea are other big markets where Rothmans wants to increase sales.

The penetration of such markets demands a high level of marketing and distribution expenditure.

The Rothmans plan called for the merger of Rothmans' locally-quoted units in Malaysia and Singapore with the conglomerate's north-east Asia operations.

The new company, to be quoted in Hong Kong, Kuala Lumpur and Singapore, would be 50 per cent-owned by Rothmans International, with the rest split between shareholders in Malaysia and Singapore.

The merged company would have the necessary financial muscle and marketing expertise to make an all-out assault on the China and Japan markets. Manufacturing capacity at factories in Malaysia and Singapore would complement

operations at a joint venture concern recently set up in China. Everyone, said Rothmans, would benefit in the long term.

Rothmans Singapore gave its full backing to the merger plan, but Rothmans (Malaysia) was the key to the whole enterprise.

While Rothmans operations in north-east Asia continue to lose money, mainly because of high marketing expenditures, the Malaysian operation is the jewel in the Rothmans Asia crown.

Pre-tax profits in the year to March 31 1993 at Rothmans (Malaysia) were M\$347.7m (US\$136m), and pre-tax profits for the six months to September 1993 M\$191m.

The Malaysian company is also said to be sitting on cash reserves of more than M\$700m.

Although Rothmans International has a 50 per cent stake in Rothmans (Malaysia), it refrained from exercising voting rights on the merger plan.

More than 90 per cent of the remaining stock in the Malaysian company is controlled by Permodalan Nasional (PNB), a government investment company, and Lebara Tabung Ang-

katan Tentara, the armed forces pension fund. Both voted against the merger, saying the plan would have shifted investment out of Malaysia.

"We decided that the best thing to do was to reject the move, and it's now up to Rothmans to come up with a deal that will benefit us," said Mr Abdul Khalid Ibrahim, chief executive of PNB.

As part of a strategy to give the majority Malay community a greater share of national wealth, the Malaysian government insists that at least 30 per cent of shares in listed companies be held by Malays.

The merger was also rejected because it would have diluted Malaysian control over local operations.

Although Rothmans admits its original plan is dead, it says it still wants to proceed with some sort of merger. One possible option is a merger including the Singapore company but excluding the Malaysian operation. Everything, however, is still very much up in the air.

Opinion in Malaysia is sharply divided about recent events. While some feel that Rothmans (Malaysia) has struck a blow for local inter-

ests against a foreign multinational, others are not so happy.

Shareholders in Rothmans (Malaysia) have watched the value of their holdings dive: one day earlier this week Rothmans (Malaysia) shares lost nearly \$5 on the Kuala Lumpur exchange.

While Rothmans in Singapore has the licence to sell its cigarettes in Indo-China and elsewhere in Asia (it has recently set up a joint venture in Burma), Rothmans (Malaysia) is limited to the home market.

Analysts say Rothmans (Malaysia) growth is uncertain in what is a mature domestic market. Government restrictions on tobacco advertising and campaigns against smoking could further affect profits.

"Short-term nationalist interests have won out over longer-term regional objectives," said one industry analyst. "In the long term, China is the market to be in."

"Now Rothmans (Malaysia) has more or less closed itself off from any regional expansion. In the process it has also brought into question the future of Rothmans operations in east Asia."

Japanese groups buy into China breweries

By Robert Thomson in Tokyo

Asahi Breweries and Itochu, the Japanese trading house, are to take stakes in three eastern Chinese breweries. Their plan is to tap the country's rapidly expanding beer market.

The two companies will pay an estimated \$36m for a combined 75 per cent share in CSI Brewery, established by the Hong Kong-based China

Strategic Investment Limited.

CSI Brewery has a 55 per cent stake in Hangzhou Zhongze Beer, a 60 per cent stake in Quanzhou CSI Beer, and a 55 per cent stake in Xiangling, a brewery linked to Hangzhou Zhongze.

Asahi intends to transfer technology to the three Chinese companies to develop their homegrown brands. It also wants to produce its best-

known Japanese beer, Super Dry, in China, believing economic growth will stimulate demand for quality brews.

The two Japanese companies said although China was the third-largest beer market, per-capita annual consumption was only 7 litres, compared with 53 litres in Japan. They thought the eastern Chinese market appeared to be the most lucrative.

However, Suntory, another Japanese brewer, was attracted by similar statistics in 1984, when it began a joint venture in the eastern port city of Lianyungang.

After a decade of fine tuning and management changes at the Chinese partner, Suntory has begun to profit from the venture. Sales, however, are concentrated in the area around the brewery.

GM to form components operation in China

General Motors is forming a joint venture to manufacture and sell automotive engine management systems in China, Reuters reports from Detroit.

Initial investment in the venture, with Beijing Wan Yuan Industry and the Beijing Economic Technology Investment Development, will be \$30m, GM said.

Total investment could reach \$120m during subsequent phases of the venture, it said.

GM will hold a 51 per cent stake in the venture. Wan Yuan will have 39 per cent, and Beijing Economic Technology Investment Development, 10 per cent.

Wan Yuan is a subsidiary of the China Aerospace, responsible for developing, manufacturing and testing launch vehicles for space satellites. Beijing Economic Technology Investment Development is controlled by the Beijing municipal government.

At a preview of the North American International Auto show, Mr J. T. Battenberg, GM vice-president and group executive in charge of GM's automotive components group, said the venture would "foster China's emerging vehicle market".

He said Chinese engineers and technicians would be trained to calibrate engines in the US, Europe and elsewhere.

US broker and bank resolve fund dispute

By Patrick Harverson in New York

Smith Barney Shearson, the Wall Street brokerage house, and Mellon Bank, the US banking group, have ended their row over who should administer mutual funds from the old Shearson Lehman firm. They reached a settlement that will allow the two companies to share the administration of the disputed funds.

The agreement concludes a four-month feud between the two companies.

Last month, Mellon had secured an injunction preventing Smith Barney Shearson from diverting its mutual fund administration business away from the Boston Company, the money management operation which Mellon bought from Shearson for \$1.45bn in 1992.

The injunction followed a lawsuit Mellon had filed con-

tending that Smith Barney Shearson had broken an agreement drawn up when Shearson merged with Smith Barney in March 1993.

Under the terms of that pact, the Boston Company was to administer Shearson's mutual funds, as had been agreed when the firm was sold to Mellon the year before.

Under the settlement, however, Smith Barney Shearson agreed to pass on some of the administrative business for its funds to the Boston Company. The two sides said the agreement would last until May 2000.

Procter & Gamble of the US has acquired an additional 13 per cent stake in the cleaning products maker Companhia Quimica, a week after buying 74 per cent of the Argentine company, Reuters reports.

No price or further details of the transaction were given.

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April, 1993

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FPF 300,000,000 FRF due 2012

Notice is hereby given that the rate of interest on the FPF 300,000,000 FRF due 2012, for the period from 1st July 1993 to 30th June 1994, has been fixed at 6 1/2% per annum.

The coupon amounts due for the period from 1st July 1993 to 30th June 1994 are FRF 19,000,000 and FRF 1,470,000 per denomination of FRF 100,000 and are payable on the interest payment date April 1st, 1994.

The Bonds are issued by Banque Nationale de Paris (Luxembourg) S.A.

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U.S. \$60,000,000 Banco de Boston S.A.

Floating Rate Notes

Guaranteed as to Commercial

Risk due 2002

Guaranteed by

The First National Bank of Boston

Notice is hereby given that for the six months interest period from January 7, 1994 to July 7, 1994 the Notes will carry an interest rate of 7.125% per annum.

The interest payable on the Notes is U.S. \$3,600,000 and U.S. \$2,600,000 respectively, for Notes in denominations of U.S. \$10,000 and U.S. \$100,000.

By The Chase Manhattan Bank, N.A. London, April 1st, 1994

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Notice of Early Redemption ELECTRICITE DE FRANCE

USD 400,000,000

Floating Rate Notes

due February 1999

Notice is hereby given that pursuant to paragraph (b) "Early Redemption at EDF Option" of the terms and conditions of the Bonds, EDF has called for redemption on 28th February 1994 (the Redemption Date) all the outstanding Bonds, at par, together with accrued interest to such Date of Redemption. The Bonds will cease to accrue interest on the Redemption Date.

Payment of principal and accrued interest will be made upon presentation and surrender of the Bonds together with all unattached coupons at either of the following offices:

Banque Nationale de Paris (Luxembourg) S.A. 24 Boulevard Royal L-2992 Luxembourg

Banque Nationale de Paris 16 Boulevard des Capucines F-75009 Paris

Banque Nationale de Paris Plc 8-13 King William Street London EC4P 4JF

Banque Nationale de Paris 499 Park Avenue New York, N.Y. 10022 U.S.A.

Luxembourg, 7th January 1994

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INTERNATIONAL CAPITAL MARKETS

Jobs data help Treasuries rebound

By Frank McGurty in New York and Conner Middelmann in London

US Treasury bonds rebounded yesterday morning after Mr Robert Reich, labor secretary, said tomorrow's employment data would show fewer jobs had been created in December than the market had feared.

By midday, the benchmark 30-year government bond was up 8 1/2¢, with the yield slipping to 6.383 per cent. At the short end, the two-year note was a higher at 100, to yield 4.283 per cent.

Mr Reich said he expected non-farm payrolls to have risen last month by 160,000 to 200,000, below the consensus forecast of 225,000. His remarks eased the market's concern over the pace of economic acceleration, although the effect was undermined when Mr Reich added that he had not seen the report.

In another development, the Labor Department said initial claims for unemployment benefits had increased by 70,000 in the last week of 1993, after a

39,000 decline in the previous week. Although the data were distorted by seasonal factors, the market interpreted the increase as a sign that recent anxiety over inflation may have been premature.

The recent sell-off in Europe's bond markets came to a halt yesterday, helped by

GOVERNMENT BONDS

the firmer tone in US Treasuries. Trading was thin, however, with markets in Spain, Italy, Sweden, Finland, Austria and parts of Germany closed for the Epiphany holiday.

The Bundesbank's decision to leave its key interest rates unchanged caused the German yield curve to flatten slightly as market participants trimmed their hopes for a cut in interest rates soon.

At its first meeting this year, the central bank committee held its discount rate at 5.75 per cent and its Lombard rate at 6.75 per cent, and announced

another two rounds of securities repurchase agreements at a fixed rate of 6 per cent. This continues a policy begun on December 2, when the bank set a five-week series of 6 per cent repos.

The long end of the bond market firmed as traders covered speculative short positions while medium maturities weakened slightly. The March bund futures contract ended at 100.79, down 0.05 point.

The strength of their currencies against the D-Mark enabled the Belgian and Dutch central banks to cut their interest rates, giving a slight lift to both countries' bond markets.

Belgium lowered its key central rate by 15 basis points to 7.10 per cent, and cut its overnight and emergency lending rates by 25 basis points to 8.70 per cent and 11.25 per cent, respectively.

The Netherlands cut its special advances rate by 10 basis points to 5.5 per cent and its secured advances rate by 25 basis points to 5.25 per cent.

French government bonds ended the day slightly lower after the market digested a total of FF20.24bn in new long-dated bonds. The FF15.67bn of 5.5 per cent 10-year OAT's met with more investor demand than the FF4.57bn of 8.5 per cent 30-year bonds, traders said.

The March notional futures contract on Matif ended at 130.32, down 0.06.

UK gilts ended a quiet day little changed, with the yield curve flattening slightly after the Bundesbank left rates unchanged. Flows were thin, with investors reluctant to take fresh positions ahead of a rate of data to be released from next week. The March long gilt futures contract rose 1/8 to 118 1/8.

Japanese government bonds had a strong day, boosted by the successful auction of ¥1,000bn 3.4 per cent 10-year bonds and a short-squeeze in the futures pits. The March JGB futures contract rose 0.48 point at 117.68.

AT&T leads Eurodollar activity

By Sara Webb

The Eurodollar sector saw plenty of activity yesterday, with new issues from American Telephone & Telegraph and the Canadian Wheat Board.

At the same time, market participants were also anxious to see how Abbey National's previously announced \$1bn three-year deal performed after it broke syndicate yesterday morning.

AT&T launched a \$400m, five-year deal which was priced to yield 25 basis points over the relevant US Treasury bond.

CS First Boston, the lead manager, said that the deal had been good demand, adding that retail interest should be strong given the familiarity of the AT&T name.

"AT&T doesn't trade on its credit rating (which is AA3/A+) but on its name," said one syndicate official.

The rally in the US Treasury bond market yesterday helped to support the issue.

Among the other Eurodollar

issues, Abbey National's large, three-year deal broke syndicate yesterday.

The spread over the US Treasury bond widened to 34 1/2 basis points from 32 1/2 basis points, according to one of the lead managers.

Other syndicates said that they had quoted slightly wider spreads and argued that there

INTERNATIONAL BONDS

was insufficient demand for such a big deal.

With the abolition of the "three-month lock-up rule" for sovereign Eurodollar issues at the start of this year, the international bond market has seen a surge of activity in the Eurodollar sector this week.

Yesterday saw the launch of a 15-year Eurodollar issue for Republic of Austria, which is a triple-A rated borrower.

Goldman Sachs, one of the joint bookrunners, said that by tapping this maturity, Austria had launched a "pioneering deal", given the absence of such long-dated non-JGB issues.

Syndicate officials said that the deal had met good demand from both Europe and Japan.

Investors were said to be looking for appreciation of the yen and the prospect of a further rally in the Japanese bond market, in view of the weak state of the Japanese economy and the need for a further cut in interest rates.

The bonds were priced to yield 65 basis points over the 10-year JGB, giving an annual yield of 3.85 per cent. However, by late afternoon the price had fallen to 99.02-99.07 from 99.21 at issue.

In the sterling floating rate sector, Ford Credit Europe launched its second issue, a \$100m deal with a five-year maturity and a coupon of three-month London interbank offered rate plus 25 basis points.

Syndicate officials predict that investors will start to move more aggressively into sterling floating rate issues as the potential for further cuts in the UK base rate appears to lessen.

Mr Simon Best of Baring Brothers, lead manager for the issue, believes that the sterling floating rate area will prove interesting this year for two reasons: about £1.7bn of building society paper is due to reach maturity in 1994, and

there is a lot of paper with a 5 per cent floor that is at risk of being called.

The Ford Credit Europe deal provides investors with a pick-up in yield of between five and seven basis points over building society paper of a comparable maturity and a credit rating, according to Baring Brothers.

Hydro-Quebec, one of Canada's two biggest electric power utilities, plans a \$31bn global public offering of 10-year bonds to be distributed in Canada, the US, Europe and Asia by an international underwriting group, writes Robert Gibbins in Montreal.

The paper will be guaranteed by the Province of Quebec and registered with the US Securities and Exchange Commission. Merrill Lynch and ScotiaMcLeod will be joint managers of the issue, with Levesque Beaudoin Geoffroy, Wood Gundy and Yamachi International (Europe) as co-lead.

Terms for the issue are expected to be set by January 15, depending on market conditions.

Nearly half of the issue is expected to be sold in Canada. The utility's net new debt issues this year will total around C\$3.25bn.

Calex, a Slovak state-owned producer of refrigerators and freezers, has launched a \$21n, three-year issue, marking the first time that a Slovak company has issued a corporate bond in the international market, Sara Webb adds.

The bonds, which have a coupon of 7 1/2 per cent, were priced to yield 35 basis points over the three-year US Treasury bond.

Nomura, which lead managed the deal, said that the proceeds would be used to complete the financing of a new production line for ozone-friendly compressors and insulation equipment.

The bonds are guaranteed by the government.

New issue activity in UK shows big increase

By Sara Webb

New issue activity in the UK increased dramatically last year, with a total of £19.6bn raised, up 79 per cent on the 1992 total of £11.03bn, according to figures compiled by IFR Securities Data.

Last year saw a big rise in the number and volume of rights issues in the UK, with Zeneca, the bioscience group which was demerged from Imperial Chemical Industries at the beginning of June, responsible for the largest cash call of £1.35bn.

Some £11.95bn was raised from rights issues last year, compared with \$3.75bn the previous year, and rights issues

accounted for 59 per cent of all new issues in 1993.

Apart from Zeneca, other substantial cash calls came from British Airways, which raised £454.4m; Commercial Union (£438m); Scottish & New-

castle (£416m); and Royal Insurance (£413.5m).

S.G. Warburg maintained its position at the top of the UK underwriting league table, helped by its lead role in the Zeneca issue.

According to IFR Securities Data, S.G. Warburg's underwriting activity encompassed 60 issues totalling £3.17bn, and included substantial deals by M&B Caraden (£347m), Siebe (£189.5m) and Burton Group (£163m).

Morgan Grenfell climbed from 10th to second position last year, helped by its role in the cash calls from Scottish & Newcastle, Asda, Bowater, and MEPC.

"1994 has a tough act to follow. However, with continued low levels of inflation and interest rates, the underlying indicators are that it could be another prosperous year for new issues," says IFR Securities Data.

TOP UK DOMESTIC NEW ISSUES UNDERWRITERS

Manager	1998			1997				
	£bn	Rank	% issues	£bn	Rank	% issues		
SG Warburg	3,173	1	16.2	80	1,541	10	14.0	26
Morgan Grenfell	1,842	2	9.4	19	4,446	10	4.0	8
BNP	1,514	3	7.7	33	1,005	2	9.1	17
Lazard Brothers	1,370	4	7.0	17	2,212	15	1.9	8
S.Montagu/J.Capel	1,256	5	6.4	39	8,665	7	6.0	18
Kleinwort Benson	1,107	6	5.6	23	2,286	13	2.6	16
Schwabacher	1,031	7	5.3	21	7,722	8	6.5	16
ABN Rothschild	1,026	8	5.2	17	2,4	1	1.4	20
Robert Fleming	815	9	4.7	23	7,762	5	8.9	11
NatWest Markets	811	10	4.5	23	5,520	9	4.7	20
Totals	19,630		100	607	11,032		100	346

Source: PFR Securities Data

Source: IFR Securities Data

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Day's change	Yield	Week ago	Month ago
Australia	10.00	10/02	121.3900	+0.010	6.56	6.82	6.75
Belgium	9.00	03/03	116.9900	+0.010	6.49	6.56	6.78
Canada	7.50	12/03	106.0000	-0.050	6.88	6.59	6.74
Denmark	8.00	05/03	112.9900	-0.020	6.13	6.12	6.34
France	6.50	05/03	106.0000	-0.040	4.99	5.03	6.06
Germany	6.00	05/03	102.0000	+0.020	5.61	5.55	5.84
Italy	9.00	10/03	111.8400	-0.050	7.12	6.72	6.05
Japan	No 119	4.50	09/03	110.5500	-0.060	3.08	3.04
Netherlands	6.50	04/03	106.2800	+0.040	5.61	5.51	5.81
Spain	10.50	10/03	106.2800	+0.040	5.61	5.51	5.81
UK Gilt	8.00	09/03	114.0000	+0.020	5.75	5.75	6.78
US Treasury	8.00	10/03	112.0000	+0.020	6.27	6.11	6.41
ECU (French Govt)	8.00	04/03	114.0000	+0.010	5.98	5.97	6.27

London closing. * New York mid-day. † Gross annual yield (including withholding tax at 12.5 per cent payable by non-residents). Source: M&S International

BOND FUTURES AND OPTIONS

France

NOTIONAL FRENCH BOND FUTURES (MATIF)

Strike	Open	Settle	Change	High	Low	Est. vol.	Open int.
Price							
Mar	120.32	120.32	-0.06	120.38	120.18	102,182	127,156
Jun	122.80	122.80	-0.06	122.86	122.70	4,854	14,043
Sep	128.82	128.82	-0.06	128.88	128.62	18	1269

LONG TERM FRENCH BOND OPTIONS (MATIF)

Strike	Open	Settle	Change	High	Low	Est. vol.	Open int.
Price							
127	0.77	0.77	1.17	0.44	0.89		
128	0.51	0.51	0.91	0.68	1.13		
129	0.34	0.34	0.70	0.69	1.42		
130	0.22	0.21	0.82	0.91	1.15		
131	0.05	0.05	0.50				

Est. vol. total, Calls 16,887 Puts 16,434. Previous day's open int., Calls 205,229 Puts 262,263.

Germany

NOTIONAL GERMAN BOND FUTURES (LIEFFE) DM250,000 100ths of 100%

Strike	Open	Settle	Change	High	Low	Est. vol.	Open int.
Price							
Mar	100.87	100.83	-0.01	100.93	100.64	14,043	14,043
Jun	100.65	100.78	-0.01	100.83	100.61	36	1269

BUND FUTURES OPTIONS (LIEFFE) DM250,000 100ths of 100%

Strike	Open	Settle	Change	High	Low	Est. vol.	Open int.
Price							
100.00	0.77	0.77	1.17	0.44	0.89		
101.00	0.51	0.51	0.91	0.68	1.13		
102.00	0.34	0.34	0.70	0.69	1.42		
103.00	0.22	0.21	0.82	0.91	1.15		
104.00	0.05	0.05	0.50				

Est. vol. total, Calls 16,887 Puts 16,434. Previous day's open int., Calls 205,229 Puts 262,263.

Japan

NOTIONAL JAPANESE BOND FUTURES (LIEFFE) ¥100m 100ths of 100%

Strike	Open	Settle	Change	High	Low	Est. vol.	Open int.
Price							
Mar	103.53	103.44	-0.02	103.53	103.41	1953	11,302

LIEFFE contracts traded on APF. All Open Interest figs are for previous day.

UK GILTS PRICES

Trans 92-1992	8.71	5.07	100.25	102.13	8.02	102.13	102.13	102.13
Trans 93-1993	11.51	5.07	100.25	102.13	102.13	102.13	102.13	102.13
Trans 94-1994	14.30	5.07	100.25	102.13	102.13	102.13	102.13	102.13
Trans 95-1995	13.17	5.07	100.25	102.13	102.13	102.13	102.13	102.13
Trans 96-1996	12.17	5.07	100.25	102.13	102.13	102.13	102.13	102.13
Trans 97-1997	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 98-1998	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 99-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 00-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 01-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 02-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 03-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 04-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 05-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 06-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 07-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 08-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 09-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 10-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 11-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 12-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 13-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 14-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 15-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 16-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 17-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 18-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 19-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 20-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 21-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 22-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 23-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 24-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 25-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 26-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 27-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 28-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 29-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 30-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 31-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 32-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 33-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 34-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 35-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 36-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 37-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 38-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 39-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 40-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 41-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 42-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 43-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 44-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 45-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 46-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 47-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 48-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 49-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 50-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 51-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 52-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 53-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 54-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 55-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 56-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 57-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 58-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 59-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 60-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 61-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 62-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 63-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 64-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 65-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 66-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 67-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 68-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 69-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 70-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 71-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 72-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 73-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 74-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 75-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 76-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 77-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 78-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 79-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 80-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 81-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 82-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 83-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 84-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 85-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 86-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 87-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 88-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 89-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 90-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 91-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 92-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 93-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 94-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 95-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 96-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 97-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 98-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 99-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 00-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 01-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 02-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 03-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 04-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 05-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 06-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 07-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 08-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 09-1999	11.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 10-1999	10.58	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 11-1999	12.34	5.24	101.84	102.13	102.13	102.13	102.13	102.13
Trans 12-1999	12.34							

COMPANY NEWS: UK

MAM adds to investment operations

By Norma Cohen,
Investments Correspondent

Mercury Asset Management, the UK's largest fund management group, has agreed in principle to buy the fund management business of River and Mercantile Trust, one of the oldest investment trust companies in the UK.

The move is part of MAM's effort to diversify its business, which are overwhelmingly dependent on the UK pension fund market, and expand into services for private investors, such as investment trusts.

MAM, like other leading fund managers, is concerned that regulatory changes and rising expenses will prompt employers to abandon the final salary pension schemes which have formed the core of their business.

Of MAM's £56m under management as of September 30 1993, £40m represented assets of UK pension funds, while £16m came from international clients and a further £28m

belonged to private investors.

"We have wanted to diversify our business into the international side and the private investor side," said Mr David Rosier, managing director of MAM's private investor business. "A gap in our armour was that we had no investment trusts, bar one." Last year, MAM raised £43m with its Mercury World Mining Trust.

River and Mercantile Investment Management, which is to be acquired by MAM, was formed in 1985 as the fund management arm of River and Mercantile Trust, an investment trust formed in 1981. It specialises in managing split-capital investment trusts which concentrate on the selection of stocks with high dividend streams. Its 15 staff will be employed by MAM.

The fund management company looks after about £400m, of which £215m is in its original investment trust. It has four other investment trusts and runs personal equity plans for roughly 3,500 individual clients.

Upturn in new car sales lifts Reg Vardy

By Paul Taylor

The sharp recovery in new car sales was highlighted yesterday by Reg Vardy, the Sunderland-based multi-franchise motor distribution group, which reported a substantial increase in first-half turnover and profits.

Pre-tax profits, bolstered by a £800,000 gain on the sale of surplus land, jumped by 97 per cent to £3.51m in the six months to October 31, up from a revised £1.75m.

The figures have been adjusted to take account of FRS 3.

Earnings per share increased to 5.3p (2.9p) and the interim dividend is raised to 1.4p (1.3p).

The shares rose 5p to 185p. Turnover increased by 33 per cent to £142.7m (£108m) with roughly 70 per cent coming from the group's 20 volume car franchises and the remainder generated by the 6 specialist franchises.

New car sales increased from 4,000 last time to just over 6,000, including a record 2,911 vehicles sold in August.

On a like-for-like basis, car sales expanded by about 13 per cent, outstripping the underlying market growth.

However, the surge in sales also reflected the addition of five new dealerships, including the acquisition of Mercedes-Benz dealerships in Cambridge and Glasgow in May and June last year, and a Fiat/Alfa Romeo dealership in Aberdeen, also in June.

The group spent £7.4m on acquisitions and new business developments during the first half and the acquired dealerships contributed £200,000 of operating profits after incurring £250,000 of initial set-up costs.

Overall operating profits increased by 44 per cent to £23.21m (£22.22m), including £296,000 (£260,000) from acquisitions.

Mr Peter Vardy, chairman, said margins from used cars improved considerably and contributions from service, parts and bodyshops also continued to show encouraging growth.

Dixons sticks to sound game plan

Undeterred by the whims of youth the retailer is intent on growth, writes Neil Buckley

After Dixons' surprise announcement in September that it had offloaded its loss-making US Silo chain onto US retailer Fretter, yesterday's news of poor trading in its UK business was the last thing that the City wanted to hear.

"The nightmare was always going to be, if after they dealt so well with the Silo problem, the UK was to go wrong," said one analyst.

The disappointment that Dixons' profits were not going to increase as expected was reflected in the 15 per cent slide in the share price. But as the dust settled, analysts suggested that the poor performance over Christmas and lacklustre first-half results were caused more by external factors and market conditions than of problems with underlying strategy.

Christmas trading suffered disproportionately from poor sales and price wars in the computer games sector, which seriously damaged margins. That sector had sparked over Christmas 1992 when it helped Dixons to a 17 per cent sales increase.

Meanwhile, gross margins came under pressure in the first half, thanks partly to increasing price competition, but also due to higher import costs following the devaluation of sterling.

In a brown goods market which did not grow at all in



Dixons has improved both pre and after-sales care through better training and repair centres

value, and a white goods market which grew only 3 per cent, Dixons did well to increase market share and record like-for-like sales increases in its three main chains.

Dixons has earned much respect for the way it has developed its UK retail business and turned around the Currys chain.

An important part of its strategy has been a move away from its price-led "pile it high, sell it cheap" style of retailing

of the 1980s, with a strong own-brand element, to become a more upmarket, service and brand-led business.

Customer service was a notorious weak point in the late 1980s and Dixons has improved both pre and after-sales care through better training and the introduction of repair centres into many stores.

Another important move was to reposition the businesses. Dixons, which will remain a

high-street chain, is designed to attract a high-level of impulse purchases, by more technologically-aware customers, and its product range has a high-tech bias.

The size of the chain is likely to change little from the present 357 stores.

Currys is aimed more at planned purchases by customers less confident of technology, and is biased towards larger goods, such as televisions, refrigerators and wash-

ing machines. Currys is gradually being shifted away from the high street towards out-of-town superstores.

The high street chain shrank by 16 stores to 346 in the first half, while the superstore chain added 12 stores to reach 145. It is the latter that has been driving retailing profits growth in recent years, and Dixons plans to accelerate expansion towards 250 stores.

Since last February, a final part of the strategy has been PC World, the computer superstore chain acquired for £8.5m from Vision Technology Group. Dixons would have entered the market anyway, but the acquisition provided it with a tried-and-tested format and a head-start on competitors.

Three PC Worlds opened last year in Cardiff, Bristol and Leeds, taking the chain to seven, and six more are planned.

Analysts believe the chain could generate £1m annual profits per store, and there could be 20 stores in place by 1995-96.

Meanwhile, Dixons needs to find the next big thing to take over from the flagging games consoles market. Mr John

Clare, chief executive, says there are a number of candidates, including mobile telephones, lap-top computers and personal organisers – even if they lack the youth appeal of the Super Nintendo and the Sega Megadrive.

Exceptional leaves Osprey £5m in red

Osprey Communications, which provides advertising and associated services, incurred a pre-tax loss of £5.07m for the 16 months ended September after taking account of an exceptional provision of £4.33m.

During the period the group sold its marketing services division to management for £2.1m, bought SMS Communications in cash and shares and raised £1.5m via a rights issue.

Mr Jack Robbins, who took over as chairman following SMS's reversal into Osprey, said the results were dominated by the impact of the first 12 months during which trading was "far from satisfactory".

He said yesterday that since

June Osprey had returned an operating profit each month, borrowings had been substantially reduced and the group had closed its extended financial period on a "positive note".

Turnover for the 16 months totalled £28.4m and operating losses amounted to £282,000. Losses per share emerged at 30.12p. There is no final dividend, leaving shareholders with just 0.1p for the period.

For the 12 months to May 31 1992 the group incurred a pre-tax loss of £286,000 on turnover of £25.6m. Losses per share emerged at 2.13p and a dividend of 0.65p was paid.

The shares closed 2½p higher at 85p.

Black Sea port project gets backing from Bula

Bula Resources (Holdings), the energy production and exploration group, has signed a letter of intent with the Krasnodar region of the Russian Federation in respect of development and finance required for enhancement of the Black Sea port of Tuapse.

In return, Bula will receive a royalty based on tonnage flow through the port; an absolute

priority right to have products exported or imported through the port, and a right of first refusal on any opportunities that may become available regarding exploitation of oil and gas assets in the Krasnodar region.

Mr Jim Stanley, chairman, said the move signalled Bula's commitment to Russia.

Gresham Telecom consultancy buy

Gresham Telecommunications has acquired Interwork, the principal activity of which is the provision of network systems consultancy.

The consideration is 700,000 new ordinary shares and an option for the vendors to acquire a further 400,000 shares at 10p per share between January 5 1997 and January 6 2001.

At March 31 1993 Interwork had audited net assets of £20,530 and had achieved pre-tax profits of £25,837 since its founding in July 1982 by Mr Christopher Swinbank and Mr Christopher Howe-Davies following their sale of Hyltec in March 1982.

As part of the deal, Mr Swinbank will join the Gresham board as group managing director while Mr Howe-Davies is appointed group sales director.

Expansion at B'ham Midshires

By Alison Smith

Birmingham Midshires, the UK's 18th largest building society, has bought over £45m of residential mortgages from the Dunedin Mortgage Company for an undisclosed amount.

The mortgage book comprises 960 borrowers, with an average loan value of £47,000.

It represents Birmingham Midshires' fourth purchase of a portfolio within the last year, and takes the value of the assets acquired in that period to £295m. Its assets now amount to more than £4bn.

The society views acquisition as a faster route to increasing

asset size than organic growth.

The sale of the DMC mortgage book follows the announcement last autumn that the Internationale Nederlanden Groep, one of Europe's biggest life assurance companies, was selling the Life Association of Scotland to Britannia Life. Britannia did not want the Dunedin property group, the joint venture set up in the 1980s in which LAS was one of the partners, saying it had enough property development of its own, while Dunedin's Dutch parent no longer wanted to continue in the UK mortgage market through the separate activities of DMC.

Clerical Medical bonuses trimmed

By Bethan Hutton

Clerical Medical, the mutual insurance group, has cut its bonuses on with-profits endowment policies, leading to lower pay-outs for both 10-year and 25-year policies maturing this year.

The maturity value of a 10-year policy, taken out by a man aged 29 paying £30 a month, is £8,537, down 6 per cent from last year, while a 25-year policy is worth £98,830, down 1 per cent. Bonus rates on unithrift policies would be cut. The company is due to announce terminal bonus rates – which determine final maturity values – for this year in February.

Mr Paul Gregory, marketing manager of Clerical Medical's life business unit, said the cuts

were "less acute than they might have been", and attributed this to good investment returns at the end of 1993. However, he added: "Bonus rates may be expected to continue to fall."

AXA Equity & Law, which declares its bonuses in two stages, yesterday said that reversionary bonuses (which are attached to a policy throughout its life and cannot be revoked) on with-profit policies would be maintained, while bonuses on unithrift policies would be cut. The company is due to announce terminal bonus rates – which determine final maturity values – for this year in February.

Management buys PJH for £25.5m

By Ian Hamilton Fazey,
Northern Correspondent

PJH Group, one of Britain's largest wholesale distributors of kitchen, bedroom and bathroom furniture, has been bought by its management from Asko Deutsche Kaufhaus, one of Germany's leading retail chains, for £25.5m.

Mr David Riley, a former sales director who has been on the board of Spring Ram for the last six years, will be the new chief executive. Mr Riley was headhunted by Spring Ram, the troubled Yorkshire kitchens and bathrooms group, during its mid-1980s expansion.

Spring Ram is one of PJH's suppliers.

Because of the recession in Germany, Kaufhaus is diversifying from non-core businesses in much the same way as large UK companies did three years ago.

PJH was Kaufhaus's only British interest.

The company, which has

annual sales of about £70m, made a £3.1m profit in 1992, and has survived the recession partly because of a 5,000-strong customer base of small or medium-sized builders' merchants and retailers, rather than supplying a few large outlets.

It operates from Bolton and has eight trading centres throughout Britain, employing about 400 people.

Founded as Peter J. Hopkinson in 1972, PJH was owned by Lounho from 1978, which sold it to GBS, a Kaufhaus subsidiary, in 1990.

"The management has already proved itself," Mr Riley said yesterday. "The predicted upturn in the home improvement and property markets should offer scope to grow the business further from its strong base."

Risk capital was arranged by Montagu Private Equity, supported by Schroder Ventures, with loans and overdraft facilities from Midland Bank.

St Ives sells Talbot back to founder

By Paul Taylor

St Ives, the UK printing group, has sold Talbot Publishing Systems, its small loss-making newspaper systems and software development business which was acquired in July 1990, back to Mr Andrew Clunies-Ross, its managing director and founder.

Talbot's main product is an Apple computer-based electronic page make-up system designed for newspapers, but which St Ives originally hoped would also be bought by magazine publishers.

Mr Miles Emley, St Ives' chairman, said the decision to dispose of the business, which he said had been sold for "a fairly nominal sum," mainly reflected the difficult market conditions in the pre-press industry.

This had resulted in Talbot

incurring operating losses of about £100,000 in the first five months of the current year.

In addition, he said that magazine publishers had generally acquired off-the-shelf electronic publishing software packages, rather than customised systems developed by Talbot.

Mr Emley, who succeeded Mr Robert Gavron as St Ives chairman last year, said the Talbot business reported a profit in its first full year of ownership, but had since lost money. As a result, no performance-related payments, over and above the £1.2m acquisition price, have been made.

The sale means that under the latest accounting rules, goodwill of £1m which was written off at the time of acquisition will be reinstated and written off as exceptional.

Cassidy falls but sees better second half

Cassidy Brothers, the USM-traded toymaker, suffered a 24 per cent downturn in pre-tax profits from £716,855 to £541,368 for the six months to October 31.

Turnover declined from £4.35m to £4.02m. However, in early October a "flood" of orders helped "ease the pain" of the slow business endured up until September.

Sales for November and December showed an increase of 43 per cent at £1.65m (£1.15m) and with "guarded optimism" the company said turnover for the full year would be in the region of £6.75m (£6.26m).

It added that if that forecast was met, pre-tax profits for the 12 months "could well approach £600,000" – profits for 1992-93 fell to £457,217.

The interim dividend is maintained at 0.75p from earnings of 6.95p (9.02p) per share. The company is considering the possibility of manufacturing a small range of its high labour content merchandise in China.

Buoyant Abbey jumps to £2.65m

Abbey, the Dublin-based residential estate development and plant hire group, reported profits of £2.65m (£2.54m) before tax in the six months to October 31.

Mr Charles Gallagher, chairman, described the result, up from £2501,000 last time, as "the most encouraging for some time". Interest income was lower at £2614,000 (£2772,000).

The group's UK housebuilding operation enjoyed higher margins and completed 211 unit sales at an average price of £58,000, while the plant hire business returned to the black reflecting rising activity and stable hire rates.

Turnover was £1218.8m (£1177.8m). An interim dividend of 2p is payable from earnings of 4.58p (4.43p) per share.

Exports help Druck rise to £2m

Increased exports helped raise pre-tax profits at Druck Holdings, the manufacturer of electronic pressure measuring devices, by 19 per cent from £1.75m to £2.06m in the first half to September 30.

Sales rose 16 per cent to £14.7m (£12.7m).

Mr John Salmon, chairman, said exports accounted for 75 per cent of total orders, against 68 per cent previously. The main extra contribution to exports, and to the group total, came from Japan.

Shares in the USM-quoted company rose 15p to £12.53p.

The interim dividend is increased to 3.7p (3.4p) on earnings ahead to 20.8p (18p).

Fleming Intl High Inc revenue falls

The Fleming International High Income Investment Trust has maintained its interim dividend at 1p for the six months to November 30. It is expected that the total for the year will be unchanged at 3.56p.

Net revenue fell from £2.96m to £2.12m for earnings per share of 1.3p (2.11p). The reduction was caused by a fall to £30,000 (£647,000) in deposit income as the trust moved to being fully invested.

Net asset value per share at the period end was 48.5p, against 38.8p a year earlier. Net assets per zero dividend share were 83.9p (73.9p).

Greenwich in the black with £0.1m

Greenwich Resources, the metals and minerals exploration group, achieved a turnaround from pre-tax losses of £287,000 to profits of £106,000 in the year to September 30.

Mr Colin Phillips, chairman, said the result reflected the continuing benefits from restructuring carried out in 1991-92.

He added that administrative expenses were further reduced during the year and, of the £3.7m spent on exploring the mineral properties, the group's share was largely funded by joint venture partners.

After tax of £4,000 (£33,000) earnings per share came through at 0.1p (1p losses).

Laird makes £9m windrow security buy

In line with its strategy to expand its non-automotive activities, Laird Group has acquired Equator Wheels & Sections, a manufacturer of metal spacers and reinforcers for windows and doors, for £8.5m cash.

Mr Ian Arnott, managing director, said EWS would be integrated into the security systems division, which with

the acquisition will comprise 10 companies in the building products sector in the UK and the US.

In 1992 Equator Wheels made sales of £13.7m and is expected to beat this figure for 1993. Profits before interest and tax in 1992 were £1.2m.

Asda Property buys retail centre

Asda Property has completed the purchase of the Wheatley Centre in Doncaster, South Yorkshire, from the receivers, Touche Ross. Consideration amounted to £5.08m cash.

The 175,000 sq ft development is half vacant. Annual rental income from existing tenants is about £450,000.

Suter completes £11m property sale

Suter, the industrial conglomerate, has completed the sale of the 24-acre Lyne Hill industrial estate at Penkridge, Stafford, to Great Portland Estates for £11m cash.

The deal is subject to a 19-year leaseback to Suter Estates at an initial annual rent of £1.1m, rising to a minimum of £1.3m at the first review period in five years' time.

Starmin sells Brand & Rae

Starmin, the quarry products company chaired by Lord Par-

kinson, has sold Brand & Rae, the Pile-based manufacturer of dense and lightweight building blocks and roof tiles, for £413,000 cash.

Starmin is responsible for collection of debts and payment of creditors prior to the sale. The deal forms part of the company's strategy of reducing borrowings by disposing of non-core assets.

In the 11 months to November 1993 Brand & Rae incurred an operating loss of £26,000. Unaudited net assets at the sale date of December 23 were £429,000.

Starmin said the loss on disposal would be increased by the write-off of goodwill amounting to £830,000.

Wm Morrison sales ahead

Wm Morrison Supermarkets reported takings up 12.9 per cent in the five weeks to January 2.

Most of the increase came from new stores with a rise of 2.8 per cent from stores opened before December 1992.

Rugby sells French glass processor

Rugby Group has sold Vertal, its French glass processing business, to Glaverbel of Belgium for £5m cash.

Rugby said Vertal had been operating in increasingly difficult market conditions and was no longer regarded as a

core business. Rugby will continue to develop its UK glass business.

Loss on the sale, after writing back £4.9m goodwill, was expected to be about £1.3m, which will be charged against profits in 1993 as required by FRS 3. Vertal's net assets at completion were £13m.

Rugby's borrowings were reduced by £9.8m by virtue of the sale.

Bakery equipment buy for Allied-Lyons

Allied-Lyons' US offshoot, DCA Food Industries – a supplier of bakery mixes and bakery production equipment – is acquiring Baker's Aid Co, a division of M Raubvogel Co.

Baker's Aid, based in Syoset, New York, is a supplier of bakery production equipment for on-premise bakeries.

The consideration is not material in relation to Allied-Lyons' net assets.

Beckenham share trading restored

Trading in the shares of Beckenham Group, the USM-quoted heating and ventilation engineer, was restored yesterday after the announcement of refinancing proposals on Wednesday. The shares closed down ½p at 2p.

The proposals, including a placing, rights issue and share consolidation, will be put to shareholders on January 27.

Equity Shares Traded

Month	Index
Nov 1993	500
Dec 1993	580
Jan 1994	550

FT Ordinary Index 2580.5 +34.2

FT-SE-A Non Flins p/e 22.13 (21.92)

FT-SE 100 Fur Mar 3424.0 +37.0

10 yr Gilt yield 6.26 6.20

Long ill/equity yld ratio: 2.01 2.02

Worst performing sectors

- 1 Water ...-1.0
- 2 Banks ...-1.4
- 3 Retailers, General ...-0.4
- 4 Extractive Inds. ...-0.4
- 5 Electronic & Elect ...-0.4

again a heavy buyer of
Rolls-Royce and the shares
dropped 3 to 17½, after a
volume of 8m. Engineering
group BSE failed to capitalise
on a positive presentation at
Kleinwort Benson as large
lines of stock remained on
offer. The shares retreated 1
to 561½.

There was further profit-tak-
ing in the water sector. Har-
dest hit were Anglian, down 2
to 549p. North West and
Thames each dropping 10 to
550p and 559p respectively.
Severn-Trent rose 6 to 63p and
Severn Trent off 8 to 583p. M.
Peter Hyde at Kleinwort Ben-
son forecast continuing volatili-
ty until the regulatory review

remained optimistic, with the

Among transport stocks, **British Airways'** December passenger figures, up 9 per cent, boosted the shares 7 to 464p.

Rackwood Mineral Holdings made an impressive debut. The shares closed 6 above the placement price at 48p.

MARKET REPORTERS:
Christopher Price,
Joel Kibazo,
Clare Gascoigne.

■ Other statistics, Page 20

YESTERDAY			
	Rises	Falls	Same
... ..	13	53	12
... ..	0	0	15
... ..	72	59	78
... ..	221	96	385
... ..	74	25	95
... ..	175	77	275
... ..	19	24	3
... ..	124	78	192

1997 and 1998 are averages of the two years	138	113	211
1997 and 1998 are averages of the two years	43	38	52
	841	587	1321

Stock	Closing price p	+/-	Net div.	Div. cov. ytd	P/E ratio
Anglo Sp C	100½	-	-	-	-
est. Ryds	95	-	-	-	-
Inace	107	+1	-	-	-
182	-	-	MN2.4	-	1.6
320	-	-	1.6.4	2.1	2.5
Edm. Ref. Sm	98	-	-	-	-
Underwrt	110	-	-	-	-
Col. Small C	114½	-	-	-	-
122	-	-	-	-	-
283	-	-	-	-	-
202	-2½	-	W4.0	2.0	2.5
Est. Emp. C	117	-	-	-	-
High Inc	111	-	-	-	-
money Wms.	4	-	-	-	-
108	-	-	FN3.5	2.1	4.1
2nd End	51½	-	-	-	10.0
Suppl.	237	-	PS.5	2.0	3.4
355	+1	-	uH7.0	1.2	2.5
116	-	-	-	-	23.4
World Ming	109	-	-	-	-
An. Genl. C	105	-	-	-	-
Genar. Aust.	115	-	-	-	-
Wm. S.	135	-	-	-	-
109	-	-	RS.6	1.8	4.5
199	-	-	-	-	15.5
118	-1	-	-	-	-
104	-	-	-	-	-
104	-	-	-	-	-
101	-	-	-	-	-
81	-	-	FN3.5	1.7	7.2
10.8	-	-	-	-	10.8

See last section. For an explanation of other notes, please refer to page 10.

2552.0	2559.5	2570.4	2193.3	2598.7	2124.7
3.65	3.84	3.83	4.20	4.53	3.59

4.13	4.12	4.10	5.89	6.38	4.08
30.52	30.68	30.78	21.87	31.10	19.40
28.28	28.42	28.52	20.01	28.83	18.14
277.9	257.7	258.0	62.2	277.9	80.0

completion: high 2598.7 2515/83; low 48.4 26/8/40
34.7 15/2/83 - low 43.5 26/10/71

	13.00	14.00	15.00	16.00	High	Low
Jan 4	2571.8	2578.9	2580.2	2580.8	2582.6	2536.5
Jan 5		Jan 4	Dec 31	Dec 30		Yr ago
	38,010	43,876	20,171	38,748		31,524
	1852.1	1476.1	568.1	1303.0		1289.4

42,876	48,672	21,638	41,272	35,377
1004.4	702.1	255.0	474.3	660.6

asset turnover.

2571.8	2578.9	2580.2	2580.8	2582.6	2536.5
Jan 5	Jan 4	Dec 31	Dec 30	Nov 30	Nov 30

38,010	43,876	20,171	38,746	31,524
1852.1	1476.1	568.1	1303.0	1369.4
42,676	48,672	21,638	41,272	35,377
1004.4	702.1	255.0	474.3	680.6

asset turnover.

TRANSPORT 2-1

[illegible]

Dorton	28
Echo Bay	12

[illegible]

b Figures based on prospectus or other official estimates

<p> 1981 1982 1983 1984 1985 1986 1987 1988 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 2040 2041 2042 2043 2044 2045 2046 2047 2048 2049 2050 2051 2052 2053 2054 2055 2056 2057 2058 2059 2060 2061 2062 2063 2064 2065 2066 2067 2068 2069 2070 2071 2072 2073 2074 2075 2076 2077 2078 2079 2080 2081 2082 2083 2084 2085 2086 2087 2088 2089 2090 2091 2092 2093 2094 2095 2096 2097 2098 2099 2100 2101 2102 2103 2104 2105 2106 2107 2108 2109 2110 2111 2112 2113 2114 2115 2116 2117 2118 2119 2120 2121 2122 2123 2124 2125 2126 2127 2128 2129 2130 2131 2132 2133 2134 2135 2136 2137 2138 2139 2140 2141 2142 2143 2144 2145 2146 2147 2148 2149 2150 2151 2152 2153 2154 2155 2156 2157 2158 2159 2160 2161 2162 2163 2164 2165 2166 2167 2168 2169 2170 2171 2172 2173 2174 2175 2176 2177 2178 2179 2180 2181 2182 2183 2184 2185 2186 2187 2188 2189 2190 2191 2192 2193 2194 2195 2196 2197 2198 2199 2200 2201 2202 2203 2204 2205 2206 2207 2208 2209 2210 2211 2212 2213 2214 2215 2216 2217 2218 2219 2220 2221 2222 2223 2224 2225 2226 2227 2228 2229 2230 2231 2232 2233 2234 2235 2236 2237 2238 2239 2240 2241 2242 2243 2244 2245 2246 2247 2248 2249 2250 2251 2252 2253 2254 2255 2256 2257 2258 2259 2260 2261 2262 2263 2264 2265 2266 2267 2268 2269 2270 2271 2272 2273 2274 2275 2276 2277 2278 2279 2280 2281 2282 2283 2284 2285 2286 2287 2288 2289 2290 2291 2292 2293 2294 2295 2296 2297 2298 2299 2300 2301 2302 2303 2304 2305 2306 2307 2308 2309 2310 2311 2312 2313 2314 2315 2316 2317 2318 2319 2</p>

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[illegible]

Cap-Care Myers UT Mgmt Ltd - Contd.				Fidelity Investment Series Ltd - Contd.				Granville Unit Trust Mgmt Ltd (00599F)				L & C Unit Trst Mgmt Ltd (00599F)				Mercury Fund Managers Ltd - Contd.				Paraphernal Unit Trst Mgmt - Contd.				Schroder Unit Trusts Ltd (00599F)			
Unit Name	Unit Price	Unit Value	Unit Div	Unit Name	Unit Price	Unit Value	Unit Div	Unit Name	Unit Price	Unit Value	Unit Div	Unit Name	Unit Price	Unit Value	Unit Div	Unit Name	Unit Price	Unit Value	Unit Div	Unit Name	Unit Price	Unit Value	Unit Div	Unit Name	Unit Price	Unit Value	Unit Div
Cap-Care Myers UT Mgmt Ltd (00599F)	1.00	1.00	0.00	Fidelity Investment Series Ltd (00599F)	1.00	1.00	0.00	Granville Unit Trst Mgmt Ltd (00599F)	1.00	1.00	0.00	L & C Unit Trst Mgmt Ltd (00599F)	1.00	1.00	0.00	Mercury Fund Managers Ltd (00599F)	1.00	1.00	0.00	Paraphernal Unit Trst Mgmt (00599F)	1.00	1.00	0.00	Schroder Unit Trusts Ltd (00599F)	1.00	1.00	0.00

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MARKETS REPORT

Bundesbank delays cuts

The D-Mark dominated money market attention yesterday, after the Bundesbank decided against cutting German interest rates, writes Gillian Triggs.

With the markets convinced that cuts have only been delayed, rather than abandoned, the move failed to boost the German currency. And in spite of the Bundesbank's attempt to stabilise the German money markets with a fixed repo rate, these seem set to remain volatile in the coming weeks.

The Bundesbank's decision to leave its discount and Lombard rates unchanged at 5.75 per cent and 6.75 per cent respectively had been widely predicted, and in spite of the recent weakening of the D-Mark against the dollar, there were no dramatic currency moves yesterday.

Through the D-Mark's firming against the dollar after the announcement, it closed at DM1.7397, slightly down on the previous day. Further movement seems set to be dollar rather than D-Mark led, with the publication of US non-farm payroll figures today.

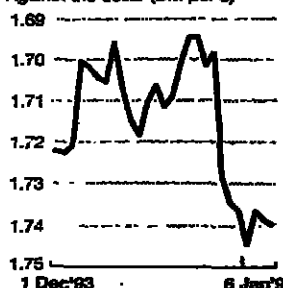
The more surprising announcement was the Bundesbank's decision to retain a fixed repo rate of 6.00 per cent for two weeks - a move which underlined the problems that German money market volatility is now posing, indeed, Ms Alison Cottrell, of Midland Global Markets, believes concern about this volatility, rather than D-Mark weakness, may have guided the Bundesbank's decision yesterday.

The volatility primarily stems from the gradual abolition of the "Chapter 17" practices on German money markets, which previously allowed the Bundesbank to use government funds deposited with it to provide temporary liquidity for the markets. In exchange, government institutions enjoyed favourable overdraft facilities. But new European regulations abolished these facilities six days ago, depriving the Bundesbank of a key source of liquidity.

The freeing of these funds has fuelled market volatility. With the market confident that German rates will fall soon, there is strong downward pres-

D-Mark

Against the dollar (DM per \$)



Source: FT Graphix

	Jan 6	Jan 12	Jan 19
1 Jan	1.7402	1.7402	1.7402
2 Jan	1.7402	1.7402	1.7402
3 Jan	1.7402	1.7402	1.7402
4 Jan	1.7402	1.7402	1.7402
5 Jan	1.7402	1.7402	1.7402
6 Jan	1.7402	1.7402	1.7402
7 Jan	1.7402	1.7402	1.7402
8 Jan	1.7402	1.7402	1.7402
9 Jan	1.7402	1.7402	1.7402
10 Jan	1.7402	1.7402	1.7402
11 Jan	1.7402	1.7402	1.7402
12 Jan	1.7402	1.7402	1.7402
13 Jan	1.7402	1.7402	1.7402
14 Jan	1.7402	1.7402	1.7402
15 Jan	1.7402	1.7402	1.7402
16 Jan	1.7402	1.7402	1.7402
17 Jan	1.7402	1.7402	1.7402
18 Jan	1.7402	1.7402	1.7402
19 Jan	1.7402	1.7402	1.7402

Source: FT Graphix

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ROUND-SPOT FORWARD AGAINST THE POUND

Jan 6	Closing mid-point	Change on day	Day's spread	Day's high/low	One month Rate %PA	Three months Rate %PA	One year Rate %PA	Bank of England Ind. Exch.				
Europe	(Sfr)	18.1950	-0.0031	18.2133 18.1588	18.1997	-0.2	18.2091	-0.3	113.5			
Austria	(Sfr)	53.6491	-0.0023	53.6718 53.6423	53.7241	-1.7	53.8591	-1.4	54.1091	-0.9	113.4	
Belgium	(Sfr)	10.0041	-0.0009	10.0141 10.0030	10.0030	-1.8	10.0945	-1.6	10.1094	-0.9	113.3	
Denmark	(Sfr)	5.5547	-0.0003	5.5647 5.5530	5.5530	-1.8	5.6500	-1.6	5.6649	-0.9	113.2	
France	(Sfr)	5.7919	-0.0017	5.8019 5.7902	5.7902	-1.8	5.8811	-1.6	5.8960	-0.9	113.1	
Germany	(Sfr)	2.5888	-0.0002	2.5988 2.5871	2.5871	-2.59	-0.6	2.5915	-0.5	2.5903	-0.1	122.3
Greece	(Sfr)	372.078	-0.0002	372.078 372.078	372.078	-1.8	381.11	-1.6	382.60	-0.9	112.9	
Ireland	(Sfr)	1.0431	-0.0013	1.0531 1.0414	1.0414	-1.8	1.1311	-1.6	1.1460	-0.9	112.8	
Italy	(Sfr)	212.155	-0.0017	212.155 212.155	212.155	-1.8	221.11	-1.6	222.60	-0.9	112.7	
Luxembourg	(Sfr)	53.6491	-0.0023	53.6718 53.6423	53.7241	-1.7	53.8591	-1.4	54.1091	-0.9	113.4	
Netherlands	(Sfr)	2.8923	-0.0019	2.9023 2.8906	2.8906	-1.8	2.9832	-1.6	2.9828	0.3	113.3	
Norway	(Sfr)	11.1458	-0.0005	11.1545 11.1411	11.1411	-1.8	11.2311	-1.6	11.2458	0.0	113.2	
Portugal	(Sfr)	262.030	-0.0026	262.167 262.141	264.325	-0.4	266.845	-0.1				
Spain	(Sfr)	212.155	-0.0018	212.155 212.155	216.790	-0.4	216.291	0.0	222.414	-2.9	80.1	
Sweden	(Sfr)	12.1651	-0.0023	12.1651 12.1651	12.210	-1.8	12.298	-1.6	12.3248	-0.8	113.0	
Switzerland	(Sfr)	2.1841	-0.0005	2.2032 2.1847	2.1916	-1.8	2.1964	-1.4	2.1913	1.5	81.1	
UK	(Sfr)	1.3328	-0.0012	1.3337 1.3330	1.3334	-1.1	1.3359	-0.8	1.3386	-0.4	82.2	
USA	(Sfr)	1.4848	-0.0015	1.4937 1.4833	1.4851	-1.8	1.4850	-2.0	1.4687	1.3	67.7	
Pacific/Middle East/Africa	(Sfr)	2.1747	-0.0019	2.1731 2.1762	2.1838	2.1655	2.1217	2.1	2.1707	0.7	2.171	6.2
Australia	(Sfr)	11.1458	-0.0005	11.1558 11.1441	11.1407	2.4	11.4382	1.9	11.3585	1.2		
Hong Kong	(Sfr)	46.7786	-0.0018	46.7786 46.7786	46.7786	167.042	3.2	166.142	3.2	162.017	3.3	175.1
India	(Sfr)	167.482	-0.0019	167.482 167.482	167.482							
Japan	(Sfr)	167.482	-0.0019	167.482 167.482	167.482							
Malaysia	(Sfr)	2.6750	-0.0023	2.6750 2.6750	2.6750	-1.8	2.6750	-1.6	2.6750	-0.9	113.3	
New Zealand	(Sfr)	2.6750	-0.0023	2.6750 2.6750	2.6750	-1.8	2.6750	-1.6	2.6750	-0.9	113.3	
Philippines	(Sfr)	41.2178	-0.0018	41.2178 41.2178	41.2178	-1.8	42.2178	-1.6	42.2178	-0.9	112.8	
Saudi Arabia	(Sfr)	5.5547	-0.0003	5.5647 5.5530	5.5530	-1.8	5.6500	-1.6	5.6649	-0.9	113.3	
Singapore	(Sfr)	2.3864	-0.0007	2.3773 2.3773	2.3773	-1.8	2.3773	-1.6	2.3773	-0.9	113.3	
S Africa (Com)	(Sfr)	5.0570	-0.0068	5.030 5.030	5.030	-0.4	5.030	-0.4	5.030	-0.4	5.030	-0.4
S Africa (Fin)	(Sfr)	5.0570	-0.0068	5.030 5.030	5.030	-0.4	5.030	-0.4	5.030	-0.4	5.030	-0.4
South Korea	(Sfr)	5.5547	-0.0003	5.5647 5.5530	5.5530	-1.8	5.6500	-1.6	5.6649	-0.9	113.3	
Taiwan	(Sfr)	5.5547	-0.0003	5.5647 5.5530	5.5530	-1.8	5.6500	-1.6	5.6649	-0.9	113.3	
Thailand	(Sfr)	38.0482	-0.0042	38.050 38.047	38.047	-0.8	38.047	-0.8	38.047	-0.8	38.047	-0.8
1501 rate for Jan 6. Dollar spread on the Dollar Spot table shows only the last two decimal points. Forward rates are not directly quoted to the market but are implied by current forward rates. See the Dollar Spot table for details. Bank average 1989: 100.												
Sfr, Off and Mid-rates in both this and the Dollar Spot table are derived from THE WIRETRANS CLOSING SPOT RATES. Some values are rounded by 0.1.												

1994 rate for Jan 5. Dollar spot rates are shown in the last three decimal places. Forward rates are not directly quoted to the market but are implied by current rates. Morgan Guaranty Changes shown for Jan 5. Base average 1993/100.

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1994 rate for Jan 5. Dollar spot rates are shown in the last three decimal places. Forward rates are not directly quoted

INDICES										US INDICES									
	Jan	Jan	Jan		1993/4	Low		Jan	Jan	Jan		1993/4	Low		Jan	Jan	Jan		1993/4
	2	3	4		High	Low		2	3	4		High	Low		2	3	4		High
Argentina																			
Brazil (DIB 2/27)	64	2063.7	2088.0	2088.0	41/04	4212.65	83/93												
Canada																			
US (under 1/10)	2153.0	2158.0	2174.3	2188.0	51/04	1485.00	131/03												
UK (index 1/10)	1075.5	1022.0	1043.0	1055.30	91/04	884.20	141/03												
France																			
100 Franc (1/10)	65	441.48	438.73	415.18	51/04	390.35	141/03												
100 Franc (1/10)	65	1168.53	1162.70	1168.53	51/04	712.86	151/03												
Germany																			
100 DM (1/10)	1456.41	1464.37	1475.38	1488.41	51/04	1125.45	41/03												
100 DM (1/10)	64	4210.50	4095.00	4238.00	25/03	714.72	41/03												
Italy																			
100 Lire (1/10)	64	3384.38	3546.32	3594.38	51/04	2462.31	21/03												
100 Lire (1/10)	64	4401.10	4389.60	4461.30	51/04	3075.80	21/03												
100 Lire (1/10)	64	2088.48	2085.91	2088.48	51/04	1728.57	51/03												
Japan																			
100 Yen (1/10)	64	4115.1	4038.0	4125.10	51/04	2812.29	105/03												
Spain																			
100 Ptas (1/10)	360.01	374.33	377.41	380.01	51/04	381.30	41/03												
Sweden																			
100 Kronor (1/10)	64	1871.3	1888.9	1871.30	51/04	843.18	221/03												
Switzerland																			
100 Franc (1/10)	1518.50	1504.28	1511.33	1518.50	51/04	1174.28	281/03												
100 Franc (1/10)	2271.05	2268.03	2274.04	2283.03	51/04	1712.31	251/03												
Taiwan																			
100 New Taiwan (1/10)	64/54	854.52	855.57	855.57	41/04	688.32	141/03												
100 New Taiwan (1/10)	2157.35	2162.1	2162.0	2168.00	41/04	1615.80	131/03												
100 New Taiwan (1/10)	2228.32	2224.31	2223.31	2227.30	51/04	1615.80	131/03												
Thailand																			
100 Baht (1/10)	64	1019.39	994.21	1019.39	51/04														

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NASDAQ NATIONAL MARKET

of our class January 6

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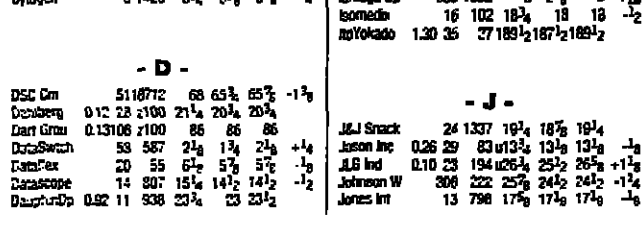
4 pm close January 5

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FINANCIAL TIMES
... ends with something for everyone

Perrier battle ends with something for everyone

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AMERICA

Hopes on growth take Oil shares rise on higher crude prices

Dow over 3,800 level

Wall Street

Cyclical stocks lifted the bell-weather Dow Jones Industrial Average above the 3,800 level for the first time yesterday morning, as investors gained confidence in likelihood of sustained non-inflationary growth, writes Frank McGurty in New York.

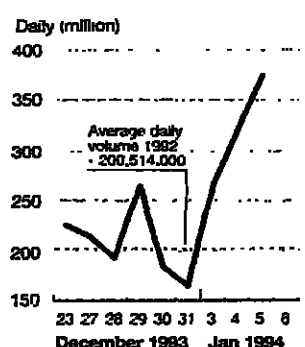
By 1pm, the Dow was 6.18 ahead at 3,805.01, but the more

Brazilian stocks rose another 5.5 per cent by midsession, domestic and foreign investors continuing to pump new money into the market on hopes that congress will approve the government's economic plan by late January. The Bovespa index was 2,313 higher at 44,118 at 1300 local time, with oil company Petrobras outperforming on heavy foreign buying.

broadly based Standard & Poor's 500 was just 0.12 higher at 467.87. In the secondary markets, the American SE composite was down 0.73 at 478.06, while the Nasdaq composite was up 0.85 at 778.90.

Volume on the NYSE was heavy, pushed by a seasonal

NYSE volume



inflow of funds from institutional investors. About 200m shares were traded by 1pm.

After finishing at an all-time high the previous session, the market opened on a positive note, buoyed by an improved outlook on inflation.

Although stocks moved in an opposite direction from bonds on Wednesday, investors were pleased to see a rebound in the benchmark 30-year government issue, which responded to favourable comments by the labor secretary, Mr Robert Reich.

Mr Reich said he expected

tomorrow's employment data would show lower December job growth than the fixed-income markets had feared, suggesting that concern over the pace of the economy's growth was overdone.

Retailing stocks were among the most active, stimulated by the release of December sales figures by the leading stores groups.

Kmart slumped 1 1/2 to 19-5/4 on the heels of its reorganisation announcement. JC Penney dropped 1 1/2 to 85 1/4 despite a 10 per cent sales gain. Woolworth shed 3/4 to 32 3/4.

Fears of price war among consumer electronics retailers pushed Best Buy down 5/8 to 34 1/4. Circuit City, the Big Board's most active issue, plunged 3/4 to 31 1/4.

Canada

Toronto's precious metals stocks recovered from morning profit-taking, the TSE 300 composite index rising 16.38 to 4,417.46 in volume of 45.17m shares.

Metal Mining weakened further, falling 0.3% to C\$10.7 after German television reports that its parent, Metallgesellschaft, will sell its stake.

Mr Reich said he expected

EUROPE

Several bourses were closed for the Epiphany holiday yesterday, writes Gauri Markovits in London.

The others were mostly higher, although the German Bundesbank, as expected, left its key interest rates unchanged.

Around the Continent, oil shares rose on higher crude prices, reflecting hopes that Opec will bring forward a meeting to discuss cuts in crude output.

PARIS looked past yesterday's Buba decision, assuming instead that the German central bank will cut rates in two weeks' time. This produced a futures-driven rally which took the CAC-40 index 35.51 higher to 2,755.06 in turnover up from FF5.4bn to FF5.6bn.

Oils rose on the firmer crude price trend. Elf Aquitaine by FF3.20 to FF426.50. Total by FF4.50 to FF323.20 and Elf Gabon, the pure production play, by FF9.80, or nearly 10 per cent, to FF11.098.

Automotive stocks were encouraged by the economy minister, Mr Edmund Alphand, with aid for the industry, Peugeot rising FF14 to

FF17.75, Michelin by FF3.30 to FF214.30 and Valeo by FF16.40 to FF11.38.

Eurotunnel did big business with 6.66m shares traded as it rose another FF1.40 to FF58.50. Euro Disney recovered another FF1.85 to FF33.50 and Moulinex, the domestic appliances group, rose FF3.30, 8.9 per cent to FF114 on a broker's recommendation.

FRANKFURT's Dax index fell another 13.19 to 2,220.22, off an intraday low of 2,205.48, as the extent of Metallgesellschaft's problems hit the market, and as the DIW economic research institute in Berlin said that the west German economy was heading for a double-dip recession.

Turnover fell from DM10.8bn to DM8.2bn. This week's three-day fall was still being classified as a correction, brokers noting that there was still buying interest in selected issues like Preussag, weakened by the Metallgesellschaft debacle which led to the latter's suspension yesterday, but recovering another DM7 to DM466.50

elsewhere in the region. HONG KONG encountered heavy profit-taking which sent the SET index down 6.5 per cent off the Hang Seng index.

The market indicator fell 793.43 to its low for the day at 11,374.50, the largest single day's decline since the 1987 stock market crash.

Turnover was the third highest ever at a provisional HK\$13.07bn, topped only by the two previous days' records.

However, the market's second consecutive daily fall caused little concern, coming after last year's 115 per cent gain in the index, much of it in the last quarter.

KUALA LUMPUR suffered its largest ever single day fall, tumbling 5 per cent amid heavy profit-taking. The index, which had risen by 235 points over the last fortnight, shed 65.77 to 1,248.69.

BANGKOK tumbled 2.4 per cent as institutions joined indi-

FT-SE Actuaries Share Indices

Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE 100	1472.98	1474.94	1475.00	1477.57	1479.42	1480.98	1481.51	1481.29
FT-SE 250	1540.85	1539.83	1540.78	1543.44	1544.74	1547.46	1548.73	1548.55

Jan 6	Jan 5	Jan 4	Dec 31	Dec 30	Dec 29
FT-SE 100	1473.05	1473.29	1473.38	1475.84	1486.20
FT-SE 250	1540.12	1540.77	1540.34	1547.84	1552.09

Base value 1929 (20/10/92) Monday 100 = 1487.71, 200 = 1549.94, 300 = 1472.98, 400 = 1523.91

for a two-day gain of DM15. Shares in Metallgesellschaft's major banking partners, Deutsche and Dresdner, fell DM10.50 to DM859, and DM9.80 to DM453 in a generally weak sector.

AMSTERDAM remained at a record high after strong performance by some blue chips and the ATX index rose 1.17 to 433.57. The market was also supported by a heavy start-of-the-year flow of funds into equities and the strength of the guilder.

Royal Dutch added Fl5.60 to Fl210.30 in response to the oil price developments.

Also added Fl6 to Fl206 in continued response to the Wednesday's presentation

BRUSSELS registered another record close as the national bank cut its key central rate for money market lending by 0.15 percentage point to 7.10 per cent, the BEL-20 index ending 4.44 higher at 1,489.41.

DUBLIN put on 2 per cent, the ISEQ overall index adding 39.01 to 1,972.08. Mr Robbie Keble of Davy Stockbrokers in Dublin said that the market was heartened by publication of government deficit figures earlier in the week, which pointed the way to the possibility of tax cuts in the budget at the end of the month.

Smurfit rose 21p or 5.6 per cent to I£3.38 helped by the strength of paper stocks on Wall Street.

ISTANBUL forgot new tax incentives for investments in bonds and currency, cash flowed back into equities and the market rose 3.7 per cent to a new high, the composite index ending a provision 812.76 higher at 22,923.1.

Written and edited by William Cochrane and Michael Morgan.

Taiwan hits another new high

Taiwan's stock market fluctuated wildly yesterday before closing slightly up at a new 3 1/2-year high, Dennis Engbarth and Reuter report in Taipei. Turnover, at T\$185.9bn, was the heaviest since February 1990.

Brokers were unsure whether the market, which surged in the final weeks of 1993 on a rise in political confidence, foreign capital inflows, and hopes for direct sea links with China, was entering a correction. "Everybody knows the overheated market is due for a correction at some point, the question is when," said Mr Harris Liao of Harvest Securities.

Most analysts believe that the market will remain vibrant but mercurial in early 1994, but that the momentum may fade in the second quarter due to revived concern about politics and economic growth.

The December rally was sparked by the better than expected showing of the ruling Kuomintang (KMT) in county and city mayoral elections in late November.

The results encouraged the government to announce financial sector reforms, including liberalisation of foreign capital entry and exit rules. A ministerial commission proposed lifting restrictions on entry and repatriation of capital. Officials decided to propose raising the 50 per cent ratio of foreign investment permitted in the securities, banking and insurance sectors.

The market received a further boost last week when Mr Chiang Ping-kun, minister of economic affairs, said that he aimed to encourage port authorities in Taiwan and mainland China to open negotiations on setting up direct freight links in 1994.

Also last week came news that a new securities capital gains tax statute would not significantly enlarge the tax liability of most investors.

Among factors aiding prospects in the next few months are a decline in interest rates since August, availability of new funds from local investors, and growth of corporate profits. Political concerns may return in the second quarter as the National Assembly debates a proposal for direct presidential elections and other constitutional revisions.

There are also some economic doubts. Growth is officially forecast at 6.2 per cent in 1994, compared with 6 per cent for 1993, but private sector analysts doubt whether the official estimate of more than 8 per cent growth in merchandise exports, compared with below 5 per cent in 1993, can be realised.

Tokyo

Share prices soared on active buying of high-technology stocks by overseas investors, but later profit-taking by domestic corporations eroded some of the gains and the Nikkei average closed just moderately higher, writes Emiko Terazono in Tokyo.

The 225-issue index gained 98.51 to 17,881.99, while the Topix index of all first section stocks finished 6.42 ahead at 1,469.27.

The Nikkei recovered the 15,000 level briefly during the first hour of trading, rising to a day's high of 18,027.70 on buying led by US and Asian investors as the weakening of the yen supported hopes of better profits for exporters.

Traders said that extra income from hedging against yen assets for European investors, due to interest rate differentials, also encouraged buying by foreign investors.

However, profit-taking came in from corporate investors and life insurers which had supported share prices when the Nikkei was around 15,000 last year. This has made 15,000 a strong resistance level on the upside, and the index fell to a low of 17,792.58 in the final 30 minutes of the afternoon session.

Mr Jason James, a strategist at James Capel, expects the Nikkei to make the upward breakthrough in the next few months, as institutions start to shift funds to the stock market due to low interest rates.

Volume totalled 350m shares, against 290m. Advances led declines by 626 to 422, with 125 issues unchanged. In London the ISE/Nikkei 50 index added 2.16 at 1,220.95.

Cable and wire companies were higher on reports of an expected proposal by a government advisory body to replace the current television broadcast system with a next-generation optical fibre cable-based system.

Fujikura rose Y47 to Y811

SOUTH AFRICA

Gold reflected a further weakening in bullion, the sector index falling by 64, or 2.8 per cent, to 2,259. Industrials headed selectively higher, closing 31 up at 5,783, and the overall index lost 24 at 5,062.

FT-ACTUARIES WORLD INDICES QUARTERLY VALUATION

The market capitalisation of the national and regional markets of the FT-Actuaries World Indices as at DECEMBER 31, 1993 are expressed below in millions of US dollars and as a percentage of the World Index. Similar figures are provided for the preceding quarter. The percentage change for each US dollar index value since the end of the calendar year is also provided.

NATIONAL AND REGIONAL MARKETS	Market cap. as at 31/12/93 (\$USbn)	% of World Index	Market cap. as at 31/12/92 (\$USbn)	% of World Index	% change in index since 31/12/92
Australia (69)	12984.5	1.55	11800.2	1.32	+33.37
Austria (17)	12909.3	0.15	11718.0	0.13	+31.86
Belgium (42)	60386.2	0.68	54108.2	0.62	+22.08
Canada (107)	152670.6	1.73	136373.8	1.57	+17.42
Denmark (52)	27852.8	0.34	27852.8	0.32	+2.02
Finland (23)	16491.1	0.19	14733.7	0.17	+76.98
France (69)	312093.4	3.54	285170.5	3.28	+19.58
Germany (69)	327436.2	3.71	294547.1	3.39	+34.80
Hong Kong (69)	241626.4	2.74	160359.0	1.73	+49.85
Ireland (14)	12231.9	0.14	11077.4	0.13	+38.41
Italy (69)	102478.4	1.16	104069.7	1.20	-25.00
Japan (489)	2270841.5	25.75	2655751.8	30.23	-24.90
Malaysia (69)	102478.4	1.16	104069.7	1.20	-25.00
Mexico (14)	158894.2	1.80	137891.3	1.58	+31.61
Netherlands (29)	17106.2	0.19	14707.2	0.17	+48.32
Norway (23)	6711.9	0.08	7465.9	0.08	-10.45
Singapore (29)	47952.1	0.54	34892.8	0.40	+37.26
South Africa (69)	104745.5	1.19	82598.8	0.95	+26.38
Spain (42)	82045.1	0.93	78216.6	0.88	+19.50
Sweden (69)	70674.2	0.80	70714.8	0.81	-0.14
Switzerland (49)	213181.1	2.42	182558.3	2.10	+17.71
United Kingdom (215)	823516.2	10.47	820329.1	9.54	+18.96
USA (618)	3332434.4	37.79	3278470.0	37.87	+1.63
Europe (746)	2331239.1	26.43	2108563.5	24.24	+24.88
Middle East (14)	128088.2	1.43	120897.1	1.39	+27.78
Pacific Basin (719)	128088.2	1.43	120897.1	1.39	+27.78
Euro-Pacific (1401)	5140345.1	58.29	514787.4	58.15	+28.88
North America (825)	3489105.0	39.32	3412843.5	39.24	+7.06
Europe Ex. UK (631)	107722.8	1.56	101149.4	1.47	+28.89
Pacific Ex. Japan (249)	610.1	0.01	380482.1	0.43	-44.26
World Ex. US (1847)	5488748.5	62.21	5421808.0	62.33	-28.55
World Ex. UK (1952)	7895993.8	88.53	7898938.9	90.48	-19.88
World Ex. AL (2108)	183.22	0.00	86156.72	0.96	-19.28
World Ex. Japan (1698)	6248541.3	74.25	6042524.2	69.47	+18.20
The World Index (2168)	8819182.8	100.00	8636276.0	100.00	+19.77

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Ltd., Goldman, Sachs & Co. and NatWest Securities Ltd. in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		WEDNESDAY JANUARY 5 1994							TUESDAY JANUARY 4 1994							DOLLAR INDEX	
Figure in parentheses	US Dollar Index	Day's Change %	Yen	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Yen	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	1993/94	1992/94	Year ago (approx)	
number of lines of stock														Low	High		
Australia (69)	170.80	+1.3	170.49	121.84	154.82	+0.9	3.11	168.71	168.79	120.67	152.61	168.56	170.03	117.19	121.07	121.07	
Austria (17)	167.20	-0.4	166.72	133.43	169.34	-0.3	0.94	168.00	168.08	134.47	170.05	168.12	168.00	113.21	142.14	142.14	
Belgium (42)	163.91	+0.6	163.49	116.83	145.27	+0.4	3.94	162.81	162.89	116.51	147.35	165.36	168.01	131.19	132.26	132.26	
Canada (107)	139.61	+0.8	139.25	99.50	126.27	+0.9	2.82	138.46	138.48	99.03	126.38	138.46	138.46	117.19	122.51	122.51	
Denmark (52)	256.50	+0.4	255.84	182.90	232.11	+0.0	0.96	255.58	255.78	182.87	231.25	235.78	256.04	165.11	171.41	171.41	
Finland (23)	130.86	+0.7	130.32	95.14	115.19	+0.1	0.98	129.78	129.94	92.83	117.39	107.49	130.06	103.50	122.49	122.49	
France (69)	175.44	-0.7	174.99	125.04	158.68	-0.8	2.86	176.72	176.82	126.32	159.74	174.99	175.44	142.72	154.91	154.91	
Germany (69)	138.58	-0.8	138.20	96.77	125.33	-0.8	1.85	137.73	137.99	99.86	126.38	142.38	131.59	101.79	107.49	107.49	
Hong Kong (69)	505.51	-0.2	504.21	380.91	457.29	-0.2	2.16	606.56	606.80	362.30	482.33	506.56	506.56	224.24	234.24	234.24	
Ireland (14)	190.46	-1.7	192.97	137.90	175.00	+1.8	2.96	188.46	188.55	170.48	144.68	190.46	190.46	144.68	154.91	154.91	
Italy (69)	67.48	+2.6	67.28	48.06	61.02	+8.35	1.92	68.64	68.67	49.22	61.09	88.55	78.02	53.78	72.05	72.05	
Japan (489)	130.80	+1.4	130.46	93.23	118.33	+1.1	0.98	128.38	128.99	92.22	116.63	93.41	100.75	104.03	107.49	107.49	
Malaysia (69)	621.63	+0.4	620.03	443.06	582.29	+0.7	1.16	619.19	619.48	442.87	580.55	621.63	621.63	251.86	261.33	261.33	
Mexico (14)	2341.89	+1.6	2335.89	1699.24	2118.40	+1.4	0.84	2304.81	2305.88	1648.57	2084.75	2341.89	2341.89	1648.57	1714.29	1714.29	
Netherlands (29)	201.47	+0.7	200.85	143.80	182.25	+1.8	2.97	200.00	200.09	143.05	180.90	201.47	201.47	150.90	162.20	162.20	
Norway (23)	68.41	+0.2	68.23	46.79	61.88	+0.4	3.02	68.57	68.59	46.83	61.76	68.41	68.41	40.96	45.92	45.92	
Singapore (29)	188.38	+1.7	187.81	134.28	170.41	+1.9	1.33	185.20	185.31	132.47	167.52	169.18	188.38	132.47	132.47	132.47	
South Africa (69)	378.82	+0.8	377.95	270.08	342.78	+0.7	1.48	375.87	376.04	268.85	339.87	278.02	274.04	214.97	241.97	241.97	
Spain (42)	173.79	+0.3	173.43	126.21	154.64	+0.3	3.96	173.11	173.19	126.21	154.64	173.79	173.79	142.72	154.91	154.91	
Sweden (69)	203.72	-0.8	203.00	146.21	184.29	-0.7	1.41	202.05	202.15	144.83	182.77	203.72	203.72	144.83	154.91	154.91	
Switzerland (49)	183.22	+0.7	182.91	118.42	147.78	+1.9	2.05	184.16	184.28	118.42	147.78	183.22	183.22	147.78	154.91	154.91	
United Kingdom (215)	204.35	-0.3	203.82	145.84	184.93	-0.6	3.82	205.03	205.12	146.64	185.43	204.35	204.35	154.91	162.20	162.20	
USA (618)	190.17	+0.1	189.88	135.56	172.03	+0.1	2.74	189.84	190.00	135.56	171.81	189.94	191.68	175.38	175.38	175.38	
Europe (746)	169.27	-0.3	169.27	12			0.2	2.75	170.14	170.22	12.71	153.86	165.81	172.99	133.92	136.99	136.99
Nordic (14)	197.30	+0.8	196.79	140.53	178.47	+0.9	3.03	195.91	195.90	140.08	177.17	197.30	197.30	142.13	151.91	151.91	
Benelux (21)	146.86	+0.2	146.61	103.17	126.01	+0.1	1.24	144.79	144.86	103.07	125.91	146.86	146.86	103.07	108.69	108.69	108.69
France (23)	169.06	+0.8	168.96	111.22	141.78	+0.7	1.52	168.79	168.86	111.22	141.78	169.06	169.06	111.22	126.86	126.86	126.86
North America (623)	187.01	-0.2	186.53	133.31	169.19	-0.2	2.73	183.72	183.78	133.31	169.82	186.94	188.13	171.21	174.48	174.48	
World Ex. US (303)	147.98	+0.2	147.56	103.37	138.77	+1.82	2.23	148.28	148.33	103.07	134.14	148.98	150.04	112.51	114.54	114.54	
World Ex. US (1992)	147.98	+0.2	147.56	103.37	138.77	+1.82	2.23	148.28	148.33	103.07	134.14	148.98	150.04	112.51	114.54	114.54	
World Ex. US (1993)	147.98	+0.2	147.56	103.37	138.77	+1.82	2.23	148.28	148.33	103.07	134.14	148.98	150.04	112.51	114.54	114.54	
World Ex. US (1994)	147.98	+0.2	147.56	103.37	138.77	+1.82	2.23	148.28	148.33	103.07	134.14	148.98	150.04	112.51	114.54	114.54	
World Ex. US (1995)	147.98	+0.2	147.56	103.37	138.77	+1.82	2.23	148.28	148.33	103.07	134.14	148.98	150.04	112.51	114.54	114.54	
World Ex. US (1996)	147.98	+0.2	147.56	103.37	138.77	+1.82	2.23	148.28	148.33	103.07	134.14	148.98	150.04	112.51	114.54	114.54	
World Ex. US (1997)	147.98	+0.2	147.56	103.37	138.77	+1.82	2.23	148.28	148.33	103.07	134.14	148.98	150.04	112.51	114.54	114.54	
World Ex. Japan (2170)	169.00	+0.8	168.57	118.76	151.58	+0.9	2.26	169.34	169.42	118.71	151.37	169.00	169.00	137.32	139.00	139.00	